

# AUDIT COMMITTEE

NOTICE OF OPEN MEETING

- DATE: TUESDAY, 2015 APRIL 07
- TIME: 5:00 PM
- PLACE: Council Committee Room, Burnaby City Hall

# AGENDA

# 1. CALL TO ORDER

# 2. <u>MINUTES</u>

a) Minute of the Open meeting of the Audit Committee held on 2014 April 1 14

# 3. <u>REPORTS</u>

a) Report from the Director Finance Re: 2014 Annual Financial Report

# 4. <u>CLOSED</u>

Public excluded in accordance with Sections 90 and 92 of the Community Charter Act of B.C.

# 5. <u>NEW BUSINESS</u>

- 6. INQUIRIES
- 7. ADJOURNMENT

PAGE

4

# AUDIT COMMITTEE

# MINUTES

An Open meeting of the Audit Committee was held in the Council Committee Room, Burnaby City Hall, 4949 Canada Way, Burnaby, B.C. on Monday, **2014 April 14** at 5:15 p.m.

- PRESENT: Councillor Dan Johnston, In the Chair Councillor Colleen Jordan, Vice Chair Councillor Paul McDonell, Member
- ABSENT: His Worship, Mayor Derek R. Corrigan, Member
- STAFF: Mr. Bob Moncur, City Manager Mr. Lambert Chu, Deputy City Manager Ms. Denise Jorgenson, Director Finance Ms. Blanka Zeinabova, Administrative Officer

The Chair called the Open meeting to order at 5:20 p.m.

# 1. <u>MINUTES</u>

### (a) Open meeting of the Audit Committee held on 2014 March 31

# MOVED BY COUNCILLOR McDONELL: SECONDED BY COUNCILLOR JORDAN:

"THAT the minutes of the Open meeting of the Audit Committee held on 2014 March 31 be now adopted."

# CARRIED UNANIMOUSLY

# 2. <u>REPORT</u>

### MOVED BY COUNCILLOR McDONELL: SECONDED BY COUNCILLOR JORDAN:

"THAT the report be received."

#### CARRIED UNANIMOUSLY

### (a) Report from the Director Finance Re: 2013 Financial Report *(including Financial Section)*

The Director Finance submitted the 2013 Financial Statements report seeking approval to transfer the 2013 General Municipal Surplus in the amount of \$3,537,772 to the Stabilization Fund and to fund one-time expenditures in the 2014 Annual Financial Plan. This report **SUPERCEDES** a report submitted to the Committee at 2014 March 31 meeting.

The Director Finance recommended:

- 1. THAT the Audit Committee recommend Council receive the City of Burnaby 2013 Financial Report and audited financial statements for the year ended 2013 December 31.
- 2. THAT the Audit Committee recommend Council authorize the 2013 General Municipal Surplus in the amount of \$3,537,772 be transferred to the Stabilization Fund.

# MOVED BY COUNCILLOR McDONELL: SECONDED BY COUNCILLOR JORDAN:

"THAT the recommendations of the Director Finance be adopted."

CARRIED UNANIMOUSLY

#### 3. <u>NEW BUSINESS</u>

There was no new business brought before the Committee at this time.

# 4. <u>INQUIRIES</u>

There were no inquiries brought before the Committee at this time.

# 5. <u>CLOSED</u>

The Committee moved into a 'Closed' meeting from which the public was excluded.

#### MOVED BY COUNCILLOR McDONELL: SECONDED BY COUNCILLOR JORDAN:

"THAT this meeting do now recess."

CARRIED UNANIMOUSLY

The Open Committee meeting recessed at 5:21 p.m.

### MOVED BY COUNCILLOR McDONELL: SECONDED BY COUNCILLOR JORDAN:

"THAT the Open Committee meeting do now reconvene."

# CARRIED UNANIMOUSLY

The Open Committee meeting reconvened at 5:21 p.m.

# 6. <u>ADJOURNMENT</u>

# MOVED BY COUNCILLOR McDONELL: SECONDED BY COUNCILLOR JORDAN:

"THAT this Open Committee meeting do now adjourn."

# CARRIED UNANIMOUSLY

The Open meeting adjourned at 5:21 p.m.

Ms. Blanka Zeinabova ADMINISTRATIVE OFFICER Councillor Dan Johnston CHAIR



Meeting 2015 Apr 07 COMMITTEE REPORT 3.a

TO:	CHAIR AND MEMBERS AUDIT COMMITTEE	DATE:	2015 April 01
FROM:	DIRECTOR FINANCE	FILE:	7600-20
SUBJECT:	2014 ANNUAL FINANCIAL REPORT		
<b>PURPOSE:</b>	To present the 2014 Annual Financial Report.		

#### **RECOMMENDATION:**

**1. THAT** the Audit Committee recommend Council receive the City of Burnaby 2014 Annual Financial Report and audited consolidated financial statements for the year ended 2014 December 31.

#### REPORT

The purpose of the City of Burnaby's 2014 Annual Financial Report is to present to readers the financial results for the year ended 2014 December 31. This report includes the City's audited consolidated financial statements that reflect the accounts of all funds of the City on a consolidated basis. This presentation emphasizes the City's ability to meet its current commitments and finance its future liabilities. Net Financial Assets, as found in the Consolidated Statement of Financial Position, are a key indicator of the City's financial strength and sustainability.

Net Financial Assets for 2014 increased by \$125.8 million which attests to the continued strong financial health of the City. These funds are held in Capital and Operating reserves and funds.

Capital reserves and funds are the funding source for the City's capital program and are used to fund asset replacement, capital acquisition and new construction. Operating reserves and funds provide Council with the ability to maintain taxation stability and are used to fund one-time operating expenditures. The interest earned annually on the operating funds is contributed as revenue to operations to reduce the burden on City taxpayers.

Council's strong support of prudent financial practices has produced a debt-free City with strong reserves. These reserves provide capital funding for City projects without incurring debt in the external markets.

