



SPECIAL CITY COUNCIL MEETING A G E N D A

Monday, November 6, 2023, 1:00 p.m.

Council Chamber, City Hall

4949 Canada Way, Burnaby, BC

[Code of Conduct](#) - [Glossary of Terms](#)

Pages

1. CALL TO ORDER

2. BUDGET DISCUSSION

2.1 2024 Waterworks Utility Rates Discussion

See the November 6, 2023, Regular Open Council Agenda Item 6.4.

2.2 2024 Sanitary Sewer Utility Rates Discussion

See the November 6, 2023, Regular Open Council Agenda Item 6.5.

3. ADMINISTRATIVE REPORT

3.1 Draft 2024 - 2028 Financial Plan

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Purpose: To provide an update on the Draft 2024 - 2028 Financial Plan incorporating a proposed property tax rate increase of 4.50%.

4. ADJOURNMENT

TO: MAYOR & MEMBERS OF COUNCIL

FROM: DEPUTY CHIEF ADMINISTRATIVE OFFICER AND CHIEF FINANCIAL OFFICER

SUBJECT: **DRAFT 2024 – 2028 FINANCIAL PLAN**

PURPOSE: To provide an update on the Draft 2024 – 2028 Financial Plan incorporating a proposed property tax rate increase of 4.50%

RECOMMENDATION

THAT staff be directed to develop the Draft 2024 – 2028 Financial Plan with a proposed 2024 tax rate increase of 4.50% for 2024 as outlined in this report titled “Draft 2024 – 2028 Financial Plan” dated November 6, 2023.

CHIEF ADMINISTRATIVE OFFICER’S COMMENTS

I concur with the recommendation of the Deputy CAO and Chief Financial Officer.

1.0 POLICY SECTION

This report is provided to align with the Community Charter Section 165 that requires a municipality to have a financial plan that is adopted annually.

2.0 BACKGROUND

Council budget meetings were held on October 17, 23 and 24, 2023 where departmental budget presentations were provided. At the October 30, 2023 Council Meeting, staff were directed to develop the Draft 2024 – 2028 Financial Plan with a proposed tax rate increase to 4.50% for 2024. This report outlines the adjustments made by staff to reduce the proposed property tax rate increase from 8.44% to 4.50% for 2024.

3.0 GENERAL INFORMATION

3.1 Operating Budget Adjustments

Based on Council direction to develop a Draft 2024 – 2028 Financial Plan with a proposed 4.50% property tax increase for 2024, staff have made adjustments to both revenues and expenditures. Council priorities of housing, climate action and community safety remain key focus areas, as well as maintaining, and where possible enhancing, existing service levels.

The adjustments to the Financial Plan include:

- increases to revenues;
- deferring new position requests;
- deferring new program expenditure requests; and,
- finding efficiencies in base expenditures without affecting current service levels.

The table below provides a summary of both revenue and expenditure adjustments made by staff. Adjustments to new Full-Time Equivalents (FTE) requests are also

provided in the table below where applicable. Attachment 1 provides a detailed table of all adjustments.

Adjustment	Amount (\$ Millions)	FTE
Expenditure Adjustments – Increase / (Decrease):		
CMHC Housing Accelerator Fund - Related Expenditures	(3.9M)	(26.00)
General Government Services (i.e. CAO Office, IT, Fiscal, People & Culture, Corporate Services)	(1.7M)	(12.81)
Property & Facilities Management	(1.2M)	(2.00)
Recreation, Golf & Cultural Programs	(1.2M)	(7.00)
Community Safety	(0.8M)	(7.50)
Transportation Services & Public Works	(0.3M)	(3.00)
Total Expenditure Adjustments [A]	(\$9.1M)	(58.31)
Revenue Adjustments – (Increase) / Decrease:		
Planning Permit & Fees	(4.0M)	-
Parks, Recreation & Culture Programs & Services	(2.1M)	-
Engineering Programs & Services	(1.1M)	-
Other Program Revenues	(0.5M)	-
CMHC Housing Accelerator Fund	3.9M	-
Total Revenue Adjustments [B]	(\$3.8M)	-
Total Operating Budget Reductions [A] + [B]	(\$12.9M)	(58.31)

Further, a review of the initiatives funded from the City's operating reserves was conducted and reductions were made. These initiatives do not affect the property taxation increase and do not have a significant impact on existing service levels. Attachment 2 provides a listing of the 2024 initiatives that will continue to be funded by the respective operating reserves.

