

Making Life Better

Parks, Recreation and Culture Plan



DRAFT
February, 2026

Territorial Acknowledgement

We respectfully acknowledge that the City of Burnaby is located on the unceded territories of the [x^wməθk^wəyəm](#) (Musqueam), [Skwxwú7mesh](#) (Squamish), [səlilwətał](#) (Tsleil-Waututh) and [k^wik^wəł əm](#) (Kwkwetlem) Peoples.

Each Nation has distinct histories and distinct traditional territories that fully or partially encompass the city. We encourage you to learn more about the Host Nations whose ancestors have occupied and used these lands, including parts of present-day Burnaby, for thousands of years.



Mayor's / Parks, Recreation and Culture Committee Chair Message

To be completed in future

Name -----

Signature -----

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Illustrations by Andrew McGuire

Executive Summary

At its heart, *Making Life Better* is a plan to enhance daily life for everyone who lives, learns, works or plays in Burnaby. Whether it's creating more accessible playgrounds, opening new swimming pools, or expanding opportunities for creative expression, the right plan ensures future service decisions are made with the community's well-being in mind.

For years, the City of Burnaby's Parks, Recreation and Culture services have stood out among neighbouring municipalities in British Columbia. Decades of investment have earned the City a reputation for world-class parks and facilities.

The cost to maintain these assets rises each year. At the same time, some of the most heavily used facilities have reached a point where renovations alone will not be sufficient to respond to evolving and growing community needs. Maintaining existing service levels will require additional investment.

Making Life Better: Burnaby's Parks, Recreation and Culture Plan was developed through extensive consultations with City Council, PRC Committee, residents and local organizations. Their feedback has shaped a 25-year vision for PRC services and facilities.

Vision

Making Life Better strives to enhance the quality of life for everyone in Burnaby by balancing the levels of service many residents enjoy today with the long-term viability of infrastructure and programs.

Values

This document outlines a path forward that will keep PRC services:

Adaptable

Evidence-based

Community-focused

Financially sustainable

Equitable





Parks

A few hardworking parks in Burnaby are showing signs of wear and tear from heavy use. Meanwhile, areas of the city are lacking park space altogether. The approach for parks services increases investments into features that support access and use, and strategic improvements to sports infrastructure and landscaping.

Recreation

Enhancements to recreation services are already underway, with new facilities under development. The approach for recreation services focuses on staffing and programming new facilities, improving features and operations and developing long-term plans to improve programs and address aging infrastructure.

Culture

Burnaby provides high-quality and distinctive arts and heritage spaces, collections, programs and experiences. The approach for culture services focuses on maintaining their quality and expanding their reach by deepening collaboration and growing capacity in the local arts and heritage community over time.

Service levels

The PRC department oversees fifteen service areas that have been shaped by many years of past investments and decisions.

Making Life Better leverages the many strengths in PRC services that have grown out of past investments. Tools and actions throughout this plan aim to strike a balance between maintaining the high standards that existing PRC users value and addressing barriers that prevent some residents from accessing services and facilities.

Direction across services

Delivering on *Making Life Better's* commitments will require the City's PRC department to strengthen its overall operations and investments in programs and facilities. Improvements across PRC services will also ensure that the Plan remains a living document that is responsive to changes in the community.

Implementation

The Plan's directions are discrete scopes of work that will rely on one another to achieve their intended results. This section guides how future PRC initiatives will involve Host Nations and community organizations, be resourced based on capacity and sequenced to account for dependencies, roles and responsibilities.

Introduction



PRC Services Today

From bustling community centres to arenas, performance spaces to galleries, picnic sites to dog-friendly areas: Parks, Recreation and Culture services help make Burnaby one of the most desirable places to live.

Burnaby is a vibrant city in the heart of British Columbia's Lower Mainland. Ocean views, serene lakes and mountain vistas attract thousands of visitors each year. Yet it's the City's Parks, Recreation and Culture services that truly make Burnaby a place so many people choose to call home.

Local parks, in many shapes and sizes, provide playgrounds, fields and trails. These amenities encourage residents to enjoy time outdoors. Recreation facilities offer indoor spaces for gathering with friends and neighbours, staying active and learning essential skills. Venues, special events and programs celebrate the diverse cultures in the community and create space for artistic expression.

These types of services have enriched public life in Burnaby, delivering a range of experiences that the community values and depends on. Burnaby's last Parks and Recreation Master Plan was approved in 1984 when the local population was nearing 145,000. Today, the community has become one of the fastest-growing and most diverse in British Columbia, with a population projected to reach over 400,000 by 2050.

Change has placed new pressures on the PRC system. Although residents report high

satisfaction today, experiences have and will continue to be impacted by growth. The City has recognized the need for a new approach to planning its services to maintain a level of services the community values.