# RECOMMENDATION

It is recommended that Council receive the City of Burnaby 2014 Annual Financial Report and audited consolidated financial statements for the year ended 2014 December 31.

genson

Denise Jorgenson DIRECTOR FINANCE

DJ:NK/ml

Copied to: City Manager Deputy City Managers (2) Director Planning and Building Director Parks, Recreation and Cultural Services Director Engineering

3.a)

# **City of Burnaby**

# **FINANCIAL STATEMENTS AND NOTES** for the year ended 2014 December 31

# **Consolidated Statement of Financial Position**

As at December 31, 2014 with comparative figures for 2013

	2014 Actual (\$)	2013 Actual (\$)
	Actual (ψ)	(restated – note 2)
FINANCIAL ASSETS		(10010100 11010 2)
Cash and cash equivalents	46,591,645	36,933,626
Investments (Note 3)	779,532,676	641,799,106
Accounts Receivables (Note 4)	197,552,494	213,308,367
	1,023,676,815	892,041,099
		i
FINANCIAL LIABILITIES		
Accounts payables and accrued liabilities (Note 5)	66,271,446	71,683,320
Deposits - damages, servicing and other	21,346,472	22,676,500
Deferred revenue (Note 6)	37,337,018	34,785,446
Development cost charges and restricted funds (Note 7)	64,964,118	54,944,899
	189,919,054	184,090,165
NET FINANCIAL ASSETS	833,757,761	707,950,934
NON-FINANCIAL ASSETS		
Tangible capital assets (Note 8 and Schedule 1)	2,537,433,156	2,507,614,594
Land inventory held for resale	98,964,797	96,570,242
Inventory and prepaid expenses	3,350,106	3,120,839
	2,639,748,059	2,607,305,675
ACCUMULATED SURPLUS (Note 9)	3,473,505,820	3,315,256,609

Contingencies and Commitments (Note 12) See accompanying notes to consolidated financial statements.

Approved by:

Denise Jorgenson Director Finance City of Burnaby

# **Consolidated Statement of Operations and Accumulated Surplus**

For the year ended December 31, 2014 with comparative figures for 2013

	2014	2014	2013
	Budget (\$)	Actual (\$)	Actual (\$)
· · · · · · ·	(note 1(b))		(restated – note 2)
REVENUES			
Taxation revenue	248,600,118	249,091,332	239,103,027
Sales of goods and services	99,603,108	102,377,569	96,430,787
Return on investments	31,962,626	40,010,043	35,826,949
Other revenue from own sources	35,568,299	123,005,158	95,224,794
Transfer from other governments (Note 10)	17,430,685	19,131,913	19,498,329
Transfer from restricted funds and development cost charges	5,081,600	729,338	6,182,560
` <b>`</b>	438,246,436	534,345,353	492,266,446
EXPENSES			
General government services	60,457,673	56,611,060	52,126,431
Protective services	98,728,007	96,435,825	92,413,647
Transportation services	48,863,786	53,355,471	48,789,402
Environmental services	80,182,713	78,527,949	78,393,548
Development services	5,830,902	5,361,884	5,397,798
Parks, recreation and cultural services	87,011,984	85,803,953	81,765,033
	381,075,065	376,096,142	358,885,859
Annual Surplus	57,171,371	158,249,211	133,380,587
Accumulated surplus, beginning of year	3,315,256,609	3,315,256,609	3,181,876,022
Accumulated surplus, end of year	3,372,427,980	3,473,505,820	3,315,256,609

See accompanying notes to consolidated financial statements.

# **Consolidated Statement of Changes in Net Financial Assets**

As at December 31, 2014 with comparative figures for 2013

	2014	2014	2013
	Budget (\$)	Actual (\$)	Actual (\$)
	(note 1(b))		(restated – note 2)
ANNUAL SURPLUS	57,171,371	158,249,211	133,380,587
Tangible capital assets			
Acquisition of tangible capital assets	(129,245,300)	(64,825,291)	(95,764,914)
Contributed tangible capital assets	-	(25,712,812)	(17,358,384)
Acquisition from land exchange	-	(1,488,421)	(3,996,461)
Amortization of tangible capital assets	60,431,997	59,097,765	55,925,856
Gain on sale of tangible capital assets	-	(3,364,003)	(5,537,009)
Proceeds on sale of tangible capital assets	-	6,170,730	8,466,238
Transfer to land for resale	-	303,472	203,148
Land held for resale			
Acquisition of land held for resale	(5,000,000)	(3,377,344)	(6,724,741)
Gain on sale of land held for resale	(1,000,000)	(1,475,457)	(2,046,121)
Proceeds on sale of land held for resale	5,000,000	2,761,716	2,676,334
Transfer from tangible capital assets	-	(303,472)	(203,148)
	(69,813,303)	(32,213,117)	(64,359,202)
Observes in investory of somelies		07.044	(407,400)
Changes in inventory of supplies	-	67,614	(127,496)
Changes in prepaid expenses	-	(296,881)	48,960
	-	(229,267)	(78,536)
Increase (decrease) in net financial assets	(12,641,932)	125,806,827	68,942,849
Net financial assets, beginning of year	707,950,934	707,950,934	639,008,085
Net financial assets, end of year	695,309,002	833,757,761	707,950,934

See accompanying notes to consolidated financial statements.

# **Consolidated Statement of Cash Flows**

For the year ended December 31, 2014 with comparative figures for 2013

	2014	2013 Actual (\$)
	Actual (\$)	(restated – note 2)
OPERATING TRANSACTIONS		
Annual surplus	158,249,211	133,380,587
Non-cash items	, ,	, ,
Amortization of tangible capital assets	59,097,765	55,925,856
Contributed tangible capital assets	(25,712,812)	(17,358,384)
Gain on sale of tangible capital assets and land	(4,839,460)	(7,583,130)
inventory held for resale		
	186,794,704	164,364,929
Changes in non-cash working capital		
Accounts receivables	15,755,873	(11,073,496)
Accounts payables and accrued liabilities	(5,411,874)	3,337,065
Deposits – damage, servicing and other	(1,330,028)	497,496
Deferred revenue	2,551,572	5,822,611
Development cost charges and restricted funds	10,019,219	1,189,491
Inventory and prepaid expenses	(229,267)	(78,536)
	208,150,199	164,059,560
CAPITAL TRANSACTIONS		
Tangible capital assets acquisitions	(64,825,291)	(95,764,914)
Acquisition of land held for resale	(3,377,344)	(6,724,741)
Proceeds on sale of tangible capital assets and land inventory held for resale	7,444,025	7,146,111
	(60,758,610)	(95,343,544)
INVESTING TRANSACTIONS		
Investments	(137,733,570)	(70,130,947)
	(137,733,570)	(70,130,947)
Increase (decrease) in cash and cash equivalents	9,658,019	(1,414,931)
Cash and cash equivalents, beginning of year	36,933,626	38,348,557
Cash and cash equivalents, end of year	46,591,645	36,933,626
CASH AND CASH EQUIVALENTS, END OF YEAR Represented by:		
Cash	7,040,892	4,365,336
Cash equivalents	39,550,753	32,568,290
	46,591,645	36,933,626
NON-CASH TRANSACTION		
Acquisition from land exchange	1,488,421	3,996,461

See accompanying notes to consolidated financial statements.