Funding Source	Adjustment Amount (\$ Millions)	FTE
Operating Surplus	(2.4M)	(3.54)
Stabilization	(0.1M)	-
Gaming & Gaming Interest	(0.3M)	-
Operating Climate Action	(0.1M)	-
Total Operating Reserve Reductions	(\$2.9M)	(3.54)

After incorporating all the changes noted in the above two tables, the total net new increase in FTEs for 2024 has been reduced from 122.0 to 60.15. The remaining net new increase of 60.15 FTEs are funded as follows: 43.92 FTEs from the Tax Base, 18.80 FTEs from Capital, 16.79 FTEs from External Revenues & Grants, and a decrease of (19.36) FTEs from Operating Reserves. A significant reduction to the FTEs is related to the removal of positions that were to be funded by the CMHC Housing Accelerator Fund. Due to uncertainty on the receipt of these funds, both grant revenue and corresponding operating/capital expenditures have been removed.

Once further information is available, staff will bring forward a separate report to Council to outline the terms and conditions of the Housing Accelerator Funding and the anticipated usage.

3.2 Estimated Tax Impact to Burnaby Taxpayers

At the proposed 4.50% property tax rate increase, the estimated impact to a Burnaby taxpayer based on an average residential property with an estimated value of \$1.3 million is approximately \$87 (down from \$162 at 8.44%). The estimated impact for an average business with an estimated value of \$6.5 million is approximately \$1,386 (down from \$2,600 at 8.44%).

Property Type	Increase in Taxes (\$) at 8.44%	Increase in Taxes (\$) at 4.50%
Average Residential Property	\$162	\$87
Average Business Property	\$2,600	\$1,386

3.3 Changes to Draft 2024 – 2028 Capital Plan

On May 31, 2023, staff presented the Draft 2024 – 2028 Capital Plan which includes a 2024 plan of \$363.6 million and a total request of \$2.1 billion from 2024 to 2028. Since then an updated adjustment of \$1.7 million was made to the 2024 plan bringing it to \$365.3 million and a revised total request of \$2.6 billion over a 5 year period. The change in the 5 year capital plan is primarily due to changes to community benefit amenities projects within the Civic Project division. Attachment 3 provides the revised Draft 2024 – 2028 Capital Plan Summary.

4.0 COMMUNICATIONS AND COMMUNITY ENGAGEMENT

A Financial Plan Highlights document will be brought forward to Council on November 20, 2023 to initiate the public consultation process, which will be from November 22, 2023 to December 8, 2023. Public comments will be provided to Council for consideration. It is anticipated that Council will receive the Final 2024 – 2028 Financial Plan by the end of January 2024.

5.0 FINANCIAL CONSIDERATIONS

As detailed throughout this report.

Respectfully submitted,

Noreen Kassam, Deputy Chief Administrative Officer and Chief Financial Officer

ATTACHMENTS

Attachment 1 – 2024 Operating Budget Adjustments - Tax Base

Attachment 2 – 2024 Operating Reserve Requests

Attachment 3 – Draft 2024 – 2028 Capital Plan Summary (Revised)

REPORT CONTRIBUTORS

This report was prepared by Ratan Grewal, Director Budgets & Reporting and Wilson Kwan, Manager Budgets & Reporting

