

FINANCIAL MANAGEMENT COMMITTEE

*HIS WORSHIP, THE MAYOR
AND COUNCILLORS*

**SUBJECT: CAPITAL INFRASTRUCTURE FUNDING UPDATE – WATERWORKS
UTILITY**

RECOMMENDATION:

1. THAT Council authorize staff to draw from the Waterworks Utility Capital Fund the amount of \$2,836,636 (inclusive of GST of \$126,636) to finance the capital projects, as outlined in this report.

REPORT

The Financial Management Committee, at its meeting held on 2017 November 22, received and adopted the attached report seeking Council bylaw funding approval for Waterworks Utility projects (2016 Watermain Renewals, Willingdon Linear Park, 2016 Water Services, and 2017 Watermain Renewals) to complete the active program.

Respectfully submitted,

Councillor D. Johnston
Chair

Councillor C. Jordan
Vice Chair

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| Copied to: | City Manager Director Engineering Director Finance Asst. Dir. Engineering – Projects. |
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| Item |
| Meeting 2017 Nov 22 |

COMMITTEE REPORT

TO: CHAIR AND MEMBERS
FINANCIAL MANAGEMENT COMMITTEE

DATE: 2017 November 10

FROM: DIRECTOR ENGINEERING

FILE: 32000 05

SUBJECT: CAPITAL INFRASTRUCTURE FUNDING UPDATE – WATERWORKS UTILITY

PURPOSE: To request Bylaw funding for Waterworks Utility projects to complete the active program.

RECOMMENDATION:

1. **THAT** the Financial Management Committee recommend Council authorize staff to draw from the Waterworks Utility Capital Fund the amount of \$ 2,836,636 (inclusive of GST of \$126,636) to finance the capital projects as outlined in this report.

REPORT

In the last two years, Engineering has been more effective at executing the capital infrastructure projects largely due to a reorganization which created a focused Project Management Office. The introduction of the Project Management Framework and emphasis on starting project planning earlier has helped sustain the gain and get an incremental improvement from 2016. From 2011-2014 the ratio of actual to planned spending was only 60%-70%. In 2015, 95% of the planned projects were tendered and awarded. This success rate has continued in 2016 and 2017.

As a result of improved project delivery, additional funding is requested to complete the City Forces component of the projects listed below. Some of these projects were carried forward from the 2016 Capital Plan and some projects were started in 2017.

| Project Mask | Project Name | Funding Required |
|--------------|-------------------------|--------------------|
| EJA.0014 | 2016 Watermain Renewals | \$2,000,000 |
| EJA.3000 | Willingdon Linear Park | \$500,000 |
| EJC.0007 | 2016 Water Services | \$100,000 |
| EJA.3008 | 2017 Watermain Renewals | \$110,000 |
| Total | | \$2,710,000 |

To: CHAIR AND MEMBERS
FINANCE MANAGEMENT COMMITTEE
From: DIRECTOR ENGINEERING
Re: CAPITAL INFRASTRUCTURE FUNDING UPDATE
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Engineering and Finance have undertaken a concerted effort to improve the budgeting process especially for the City Forces components of projects. The new processes are expected to improve transparency of City Forces work so that adequate budgeting can be identified earlier.

It is recommended that the Financial Management Committee recommend Council authorize staff to draw from the Waterworks Utility Capital Fund the amount of \$2,836,000 (inclusive of GST of \$126,636) to finance the capital projects as outlined in this report.



Leon A. Gous, P. Eng., MBA
Director Engineering

Copied to: City Manager
Director Finance
Assistant Director Engineering - Projects