# City of Burnaby NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Burnaby was incorporated in 1892 as a district municipality and one hundred years after incorporation, became the City of Burnaby (the "City"). The City is legislated under the Local Government Act of British Columbia and its principal activities include the provision of local government services to residents of the incorporated area. These include administrative, protective, infrastructure, environmental, planning, building, recreational, waterworks and sanitary sewer services.

#### 1. Significant Accounting Policies

The consolidated financial statements of the City have been prepared by management in accordance with Canadian generally accepted accounting principles as prescribed by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

#### (a) Basis of Consolidation

The consolidated financial statements are comprised of the City's Operating, Capital and Reserve Funds as well as the Burnaby Public Library (the "Library"). The Library is consolidated as it is considered to be controlled by the City, by virtue of their Board being appointed by the City. Inter-fund balances and transactions have been eliminated on consolidation.

#### (i) Operating Funds

These funds include the General, Waterworks and Sanitary Sewer Operating Funds as well as the Burnaby Public Library. They are used to record the operating costs of services provided by the City.

(ii) Capital Funds

These funds include the General, Waterworks and Sanitary Sewer Capital Funds and Burnaby Public Library Capital. They are used to record the acquisition costs of tangible capital assets. All the Capital Funds are combined on the financial statements.

(iii) Reserve Funds

Under the Community Charter of British Columbia, City Council may, by bylaw, establish reserve funds for specified purposes. Money in a reserve fund and interest earned thereon must be expended only for the purpose for which the fund was established. If the amount in a reserve fund is greater than required for the purposes for which it was established, City Council may transfer all or part of the amount to another reserve fund.

#### (b) Budget

Budget information reported in the consolidated financial statements represents the 2014 component of the City of Burnaby 2014-2018 Consolidated Financial Plan and was adopted through Bylaw No. 13337 on May 12, 2014 by City Council.

#### (c) Revenue Recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impractical.

The City is required to act as the agent for the collection of certain taxes and fees imposed by other authorities. Collections for other authorities are excluded from the City's taxation revenues.

Revenue recognition on sale of properties occurs when the City has transferred the significant risks and rewards of ownership. Property lease revenue includes all amounts earned from tenants including property tax and operating cost recoveries. Lease revenues are recognized on a straight-line basis over the term of the lease.

Restricted transfers from governments are deferred and recognized as revenue in the year in which the related expenditures are incurred. Unrestricted transfers are recognized as revenue when received.

#### (d) Deferred Revenue

Deferred revenues represent the receipt of funds for which the provision of services occurs in the future, including development cost levies which have been collected in accordance to Council approved bylaws to finance growth-related projects, other government transfers and amounts received from third parties pursuant to legislation, regulation or agreement. These revenues may only be used in the conduct of certain services, in the completion of specific work, or for the purchase of tangible capital assets. These amounts will be recognized as revenues in the year in which the expenditures are incurred.

#### (e) Expenses

Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay. Interest expense is accrued as the obligation is incurred.

#### (f) Cash and Cash Equivalents

Cash and cash equivalents includes cash and short-term investments with maturities of three months or less at the date of acquisition, are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

#### (g) Investments

Investments are recorded at cost, adjusted for amortization of premiums or discounts over the term of the investments on a straight line basis. Provisions for losses are recorded when they are considered to be other than temporary. Short term investments are those that mature within one year. Long term investments are those that mature in more than one year.

#### (h) Employee Future Benefits

The City and its employees make contributions to the Municipal Pension Plan (the "Plan"). The Plan is a multiemployer contributory defined benefit pension plan. These contributions are expensed as incurred.

Sick leave and post-employment benefits accrue to the City's employees. The liability relating to these benefits is actuarially determined based on length of service, best estimates of retirement ages and expected future salary and wage increases. The liabilities under these benefit plans are accrued based on projected benefits pro-rated as employees render services necessary to earn the future benefits (Note 14).

Actuarial gains or losses are amortized over the expected average remaining service life of the related employee group.

3.a)

The liability for event driven benefits, such as disability benefits, is calculated after the event occurs. The expense is recognized in the year the event occurs.

#### (i) Government Transfers

Government transfers are transfer of assets from a government which are not the result of an exchange transaction, and which are not expected to be repaid in the future. Revenue is recognized in the financial period in which events giving rise to the transfers occur providing they are authorized and any eligibility criteria have been met.

#### (j) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

#### (i) Tangible Capital Assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. Assets under construction are not depreciated until the asset is available for productive use. The City does not capitalize interest associated with the acquisition or construction of a tangible capital asset. Contributions of tangible capital assets are reported at fair market value at the time of receipt and are also recorded as revenue. The cost, less residual value, of tangible capital assets, excluding land, are amortized on a straight-line basis over their estimated useful lives, commencing the month and year the asset is put into service. Estimated useful lives are as follows:

Asset	Useful Life - years
Land (Under Roads/Civic Use)	Is not depreciated
Land Improvements	10 to 75
Buildings	10 to 50
Infrastructure Water	15 to 60
Infrastructure Sewer	15 to 70
Infrastructure Drainage	15 to 100
Infrastructure Roads	10 to 50
Vehicles & Mobile Equipment	5 to 40
Technology and Telephony	3 to 20
Furniture, Fixtures, and General Equipment	2 to 25
Leasehold improvements	Term of Lease

Land is recorded at cost. Works of art, artifacts, cultural and historic assets are not recorded as assets in the financial statements. The City controls various works of art and historical treasures including artifacts, paintings and sculptures located at City sites and public display areas.

#### (ii) Inventory

Inventories held for consumption are recorded at the lower of cost and net realizable value.

#### (iii) Land inventory held for resale

Land inventory held for resale are real estate properties which are available to be sold in the future. They are valued at the lower of cost or expected net realizable value. Cost includes amounts for land acquisition and improvements to prepare the land for sale on servicing.

#### (k) Use of Estimates

The preparation of the consolidated financial statements requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

Significant estimates include assumptions used in estimating provisions for the recoverability of receivables, accrued liabilities, contributed capital assets and in performing actuarial calculations of employee future benefits at the date of the consolidated financial statements and the associated reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

#### (I) Segment Disclosure

The City provides a wide range of services to its own citizens. For management reporting and budget control purposes, the government's operations and activities are organized and reported by City departments. These departments are grouped together for the segment report to give an operational view of the way the City works on a day-to-day basis. This additional reporting is intended to enable users to better understand the government reporting entity and the major activities of the City (Note 15).

#### 2. Prior Period Adjustment

During the year, the City determined that certain adjustments were required to be made to its comparative financial statements. Historically, the City has recorded funds received for community benefit bonus purposes, and interest earning on these funds, as financial liabilities within development cost charges. As the funds are not externally restricted, the contributions should be recorded as revenue when received.