2024 Operating Budget - Expenditure Adjustments at 4.50% Property Tax Rate Increase

Department	Adjustment Details	Amount	FTE	Service/Program Category Impact
Office of CAO	Deferral of new staff requests (Customer Service and Public Affairs)	(219,200)	(4.00)	General Government Services
People & Culture	Deferral of new People & Culture related initiatives	(170,000)	-	General Government Services
	Deferral of new staff requests (Employment Services and Occupational Health & Safety)	(220,500)	(3.00)	General Government Services
Information Technology	Deferral of new staff requests (IT Portfolio Business Relationship Management)	(300,700)	(2.00)	General Government Services
	Reduction of new IT software and hardware maintenance expenditures by removing transitory software costs and optimizing small software cost through consolidation	(300,000)	-	General Government Services
Corporate Services	Deferral of new staff requests (Corporate Services Administrations, Marketing & Communication and Legislative Services)	(288,000)	(3.81)	General Government Services
Burnaby Fire	Deferral of new staff requests (Area of Homelessness & Hoarding) and reduction in operating expenditures	(241,800)	(1.00)	Public Safety
RCMP Burnaby	Deferral of new staff requests (24/7 Non-Emergency Call Taking) ¹	(531,300)	(6.50)	Public Safety
Engineering	Deferral of new staff requests (Signs & Markings and Roads & Drainage)	(334,800)	(3.00)	Transportation Services / Public Works
Lands & Facilities	Removal of Deer Lake property management fee ²	(517,900)	-	Property & Facilities Management
	Holiday Lights initiative now funded by Gaming Reserve	(400,000)	-	Property & Facilities Management
	Deferral of new staff requests (Facilities Management) and reduction of operating expenditures	(337,000)	(2.00)	Property & Facilities Management
Parks, Recreation & Culture	Reduction of existing grass cutting services to support climate initiatives	(494,200)	(5.00)	Recreation, Golf & Cultural Program
	Reduction in existing parking expenditures at Barnet Marine Park through internal efficiencies	(150,000)	-	Recreation, Golf & Cultural Program
	Reduction of existing requirements in various operating expenditures (i.e. parks maintenance, chaffer beetle preventative maintenance, etc.)	(517,700)	(2.00)	Recreation, Golf & Cultural Program
Fiscal	Increase vacancy provision	(161,600)	-	General Government Services
Various	Housing Accelerator Funded expenditures removed (Corporate Services, Planning & Development, Engineering, Lands & Facilities, and Parks, Recreation & Culture)	(3,902,000)	(26.00)	CMHC Housing Accelerator Fund
Total Expenditure Adjustments		(9,086,700)	(58.31)	

¹ Staff will bring forward a separate report to Council for further approval/review at a later time

² Deer Lake building will be managed in-house by the City's Property Management Division as of March 31, 2024

2024 Operating Budget - Revenue Adjustments at 4.50% Property Tax Rate Increase

Department	Adjustment Details	Amount	FTE	Service/Program Category Impact
Planning & Development	Increase in Planning & Development Permit Fees	(4,000,000)	-	Planning & Development Permit Revenues
Engineering	Increase in Transportation program revenue (i.e. Traffic Control Permits and Parking)	(1,075,000)	-	Transportation Services
Lands & Facilities	Increase in Property Management revenues	(500,000)	-	Property & Facilities Management
Parks, Recreation & Culture	Increase in Golf Services and Food Services revenues	(2,000,000)	-	Recreation, Golf & Cultural Program
	Increase in Cultural Services program revenues (i.e. Modernizing filming fee structure and cost recovery for private/commercial events)	(140,000)	-	Recreation, Golf & Cultural Program
Various	Housing Accelerator Grant Funding (Corporate Services, Planning & Development, Engineering, Lands & Facilities, and Parks, Recreation & Culture)	3,902,000	-	CMHC Housing Accelerator Fund
Total Revenue Adjustments		(3,813,000)	-	
Total Operating Budget Reductions		(12,899,700)	(58.31)	