The impact of the adjustment is as follows:

Development cost charges and restricted funds, as at December 31, 2013	
Development cost charges and restricted funds, as previously reported	\$ 142,038,500
Community benefit bonus adjustment	(87,093,601)
Development cost charges and restricted funds, as restated	\$ 54,944,899
Return on Investments, as at December 31, 2013	
Return on Investments, as previously reported	\$ 32,894,309
Investment income earned on community benefit bonus adjustment	2,932,640
Return on Investments, as restated	\$ 35,826,949
Other revenue from own sources, as at December 31, 2013	
Other revenue from own sources, as previously reported	\$ 64,656,988
Community benefit bonus adjustment	30,567,806
Other revenue from own sources, as restated	\$ 95,224,794

Transfers from restricted funds and development cost charges, as at December 31, 2013	
Transfers from restricted funds and DCCs, as previously reported	\$ 6,329,465
Community benefit bonus adjustment	(146,905)
Transfers from restricted funds and DCCs, as restated	\$ 6,182,560
Accumulated Surplus at December 31, 2012	\$ 3,128,135,962
Annual Surplus for the year ended December 31, 2013	
Annual Surplus, as previously stated	100,027,046
Return on Investments, adjustment	2,932,640
Other revenue from own sources, adjustment	30,567,806
Transfer from restricted funds and development cost charges, adjustment	(146,905)
Annual Surplus, restated for the year ended December 31, 2013	\$ 133,380,587
Opening Accumulated Surplus adjustment, as at January 1, 2013	53,740,060
Accumulated Surplus, as restated	\$ 3,315,256,609

#### 3. Investments

	2014		2013	
	Cost	Market Value	Cost	Market Value
Short-term Investments	\$ 216,448,332	\$ 216,323,130	\$ 83,305,038	\$ 106,587,853
Long-term Investments	563,084,344	820,155,204	558,494,068	785,329,400
Total	\$ 779,532,676	\$1,036,478,334	\$ 641,799,106	\$ 891,917,253

#### 4. Accounts Receivables

	2014	2013
Accrued interest receivable	173,959,969	186,162,351
Taxes receivable	8,307,789	6,750,239
Local improvement charges receivable	3,362,461	3,487,966
Accounts receivable	7,657,371	12,520,137
Federal and provincial governments	1,758,995	2,030,773
Employee receivables	156,695	148,809
Development Cost Charge levy receivable	1,848,139	1,965,909
Development Cost Charge receivable	501,075	242,183
- Greater Vancouver Sewer and Drainage District		
Total	197,552,494	213,308,367

### 5. Accounts Payables and Accrued Liabilities

Total	66,271,446	71,683,320
Accrued Liabilities	18,744,440	18,052,947
Accounts payable	42,702,230	49,791,505
Due to other governments	4,824,776	3,838,868
	2014	2013

#### 6. Deferred Revenue

	2013	Externally Restricted Inflows	Revenue Earned	2014
Taxes and utilities	14,992,895	14,980,201	(14,992,895)	14,980,201
Parks and recreation fees	2,918,701	5,713,820	(5,801,409)	2,831,112
Future capital works	9,165,015	2,901,312	(1,281,987)	10,784,340
Other deferred revenue	7,708,835	14,417,183	(13,384,653)	8,741,365
Total	34,785,446	38,012,516	(35,460,944)	37,337,018

#### 7. Development Cost Charges and Restricted Funds

	2014	2013
Balance at beginning of year	54,944,899	53,755,408
Contributions	8,156,336	4,891,995
Interest	2,592,221	2,480,056
Revenue recognized	(729,338)	(6,182,560)
Balance at end of year	64,964,118	54,944,899

#### 8. Tangible Capital Assets

#### Assets

See Schedule 1 for details.

#### **Contributed Assets**

Infrastructure contributed to the City totalled \$12,922,617 in 2014 (2013 - \$4,507,341) and was capitalized at fair value at the time of receipt; and, Land contributed to the City totalled \$12,790,195 in 2014 (2013 - \$12,851,043).

#### Asset Under Construction

Asset under construction having a value of approximately \$26,729,000 (2013 - \$39,709,000) have not been amortized. Amortization of these assets will commence when the asset is put into service.

#### Works of Art and Historical Treasures

The City manages and controls various works of art and non-operational historical cultural assets including building, artifacts, paintings, and sculptures located at City sites and public display areas. The assets are not recorded as tangible capital assets and are not amortized.

#### Write-Down of Tangible Capital Assets

There were no write-downs of tangible capital assets during the year (2013 - \$nil).

			2014		2013
	mulated surplus in tangible capital assets,	¢	2 507 644 504	¢	2 440 552 066
-	ning of year	\$	2,507,614,594	\$	2,449,553,068
Add:			4 400 404		0 000 404
	Acquisition from land exchange		1,488,421		3,996,461
	Capital acquisitions		64,825,291		95,764,914
	Contributed tangible capital assets		25,712,812		17,358,384
	Transfer to land inventory held for resale		(303,472)		(203,148
Less:					
	Disposals		(2,806,725)		(2,929,229
	Amortization		(59,097,765)		(55,925,856
Accu	mulated surplus in tangible capital assets		2,537,433,156		2,507,614,594
	mulated surplus in land inventory held for resale,		06 570 242		00 070 566
	ning of year Capital acquisitions		96,570,242 3,377,344		
begin	ning of year Capital acquisitions		3,377,344		90,272,566
<b>begin</b> Add:	ning of year Capital acquisitions Disposals		3,377,344 (1,286,260)		6,724,741 (630,213
<b>begin</b> Add: Less:	ning of year Capital acquisitions Disposals Transfer from tangible capital assets		3,377,344 (1,286,260) 303,472		6,724,741 (630,213 203,148
<b>begin</b> Add: Less:	ning of year Capital acquisitions Disposals		3,377,344 (1,286,260)		6,724,741 (630,213 203,148
begin Add: Less: Accu	ning of year Capital acquisitions Disposals Transfer from tangible capital assets		3,377,344 (1,286,260) 303,472		6,724,741 (630,213 <u>203,148</u> <b>96,570,242</b>
begin Add: Less: <u>Accur</u> Accur	ning of year Capital acquisitions Disposals <u>Transfer from tangible capital assets</u> mulated surplus in land inventory held for resale		3,377,344 (1,286,260) <u>303,472</u> <b>98,964,798</b>		6,724,741 (630,213 <u>203,148</u> <b>96,570,242</b> 3,120,839
begin Add: Less: <u>Accur</u> <u>Accur</u>	ning of year Capital acquisitions Disposals Transfer from tangible capital assets mulated surplus in land inventory held for resale		3,377,344 (1,286,260) <u>303,472</u> <b>98,964,798</b> <u>3,350,106</u>		6,724,741 (630,213 <u>203,148</u> <b>96,570,242</b> 3,120,839
begin Add: Less: <u>Accur</u> <u>Accur</u>	ning of year Capital acquisitions Disposals Transfer from tangible capital assets mulated surplus in land inventory held for resale nulated surplus in inventory and prepaid expenses mulated surplus in non-financial assets		3,377,344 (1,286,260) <u>303,472</u> <b>98,964,798</b> <u>3,350,106</u>		6,724,741 (630,213 203,148 <b>96,570,242</b> 3,120,839 <b>2,607,305,675</b>
begin Add: Less: <u>Accur</u> <u>Accur</u>	ning of year Capital acquisitions Disposals <u>Transfer from tangible capital assets</u> mulated surplus in land inventory held for resale nulated surplus in inventory and prepaid expenses mulated surplus in non-financial assets balances:		3,377,344 (1,286,260) <u>303,472</u> <b>98,964,798</b> <u>3,350,106</u> <b>2,639,748,060</b> 865,255		6,724,741 (630,213 203,148 <b>96,570,242</b> 3,120,839 <b>2,607,305,675</b> 857,759
begin Add: Less: <u>Accur</u> <u>Accur</u>	ning of year Capital acquisitions Disposals <u>Transfer from tangible capital assets</u> mulated surplus in land inventory held for resale nulated surplus in inventory and prepaid expenses mulated surplus in non-financial assets balances: Library endowment funds		3,377,344 (1,286,260) <u>303,472</u> <b>98,964,798</b> <u>3,350,106</u> <b>2,639,748,060</b>		