CITY OF BURNABY 2024 DRAFT FINANCIAL PLAN		
2024 Operating Surplus Reserve Requests - by Department		
Department	Description	Amount (\$)
<i>Criteria for Surplus Funding: Expenditures that are expected to be consumed in a single fiscal year and nonrecurring.</i>		
OFFICE OF THE CAO	Consulting Services - Indigenous Relations	500,000
	TOTAL OFFICE OF THE CAO	500,000
PEOPLE & CULTURE	Legal Fees	300,000
	Labour Services and Collective Bargaining Services (City & Library)	162,000
	Equity, Diversity, & Inclusion (EDI) Assessments	40,000
	TOTAL PEOPLE & CULTURE	502,000
INFORMATION TECHNOLOGY	Large IT Initiatives Support	320,000
	System Enhancements	44,000
	TOTAL INFORMATION TECHNOLOGY	364,000
SERVICES	Corporate Records Coordinators [x2]	107,200
CORPORATE	Information Governance Policy Consulting Services	70,000
	Graphic Designers	57,500
	Communications Consultant	20,000
	Survey Redacting Services	20,000
	TOTAL CORPORATE SERVICES	274,700
FINANCE	Payroll Clerk Auxiliary Hours	105,000
	Enterprise Resource Planning (ERP) System RFP - Consulting	30,000
	ERP System RFP - External Legal Review	25,000
	TOTAL FINANCE	160,000
COMMUNITY	RCMP Contract - Vehicles	400,000
	Community Safety - Administration - Earthquake Strategy Consultant	90,000
	TOTAL COMMUNITY SAFETY	490,000
ENGINEERING	Speed & Traffic Management Program	150,000
	Senior Transportation Engineer	139,900
	"Junk Days" Resident Drop-off Events	115,000
	Traffic Management Centre Framework	100,000
	TransLink Studies - Burnaby Mountain Gondola	100,000
	Vision Zero	100,000
	TOTAL ENGINEERING	704,900

CITY OF BURNABY 2024 DRAFT FINANCIAL PLAN		
2024 Operating Surplus Reserve Requests - by Department		
Department	Description	Amount (\$)
<i>Criteria for Surplus Funding: Expenditures that are expected to be consumed in a single fiscal year and nonrecurring.</i>		
LANDS & FACILITIES	Consulting Services	500,000
	Legal Services	500,000
	External Consulting Services - Realty & Lands	300,000
	TOTAL LANDS & FACILITIES	1,300,000
PLANNING & DEVELOPMENT	Edmonds, Royal Oak, & Cascade Community Plan Updates	110,000
	Accessibility Plan	25,000
	Child Care Design Guidelines	25,000
	Community Poverty Reduction Strategy	25,000
	TOTAL PLANNING & DEVELOPMENT	185,000
PARKS, RECREATION & CULTURE	8 Rinks Ice Time Rental	650,000
	Outdoor Pool - Year Round Operations	300,000
	Central Park Master Plan	200,000
	Major Recreation Project Support	181,100
	Confederation Seniors Association Lunch Program	167,200
	Aquatics Recruitment & Retention	120,000
	Burnaby Mountain Clubhouse Beautification	100,000
	Labourers - Trails [x1]	87,500
	Office Move for PMO and Enterprise Division	50,000
	Burnaby Village Museum - Educational Outreach Program	30,000
	Burnaby Village Museum - Demographic Research	30,000
	TOTAL PARKS, RECREATION & CULTURE	1,915,800
FISCAL	Assessment Appeals	1,000,000
	Operating Contingency	500,000
	Return to Work	250,000
	TOTAL FISCAL	1,750,000
TOTAL 2024 OPERATING SURPLUS RESERVE REQUESTS		\$ 8,146,400

CITY OF BURNABY
2024 DRAFT FINANCIAL PLAN

2024 Stabilization Reserve Requests - by Department

Department	Description	Amount (\$)
<i>Criteria for Stabilization Funding: Expenditures that require temporary bridge financing that are expected to be requested for base funding in future budget years.</i>		
OFFICE OF THE CAO	Eco Sculpture (Indigenous Relations)	75,000
	TOTAL OFFICE OF THE CAO	75,000
PEOPLE & CULTURE	Leadership Development Training	80,000
	Customer Service Excellence Training	75,000
	Wellness & Mental Health Training	75,000
	TOTAL PEOPLE & CULTURE	230,000
INFORMATION TECHNOLOGY	Capital Software Subscription Charges	811,000
	Systems Maintenance	320,000
	Operational Support	319,700
	IT Security	132,000
	TOTAL INFORMATION TECHNOLOGY	1,582,700
CORPORATE SERVICES	Permitting Mailout & Postage	50,000
	TOTAL CORPORATE SERVICES	50,000
COMMUNITY SAFETY	Burnaby Fire - Compensation (Vacation Payout Entitlement)	350,000
	Burnaby Fire - Uniforms	250,000
	Crime Prevention - Anti-Graffiti Mural Grant Program	25,000
	RCMP Court Liaison Officer Auxiliary Hours	20,200
	Crime Prevention - Anti-Graffiti Wrap Program	20,000
	TOTAL COMMUNITY SAFETY	665,200
LANDS & FACILITIES	Temporary Cameron Rent	504,000
	TOTAL LANDS & FACILITIES	504,000
PLANNING & DEVELOPMENT	BC Parkway	500,000
	Sustainability Projects - Community Planning Major Initiatives	425,000
	TOTAL PLANNING & DEVELOPMENT	925,000
PARKS, RECREATION & CULTURE	Invasive Species Management	310,000
	Forestry Programs	300,000
	Habitat and Integrated Pest Management	250,000
	Community Garden Program Coordination	150,000
	Security Clearing for Crime Prevention Through Environmental Design (CPTED)	125,000
	Grocery Shop by Phone Delivery Program	73,500
	TOTAL PARKS, RECREATION & CULTURE	1,208,500
TOTAL 2024 STABILIZATION RESERVE REQUESTS		\$ 5,240,400