# **10.** Transfer from Other Governments

	2014	2013
Transfers from federal government	574,566	1,628,551
Transfers from provincial government	13,180,874	12,380,246
Transfers from regional and local governments	5,376,473	5,489,532
	19,131,913	19,498,329

#### **11.** Collection for Other Governments and Business Improvement Areas

On behalf of other governments and local business improvement areas, the City is required to collect and remit taxes and grants-in-lieu of taxes. The following remittances were made which are not reflected in the City's revenues or expenses:

	2014	2013
Province of BC	146,565,097	142,036,326
Greater Vancouver Regional District	4,334,598	4,451,252
Greater Vancouver Transportation Authority	32,451,072	31,925,527
BC Assessment Authority	4,958,340	4,892,678
Municipal Finance Authority	15,214	14,954
Hastings Street Business Improvement Area	252,378	252,377
North Road Business Improvement Area	165,215	148,784
	188,741,914	183,721,898

#### 12. Contingencies and Commitments

(a) At December 31, 2014 the balance of outstanding contracts for capital and other expenditures is estimated at \$20.2 million (2013 - \$24.6 million). These amounts are not accrued in the financial statements:

	\$ millions
2014	17.2
2015	1.4
2016	0.8
2017	0.5
2018	0.3
	20.2

- (b) In the ordinary course of business, claims are asserted or made against the City, and the City is currently involved in various legal actions. The outcome of these actions cannot be determined at this time. A provision has been made in the accounts for any possible unfavourable outcome of these actions. The amount of any loss in excess of the provision and insurance coverage will be recorded when determinable.
- (c) Development cost charges are monies collected from developers for designated purposes, such as future park land acquisitions. These are comprised of cash and investments of \$63,115,979 (2013 - \$52,978,990) and restricted accounts receivable of \$1,848,139 (2013 - \$1,965,909).
- (d) The City holds irrevocable letters of credit in the aggregate amount of \$94.8 million (2013 \$88.5 million) received from depositors to ensure their performance of works to be undertaken within the City. These amounts are not reflected in the consolidated financial statements.
- (e) The City of Burnaby as a member of Metro Vancouver is directly, jointly and severally liable with the other member municipalities for the net capital liabilities of those authorities.

#### 13. Municipal Pension Plan

The City and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trusteed pension plan. The board of trustees, representing plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer contributory pension plan. Basic pension benefits provided are based on a formula. The Plan has about 182,000 active members

and approximately 75,000 retired members. Active members include approximately 36,000 contributors from local government of which approximately 2,371 contributors are from the City of Burnaby.

The most recent actuarial valuation as at December 31, 2012 indicated a \$1,370 million funding deficit for basic pension benefits. The next valuation will be as at December 31, 2015 with results available in 2016.

Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate with the result that there is no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the Plan.

The City of Burnaby paid \$12.3 Million (2013 - \$11.8 Million) for employer contributions while employees contributed \$10.3 Million (2013 - \$10.0 Million) to the plan in fiscal 2014. The 2014 City pension plan member count is 2,371 (2013 – 2,040).

#### 14. Employee Future Benefit

The City provides certain post-employment benefits to its employees. These benefits include accumulated vacation deferral, supplementary vacation and retirement gratuity benefits. The liability associated with these benefits is calculated based on the present value of expected future payments pro-rated for services, and is included in accrued liabilities.

Accrued Benefit Liability	2014	2013
Balance at Beginning of Year	10,751,000	10,702,000
Current Service Cost	673,000	689,000
Interest Cost	378,000	348,000
Benefits Paid	(967,000)	(963,000)
Amortization of Net Actuarial Gain	(103,000)	(25,000)
Accrued Benefit Liability End of Year	10,732,000	10,751,000

An actuarial estimate for these benefits was performed to estimate the City's accrued benefit obligation as at December 31, 2014. The difference between the actuarially determined accrued benefit obligation estimate of \$10.7 million and the accrued benefit liability of \$11.6 million as at December 31, 2014 is an unamortized actuarial loss of \$839,000.

Accrued Benefit Obligation	2014	2013
Liability - End of Year	10,732,000	10,751,000
Unamortized Actuarial Loss/ (Gain)	839,000	(1,496,000)
Accrued Benefit Obligation - End of year	11,571,000	9,255,000

Actuarial assumptions used to estimate the City's accrued benefit obligation are as follows:

	2014	2013
Discount rate	3.10%	4.00%
Expected wage and salary inflation	2.50%	2.50%

# 15. Segmented Information (in thousands of dollars)

The following summarizes the City's segments by functional expenses and revenue categories.

2014	General Gov't & Administrative Services	Protective Services	Public Works & Others	Solid Waste	Water- Works	Sanitary Sewer	Planning & Building Services	Parks, Recreation, Cultural & Library	Other Funds	Total Financial Activities
REVENUES										
Taxation and grants in lieu of taxes	(231,474)	-	-	-	-	(17,618)	-	-	-	(249,092)
Sale of goods & services	(251)	(499)	(1,731)	(4,802)	(48,598)	(20,974)	(55)	(25,467)	-	(102,377)
Investment income	(7,017)	-	-	-	-	-	-	-	(32,993)	(40,010)
Grants	(154)	(1,989)	(5,452)	-	-	-	(11)	(530)	(10,996)	(19,132)
Other Revenue	(36,870)	(360)	(1,979)	(1,788)	(4)	-	(13,002)	(1,835)	(67,167)	(123,005)
Transfer from restricted funds and development cost charges	(95)	-	-	-	-	-	-	-	(634)	(729)
	(275,861)	(2,848)	(9,162)	(6,590)	(48,602)	(38,592)	(13,068)	(27,832)	(111,790)	(534,345)
EXPENSES										
Compensation	27,284	42,121	18,962	6,121	3,205	2,407	11,053	57,183	-	168,336
Policing contract		39,790		-,		_,		1	-	39,791
General services	7,851	3,114	5,447	1,801	1,652	2,756	291	5,277	24	28,213
Materials & supplies	1,345	499	2,111	84	450	248	108	5,176	-	10,021
Equipment & related operating costs	8,886	1,331	(642)	3,254	615	505	208	1,908	-	16,065
Gas & electricity	105	223	1,867	11	132	. 99		2,594	-	5,031
Greater Vancouver refuse disposal				3,959		<u> </u>	-	27	-	3,986
GVS& DD Levy	-	-	1,099	-	_	18,322	-	-	-	19,421
GVWD - cost of water	-	-		-	25,199		-	-	-	25,199
Depreciation/loss on disposals	8,140	1,808	31,120	-	4,538	2,508	7	11,851	61	60,033
	53,611	88,886	59,964	15,230	35,791	26,845	11,667	84,017	85	376,096
	(222,250)	86,038	50,802	8,640	(12,811)	(11,747)	(1,401)	56,185	(111,705)	(158,249)
	General Gov't &		Public					Parks, Recreation,		Total
2013	Administrative Services	Protective Services	Works & Others	Solid Waste	Water- Works	Sanitary Sewer	& Building Services	Cultural & Library	Other Funds	Financial Activities
REVENUES										
Taxation and grants in lieu of taxes	(222,437)	-	-	-	(32,204)	(30,840)	-	-	-	(285,481)
Sale of goods & services	(223)	(476)	(1,604)	(4,927)	(13,385)	(5,559)	(54)	(23,825)	-	(50,053)
Investment income	(7,219)	-		-	-	-	-		(28,607)	(35,826)
Grants	(195)	(1,981)	(4,180)	-	-	-	(10)	(555)	(12,578)	(19,499)
Other Revenue	(31,139)	(172)	(1,973)	(582)	9	-	(11,843)	(1,743)	(47,782)	(95,225)
Transfer from restricted funds and development cost charges	-	-	-	-	-	-	-	-	(6,182)	(6,182)
,									., ,	

Transfer from restricted funds and development cost charges	-	-	-	-	-	-	-	-	(6,182)	(6,182)
	(261,213)	(2,629)	(7,757)	(5,509)	(45,580)	(36,399)	(11,907)	(26,123)	(95,149)	(492,266)
EXPENSES										
Compensation	23,765	42,726	17,594	6,038	3,067	2,539	10,807	54,244	-	160,780
Policing contract	-	37,341	-	-	-	-	-	1	-	37,342
General services	9,793	1,240	3,440	1,521	1,475	2,613	318	5,478	27	25,905
Materials & supplies	1,442	494	2,032	138	412	243	109	5,026	3	9,899
Equipment & related operating costs	3,524	1,208	(780)	3,307	583	503	163	1,761	-	10,269
Gas & electricity	61	208	1,731	7	102	89	-	2,141	-	4,339
Greater Vancouver refuse disposal	-	-	-	3,945	-	-	-	31	-	3,976
GVSⅅ Levy	-	-	1,083	-	-	17,678	-	-	-	18,761
GVWD - cost of water	-	-	-	-	25,821	-	-	-	-	25,821
Depreciation/loss on disposals	7,875	1,902	30,375	-	4,363	2,523	2	11,317	3,437	61,794
	46,460	85,119	55,475	14,956	35,823	26,188	11,399	79,999	3,467	358,886
	(214,753)	82,490	47,718	9,447	(9,757)	(10,211)	(508)	53,876	(91,682)	(133,380)

#### The City's segments are defined as follows:

#### (i) General Government & Legislative Services

This represents activities that provide for the overall administrative and strategic support of local government operations and capital acquisitions relating to general government functions. This includes general administration of the City Manager's Office and finance operations (accounting, payroll, purchasing, treasury services, internal audit and technology), human resource management, and management of City rental properties and the legislative operations of the Council, Clerk's and Legal departments.

#### (ii) Protective Services

Protective Services is comprised of the City's Police and Fire Services. The mandate of the Police Department is to provide for the safety of the lives and property of Burnaby citizens, preserving the peace through law enforcement and working with citizens to prevent crime and maintain order. Support is provided through integrated regional units for homicide and forensic identification. Fire Services provide fire suppression services, fire prevention programs, training and education related to prevention, detection or extinguishment of fires, provide pre-hospital emergency paramedical care and the handling of hazardous materials incidents. Both Police and Fire Services supply emergency coordination and response operations and support the mitigation of calamitous incidents including the evacuation of people when necessary.

#### (iii) Engineering Services

The City's Engineering Department is a diverse and complex organization that provides many services to the citizens of Burnaby. These include:

#### Public Works & Other Services

Maintenance and management of the transportation infrastructure and related services which encompasses administration, the maintenance of roads, sidewalks, street drainage, street lighting and signage, snow removal, and municipal parking facilities. Other services include the Environmental Services program that protects and educates Burnaby citizens about their environment. This program monitors community drinking water quality and surface water for bacteriological and chemical quality; provides response and expertise when chemical related spills occur; performs inspection and audits to support permit applications when fill or sediment control measures are required. Maintenance services for civic buildings and vehicles & equipment are provided to all City departments.

#### Solid Waste Collection & Mitigation

The waste collection program is comprised of garbage collection, recycling, composting, street sweeping, and litter pickup.

The City receives treated water from three of Metro Vancouver's reservoirs: Capilano, Seymour, and Coquitlam and distributes it through a network of pipes to its consumers. The provision of potable water and the maintenance and repair of infrastructure related to its delivery and disposal are provided by the City's Engineering Department. Crews respond to emergency calls for broken water mains or leaky services and undertake regular maintenance of the valves, hydrants, pump stations and reservoirs that make up our water system components. The Department is also responsible for the capital replacement of aging water infrastructure.