CITY OF BURNABY
2024 DRAFT FINANCIAL PLAN

2024 Gaming & Gaming Interest Reserve Requests - by Department

Department	Description	Amount (\$)
<i>Criteria for Gaming Fund: Expenditures that serve to protect or improve Burnaby's environment including beautification, heritage, public safety, international relations, arts and culture or other projects or programs at the discretion of Council.</i>		
<i>Criteria for Gaming Interest Funding: Expenditures that are one-time initiatives or public facing as determined by Council.</i>		
BURNABY PUBLIC LIBRARY	Burnaby Festival of Learning	50,000
	TOTAL BURNABY PUBLIC LIBRARY	50,000
CORPORATE SERVICES	Burnaby Hospital Foundation Grant (4 of 5)	1,000,000
	ECC - Community Grants	400,000
	Festivals & Event Grants	250,000
	Civic Innovation Lab - Administrative Expenditures (50% Share)	179,900
	International Relations	50,000
	Civic Innovation Lab - Deer Lake Ecosystem & Water Quality Remediation	14,500
	TOTAL CORPORATE SERVICES	1,894,400
COMMUNITY SAFETY	Burnaby Fire - Firehall 8 Operations	1,250,500
	Burnaby Fire - Firehall 8 Temporary Lease Building	163,800
	Burnaby Fire - Public Safety Resources for Annual City Events	70,000
	RCMP Burnaby Detachment - Festivals and Special Events	70,000
	Burnaby Fire - Outreach, Diversity, and Recruitment Initiatives	26,000
	TOTAL COMMUNITY SAFETY	1,580,300
ENGINEERING	Festivals - Engineering Services	302,000
	Active Transportation Education and Promotion (Bike Week, Walk30, etc.)	33,500
	TOTAL ENGINEERING	335,500
LANDS & FACILITIES	Corporate Holiday Lighting Program	750,000
	TOTAL LANDS & FACILITIES	750,000
PLANNING & DEVELOPMENT	Heritage Policy Development and Implementation	90,000
	Eagle Ford Neon Sign	75,000
	Anti-hate Community Engagement	50,000
	Chinese Canadian History in Burnaby Project	40,000
	TOTAL PLANNING & DEVELOPMENT	255,000
PARKS, RECREATION & CULTURE	Shadbolt - Burnaby's Canada Day - StreetFest on Central	525,000
	Shadbolt - Burnaby Blues + Roots Festival	500,000
	Shadbolt - Classical Weekend	325,000
	Shadbolt - Burnaby Blooms	275,000
	Shadbolt - Free Summer Community Programming	260,000
	Burnaby Art Gallery - Public Art Acquisition and Maintenance	250,000
	Burnaby Lake Rowing Course Weed Management Contract	200,000
	Shadbolt - Burnaby Halloween Celebration	200,000
	Burnaby Art Gallery - Curatorial Projects	130,000
	Shadbolt - Burnaby Pride	85,000
	Shadbolt - National Indigenous Peoples' Day	75,000
	Shadbolt - Jazz Walk	50,000
	Shadbolt - Harmony for All	50,000
	Burnaby Art Gallery - Art Education and Marketing	40,000
	Shadbolt - Artist in Residence	37,500
	Shadbolt - Culturally Diverse Arts Program	37,500
	TOTAL PARKS, RECREATION & CULTURE	3,040,000
TOTAL 2024 GAMING & GAMING INTEREST RESERVE REQUESTS		\$ 7,905,200