#### Sanitary Sewer

The Engineering Department is responsible for operating and maintaining the City's sanitary and combined sewer mains and 20 pump stations. Typical maintenance activities involve cleaning sewers by using sewer flush trucks, inspecting and repairing manholes, and excavating and repairing broken sewer mains and services. The department manages the capital improvement program for the design and construction of the sewer system. This program has made significant improvements toward the elimination of combined sewers that are located within some of the older neighbourhoods of Burnaby.

(iv) Planning & Building Services

The Planning Department develops the Official Community Plan for Burnaby which provides the future vision and lays the foundation for land use in the City including housing, the environment, transportation, economic development and social policy. Current projects are considered in light of this long term direction as the department manages development plan areas, rezonings, subdivisions, preliminary plan approvals, urban design, urban trails, and bicycle routes. The City's Building Department supports the development process by ensuring compliance with the established BC Building Code and enforcement of the City's construction related bylaws. In addition the Building Department provides Project Management services for civic development projects.

(v) Parks, Recreation, Cultural and Library Services

This segment includes programs that provide citizens an opportunity to participate in library, cultural, athletic and other events. Programs also include the operations, maintenance and provision of parks and recreation, museum and library facilities that enable the delivery of services. Working with schools, community and business to form partnerships for neighborhood development supportive of a healthy, active and literate environment, programs contribute to the well being of Burnaby's citizens. The Parks, Recreation and Cultural Services Department manages 5,400 acres of protected beauty. Some parks have manicured lawns and formal gardens, others have lakes, and many are forested, with deep ravines with streams. Community recreation facilities, arenas and outdoor playgrounds, tennis courts, swimming pools, golf courses and other venues provide the citizens of Burnaby with many choices to enjoy their leisure time. Cultural centres deliver arts programs, festivals and entertainment for all ages. The Burnaby Public Library provides books, newspapers CDs, DVDs, graphic novels, online databases and downloadable books offering programs for children and adults alike that encourage learning and information sharing in a community setting.

(vi) Other Funds

This segment represents the City's reserves.

#### 16. Budget Data

The Community Charter requires Council to adopt a financial plan for each fiscal period. The financial plan is prepared on a revenue and expenditure basis which is not the same as PSAB accounting requirements. The following is a reconciliation of the approved financial plan to the figures included in the financial statement budget:

	2014 Budget Amount
Revenue per financial plan bylaw	
Operating	(414,703,517)
Capital	(134,245,300)
Adjustments:	
Capital Reserves investment income	(24,962,625)
Gaming fund grant	(9,500,000)
Gain on sale of land	(1,000,000)
Transfer to/from other funds	146,165,006
Revenue per statement of operations	(438,246,436)
Expenditures per financial plan bylaw	
Operating	414,703,517
Capital	134,245,300
Adjustments:	
Transfer to/from other funds	(167,873,752)
Expenses per statement of operations	381,075,065
Annual Surplus per statement of operations	(57,171,371)

#### **17. Comparative Figures**

Certain comparative figures have been reclassified to conform with the financial statement presentation adopted in the current year.

### CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS

AS AT DECEMBER 31, 2014 (IN THOUSANDS OF DOLLARS)

IIOOJANDJ OF DOLL	- /				A				
Cost Beginning of	Additions	Disposals	Transfor	Cost End of Yoor	Depreciation Beginning of	Disposals	Doprosistion	Accumulated Depreciation End	Net Book Value End of Year
Year	Additions	Disposais	Transfer	Cost End of Year	Year	Disposais	Depreciation	of Year	End of Year
1,104,656	4,664	(22)	(852)	1,108,446	-	-	-	-	1,108,446
424,325	14,303	(2,100)	1,269	437,797	-	-	-	-	437,797
136,052	4,481	-	4,419	144,952	(57,027)	-	(4,431)	(61,458)	83,494
251,771	7,761	-	15,213	274,745	(101,808)	-	(7,070)	(108,878)	165,867
191,778	1,558	(294)	3,835	196,877	(76,482)	92	(3,236)	(79,626)	117,251
717,841	4,077	(509)	17,813	739,222	(438,134)	586	(23,805)	(461,353)	277,869
131,624	(3,733)	(405)	7,279	134,765	(60,741)	212	(2,203)	(62,732)	72,033
230,764	4,716	(425)	7,180	242,235	(65,545)	243	(4,386)	(69,688)	172,547
55,635	2,524	(3,188)	417	55,388	(31,984)	3,004	(4,194)	(33,174)	22,214
82,182	2,087	-	2,688	86,957	(38,844)	-	(7,173)	(46,017)	40,940
18,950	2,104	-	758	21,812	(11,281)		(2,365)	(13,646)	8,166
4,525	142	-	(1)	4,666	(351)	-	(235)	(586)	4,080
3,350,103	44,684	(6,943)	60,018	3,447,862	(882,197)	4,137	(59,098)	(937,158)	2,510,704
39,709	47,341	-	(60,321)	26,729	-	-	-	-	26,729
3,389,812	92,025	(6,943)	(303)	3,474,591	(882,197)	4,137	(59,098)	(937,158)	2,537,433
96,570	3,377	(1,286)	303	98,964		-	-	-	98,964
	Cost Beginning of Year 1,104,656 424,325 136,052 251,771 191,778 717,841 131,624 230,764 55,635 82,182 13,950 4,525 3,350,103 39,709 3,389,812	Cost Beginning of Year         Additions           1,104,656         4,664           424,325         14,303           136,052         4,481           251,771         7,761           191,778         4,873           131,624         (3,733)           230,764         4,716           55,635         2,524           82,182         2,087           18,950         2,104           4,525         142           3,350,103         44,684           39,709         47,341           3,389,812         92,025	Cost Beginning of Year         Additions         Disposals           1,104,656         4,664         (22)           424,325         14,303         (2100)           136,052         4,481         -           251,771         7,761         -           191,778         1,558         (294)           171,7841         4,077         (509)           131,624         (3,733)         (405)           230,764         4,716         (425)           55,635         2,524         (3,188)           82,182         2,087         -           18,950         2,104         -           4,525         142         -           3,350,103         44,684         (6,943)           39,709         47,341         -	Cost Beginning of Year         Additions         Disposals         Transfer           1,104,656         4,664         (22)         (852)           424,325         14,303         (2,100)         1,269           136,052         4,481         -         4,419           251,771         7,761         -         15,213           191,778         1,558         (294)         3,835           717,841         4,077         (509)         17,813           131,624         (3,733)         (405)         7,279           230,764         4,716         (425)         7,180           55,635         2,524         (3,188)         417           82,182         2,087         -         2,688           m         18,950         2,104         -         7,58           4,525         142         -         (1)           3,350,103         44,684         (6,943)         660,018           39,709         47,341         -         (60,321)           3,389,812         92,025         (6,943)         (303)	Cost Beginning of YearAdditionsDisposalsTransferCost End of Year1,104,6564,664(22)(852)1,108,446424,32514,303(2,100)1,269437,797136,0524,481-4,419144,952251,7717,761-15,213274,745191,7781,558(294)3,835196,875717,8414,077(509)17,813739,222131,624(3,733)(405)7,279134,765230,7644,716(425)7,180242,23555,6352,524(3,188)41755,38882,1822,087-2,68886,95718,9502,104-75821,8124,525142-(1)4,6663,350,10344,684(6,943)60,0183,447,86239,70947,341-(60,321)26,7293,389,81292,025(6,943)(303)3,474,591	Cost Beginning of Year         Additions         Disposals         Transfer         Cost End of Year         Accumulated Depreciation Beginning of Year           1,104,656         4,664         (22)         (852)         1,108,446         -           424,2325         14,303         (2,100)         1,269         437,797         -           136,652         4,481         -         4,419         144,952         (57,027)           136,652         4,481         -         4,419         144,952         (57,027)           136,652         4,481         -         4,419         144,952         (57,027)           131,624         1,578         (294)         3,835         196,877         (76,482)           131,624         (3,733)         (405)         7,279         134,765         (60,741)           131,624         (3,733)         (405)         7,180         242,235         (65,545)           131,624         (3,733)         (405)         7,180         242,235         (65,545)           131,624         2,087         -         2,688         86,957         (38,844)           14,855         2,104         -         (1)         4,666         (351)           3,350,103	Cost Beginning of YearAdditionsDisposalsTransferCost End of YearAccumulated Depreciation Beginning of YearDisposals1,100,6564,664(22)(852)1,108,4664,242,32514,303(2,100)1,269437,797136,0524,481-4,419144,952(57,027)-136,0524,481-4,513244,952(101,808)-136,0524,481-15,213274,955(101,808)-251,7717,761-15,213274,955(101,808)-191,7781,558(294)3,835196,877(76,482)92171,7844,077(509)17,813739,222(438,134)586131,624(3,733)(405)7,279134,765(60,741)212230,7644,716(425)7,180242,235(65,545)24355,6352,524(3,188)41755,388(3,194)3,0048,81822,087-75821,812(11,281)-18,9502,104-75821,812(31,834)-13,950,10344,684(6,943)60,0183,447,862(882,197)4,1373,350,10344,684(6,943)60,3133,474,591(882,197)4,1373,389,81292,025(6,634)(303)3,474,591(882,197)4,137	Cost Beginning of YearAdditionsDisposalsTransferCost End of YearAccumulated Depreciation Beginning of YearDisposalsDepreciation Depreciation $1,104,656$ $4,664$ $(22)$ $(852)$ $1,108,466$ $   4242,325$ $14,303$ $(2,100)$ $1,269$ $437,797$ $   136,052$ $4,481$ $ 4,419$ $144,952$ $(57,027)$ $ (4,413)$ $136,052$ $4,481$ $ 4,513$ $274,745$ $(101,808)$ $ (7,070)$ $91,7178$ $1,558$ $(294)$ $3,835$ $196,877$ $76,482$ $92$ $(3,236)$ $131,624$ $(3,733)$ $(405)$ $7,279$ $134,765$ $(60,741)$ $212$ $(2,203)$ $131,624$ $(3,733)$ $(405)$ $7,279$ $134,765$ $(60,741)$ $212$ $(2,203)$ $131,624$ $(3,733)$ $(405)$ $7,279$ $134,765$ $(60,741)$ $212$ $(2,203)$ $230,764$ $4,716$ $(425)$ $7,180$ $242,235$ $(65,545)$ $243$ $(4,194)$ $82,182$ $2,087$ $ 2,688$ $86,957$ $(38,844)$ $ (7,173)$ $18,950$ $2,104$ $ 7,58$ $21,812$ $(11,281)$ $ (2,356)$ $3,350,103$ $44,684$ $(6,943)$ $60,018$ $3,47,862$ $(882,197)$ $4,137$ $(59,088)$ $3,389,812$ $92,025$ $(6,94)$ $(33)$ $3,47,591$ $(882,197$	Let         Let <thlet< th=""> <thlet< th=""> <thlet< th=""></thlet<></thlet<></thlet<>

# CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS

AS AT DECEMBER 31, 2013 (IN THOUSANDS OF DOLLARS)

						Accumulated Depreciation			Accumulated	
	Cost Beginning of					Beginning of			Depreciation End	Net Book Value
Class	Year	Additions	Disposals	Transfer	Cost End of Year	Year	Disposals	Depreciation	of Year	End of Year
Land Under Roads	1,086,919	18,161	(410)	(14)	1,104,656	-	-	-	-	1,104,656
Land Civic Use	419,765	4,621	(5)	(56)	424,325	-	-	-	-	424,325
Land Improvements	132,429	2,106	-	1,517	136,052	(52,814)	-	(4,213)	(57,027)	79,025
Buildings	205,977	11,557	(1,348)	35,585	251,771	(96,426)	938	(6,320)	(101,808)	149,963
Infrastructure - Drainage	183,838	6,936	(163)	1,167	191,778	(73,468)	43	(3,057)	(76,482)	115,296
Infrastructure - Roads	698,775	21,197	(3,882)	1,751	717,841	(418,658)	2,288	(21,764)	(438,134)	279,707
Infrastructure - Sewers	124,802	6,501	(423)	744	131,624	(58,779)	283	(2,245)	(60,741)	70,883
Infrastructure - Water	219,446	11,622	(591)	287	230,764	(61,745)	467	(4,267)	(65,545)	165,219
Vehicles & Mobile Equipment	53,201	3,487	(1,672)	619	55,635	(29,167)	1,546	(4,363)	(31,984)	23,651
Technology & Telephony	74,664	5,840	-	1,678	82,182	(31,519)	-	(7,325)	(38,844)	43,338
Furniture, Fixtures & Equipme	r 16,581	1,828	-	541	18,950	(8,937)	-	(2,344)	(11,281)	7,669
Leasehold Improvements	528	630	-	3,367	4,525	(323)	-	(28)	(351)	4,174
	3,216,925	94,486	(8,494)	47,186	3,350,103	(831,836)	5,565	(55,926)	(882,197)	2,467,906
Asset Under Construction	64,464	22,634	-	(47,389)	39,709	-	-	-	-	39,709
Total	3,281,389	117,120	(8,494)	(203)	3,389,812	(831,836)	5,565	(55,926)	(882,197)	2,507,615
Land Available for Resale	90,273	6,724	(630)	203	96,570	-	-	-	-	96,570