CITY OF BURNABY
2024 DRAFT FINANCIAL PLAN

2024 Operating Climate Action Reserve Requests - by Department

Department	Description	Amount (\$)
<i>Criteria for Operating Climate Action Reserve Funding : Operating expenditures related to climate action initiatives.</i>		
CORPORATE SERVICES	Civic Innovation Lab - Hydrogen Hub	800,000
	TOTAL CORPORATE SERVICES	800,000
ENGINEERING	Green Fleet Manager	186,900
	Green Fleet Technician	118,100
	TransLink Studies - Burrard Inlet Rapid Transit (BIRT)	100,000
	Fleet and Equipment Specifications Consulting Services	30,000
	TOTAL ENGINEERING	435,000
LANDS & FACILITIES	Energy Performance Program	250,000
	Water Conservation Measures	50,000
	TOTAL LANDS & FACILITIES	300,000
PLANNING & DEVELOPMENT	Manager, Climate Action & Energy	184,400
	Adaptation Plan Consulting Services	100,000
	Environmental Consultant & Geotechnical 3rd Party Review	75,000
	Building Benchmark BC	17,500
	TOTAL PLANNING & DEVELOPMENT	376,900
PARKS, RECREATION & CULTURE	Environmental Restoration and Climate Change Resiliency	100,000
	Environmental Offsetting for Burnaby Lake	100,000
	TOTAL PARKS, RECREATION & CULTURE	200,000
TOTAL 2024 OPERATING CLIMATE ACTION RESERVE REQUESTS		\$ 2,111,900

CITY OF BURNABY 2024 DRAFT FINANCIAL PLAN		
2024 Operating Housing Reserve Requests - by Department		
Department	Description	Amount (\$)
<i>Criteria for Operating Housing Funding : Ongoing operating expenditures associated with housing initiatives.</i>		
LANDS & FACILITIES	Douglas Road Homeless Shelter	150,000
	TOTAL LANDS & FACILITIES	150,000
PLANNING & DEVELOPMENT	Burnaby Housing Authority - Operating Contribution (Year 1 of 5)	2,000,000
	Planner 3 - Housing Policy	183,100
	Planner 2 - Housing Policy	140,000
	Planner 1	128,300
	Planner 2 (70% Funded)	101,700
	Planning Assistant 3	92,700
	Planning Analyst (70% Funded)	79,800
	Planning Assistant 3 (70% Funded)	65,100
	Rent Bank Contributions	35,000
	TOTAL PLANNING & DEVELOPMENT	2,825,700
TOTAL 2024 OPERATING HOUSING RESERVE REQUESTS		\$ 2,975,700

DRAFT 2024 - 2028 CAPITAL PLAN SUMMARY (REVISED)

Capital Expenditures	2024 Plan (\$)	2025 Plan (\$)	2026 Plan (\$)	2027 Plan (\$)	2028 Plan (\$)	2024-2028 TOTAL PLAN (\$)
General Government Services						
Corporate Capital Contingency	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	30,000,000
Information Technology	9,809,300	11,444,200	9,253,200	7,582,300	2,806,200	40,895,200
Corporate Services	90,500	45,000	58,000	-	-	193,500
General Government Services Total	15,899,800	17,489,200	15,311,200	13,582,300	8,806,200	71,088,700
Community Safety						
Burnaby Fire Department	10,496,000	10,359,000	20,473,000	7,970,000	1,681,000	50,979,000
RCMP Burnaby Detachment	307,000	110,000	-	80,000	-	497,000
Risk Management & Emergency Planning	684,600	100,000	100,000	100,000	100,000	1,084,600
Community Safety Total	11,487,600	10,569,000	20,573,000	8,150,000	1,781,000	52,560,600
Engineering						
Infrastructure	52,150,000	61,325,000	68,425,000	80,541,500	84,350,000	346,791,500
Public Works	2,050,000	500,000	-	-	-	2,550,000
Strategic Projects	620,000	500,000	1,500,000	-	-	2,620,000
Transportation	24,550,000	41,400,000	41,900,000	37,300,000	37,000,000	182,150,000
Vehicles & Equipment	8,894,300	8,143,500	9,720,000	12,372,000	10,261,000	49,390,800
Engineering Total	88,264,300	111,868,500	121,545,000	130,213,500	131,611,000	583,502,300
Lands & Facilities						
Civic Projects	188,525,700	365,114,200	456,844,900	416,181,100	195,333,900	1,621,999,800
Facilities Management	17,164,000	13,115,000	13,810,000	14,471,000	14,910,000	73,470,000
Lands & Realty	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	35,000,000
Lands & Facilities Total	212,689,700	385,229,200	477,654,900	437,652,100	217,243,900	1,730,469,800
Planning & Development						
General Civic Projects	400,000	100,000	100,000	-	-	600,000
Land Development	7,863,900	11,873,900	-	-	-	19,737,800
Planning & Development Total	8,263,900	11,973,900	100,000	-	-	20,337,800
Parks, Recreation & Culture						
Culture Facilities	2,810,000	2,985,000	265,000	225,000	225,000	6,510,000
Golf Facilities	1,035,000	960,000	1,275,000	345,000	575,000	4,190,000
Park Facilities	17,295,000	18,205,000	6,400,000	5,150,000	4,800,000	51,850,000
Property Acquisitions	-	2,000,000	-	-	-	2,000,000
Recreation Facilities	1,530,000	1,080,000	905,000	880,000	905,000	5,300,000
Vehicles & Equipment	3,990,000	3,310,000	3,370,000	2,915,000	4,015,000	17,600,000
Parks, Recreation & Culture Total	26,660,000	28,540,000	12,215,000	9,515,000	10,520,000	87,450,000
Burnaby Public Library						
Burnaby Public Library	2,070,000	1,671,100	1,724,000	2,504,000	1,745,400	9,714,500
Burnaby Public Library Total	2,070,000	1,671,100	1,724,000	2,504,000	1,745,400	9,714,500
Capital Expenditures Total	365,335,300	567,340,900	649,123,100	601,616,900	371,707,500	2,555,123,700

Funding Sources	Funding Code	2024 Plan (\$)	2025 Plan (\$)	2026 Plan (\$)	2027 Plan (\$)	2028 Plan (\$)	2024-2028 TOTAL PLAN (\$)
Corporate & Tax Sale Land Reserve Fund	T	9,075,000	12,050,000	16,050,000	17,050,000	7,050,000	61,275,000
Capital Asset Works Financing Reserve Fund	C	104,988,100	90,875,100	79,032,200	88,495,700	92,066,600	455,457,700
Local Improvement Reserve Fund	L	93,000	60,000	60,000	60,000	60,000	333,000
Development Cost Charge Reserve Funds	D	-	2,000,000	-	-	-	2,000,000
Sanitary Sewer Fund Capital Reserve	S	5,392,000	5,961,000	14,461,000	14,037,500	5,261,000	45,112,500
Waterworks Utility Capital Reserve	W	10,070,000	10,995,000	16,180,000	17,130,000	19,895,000	74,270,000
Equipment & Vehicle Replacement Reserve Funds	R	10,869,700	14,599,000	21,785,000	21,508,000	13,796,000	82,557,700
Gaming Reserve	G	9,903,000	4,960,000	4,560,000	3,700,000	8,845,000	31,968,000
Community Benefit Bonus Reserve	B	200,100,400	407,038,100	465,461,300	421,913,800	217,033,900	1,711,547,500
Private Funds	P	400,000	200,000	500,000	1,500,000	1,400,000	4,000,000
TransLink Grants	K	3,482,200	6,878,000	15,053,600	12,643,900	6,300,000	44,357,700
Provincial Grants	V	4,270,300	424,700	-	-	-	4,695,000
Federal Grants	F	491,600	-	5,730,000	2,544,000	-	8,765,600
Growing Communities Reserve Fund	GC	6,200,000	11,300,000	10,250,000	1,034,000	-	28,784,000
Total		365,335,300	567,340,900	649,123,100	601,616,900	371,707,500	2,555,123,700