Making Life Better: Burnaby's Parks, Recreation and Culture Plan outlines a strategy grounded in the community's current needs, vision and values for the future of PRC services. During extensive public engagement for the project, **83% of residents reported satisfaction** with PRC offerings in Burnaby. They credited their satisfaction to the following:

- **Variety and quality:** Services offer high-quality experiences with a variety of options.
- **Inclusivity:** Facilities and programs are safe and welcoming places to access services.
- **Community building:** Spaces and programs act as key gathering places for the community.

Over 18 months, PRC staff have worked with residents, Council, PRC Committee, Host Nations and community organizations to assess strengths and opportunities for improvement. Drawing on this feedback, a new vision has been shaped to guide PRC investments and decisions over the next 25 years.



Key Challenges

More and more people are enjoying Burnaby's parks, recreation and cultural spaces each year. System-wide attendance reached an all-time high in 2025. Many of the most valued locations and services are struggling to keep up with the pace of change taking place in the community.

Public engagement to inform *Making Life Better* highlighted some persistent gaps in PRC services. Although many needs in the community are being met to residents' satisfaction, a few challenges are limiting people's access to spaces and programs that meet their needs.

Finite capacity and crowding

Crowding and waitlists for facilities like pools and gymnasiums are a top concern for residents. Gaps in the quality and distribution of park space throughout Burnaby were also reported, especially in growing neighbourhoods.

Limited awareness and reach

PRC services are busier than ever, but their popularity doesn't mean every resident who wants to enjoy parks, facilities and programming is able to. From a lack of awareness to physical barriers to transportation, many members of the community face challenges in accessing Burnaby's public spaces and programs.

Misalignment with interests

Some facilities don't offer the amenities or programs people are looking for. This can include the size or quality of amenities (such as the need for larger playgrounds), the absence of desired classes or programs, or offerings that exist but are scheduled at times that don't work for some residents.

Aging infrastructure

Many of Burnaby's most popular parks and facilities were built decades ago, with far fewer visitors in mind. Public engagement revealed a gap between the standard of maintenance desired by the public and the level the City is presently able to provide. Features in these hardworking spaces pose physical barriers for many residents and need major repairs or replacement. Infrastructure upgrades often requires significant investment, but delaying these actions can lead to even higher costs and long-term operational disruptions.

Financial pressures

Rising land and construction costs have made it harder to address large gaps in PRC services. Recent provincial changes to improve funding have disrupted existing plans and projects for municipalities in BC. Amenity Cost Charges (ACCs) and Development Cost Charges (DCCs) will provide more transparent and predictable resourcing for PRC services. A long-term, city-wide plan will allow these funds to be used more effectively.

The Need for a Plan

The City of Burnaby’s last city-wide plan for parks and facilities was written in 1984. Our community looks very different today and requires an evidence-based approach to service planning that is more responsive to diverse needs.



1985

Opening of the SkyTrain. Population of Burnaby was approximately 145,161.



1989

Creation of Taylor Park by converting a landfill.



2013

Edmonds Community Centre opens.
(Admission Fee for Burnaby Village Museum removed)



2010

Vancouver hosts Winter Olympics.



2002

Opening of the Millennium Line.



1995

Shadbolt Centre for the Arts opens.



2019

Completion of Willingdon Linear Park.



2020

COVID-19 pandemic restrictions in effect. Burnaby population reaches 250,000.



2023

Official grand opening of Christine Sinclair Community Centre.



2026

Making Life Better: Burnaby’s Park, Recreation and Culture Plan.

What this Plan Achieves

***Making Life Better* sets the stage for a new wave of strategic investments into PRC services. The Plan reflects the City of Burnaby’s commitment to sustaining public spaces and ensuring they continue to meet the community’s needs and expectations for decades.**

PRC services have been facing pressure on many fronts. Needs have increased and become more diverse alongside changes to the local population. More aging infrastructure, fewer resources to fund projects and rising construction costs complicate its current decision-making process.

Making Life Better introduces a new and necessary approach to service delivery that helps the City navigate a more complex future with confidence.

Balancing diverse needs

Some of Burnaby’s most in-demand locations today are in areas undergoing rapid transformation, from historically non-residential or low-intensity uses into dense, mixed-use neighbourhoods. These areas were not originally planned to accommodate significant park or recreation amenities. As a result, several neighbourhoods have relatively less access to these services and their benefits. The resources needed to address service gaps won’t be available at once. *Making Life Better* provides a framework for planning and phasing change to maximize impact in the community.

Setting clear expectations

The vision set out in this Plan is based on a thorough understanding of PRC service levels. *Making Life Better* provides the public with:

- a transparent assessment of the services different areas of PRC spaces and programs provide today based on public feedback and key research findings; and,
- a roadmap for adjusting these service levels that distributes their benefits more fairly throughout the community.

Modernizing operations

Work on this Plan began in 2024—more than forty years after Burnaby’s last Parks and Recreation Master Plan was approved. Much has changed since then. *Making Life Better* strives to improve the City’s processes, making the services residents love easier to navigate and more enjoyable to use.

Focusing on common values

Future efforts to reshape PRC services around the community’s needs and priorities will unfold one project at a time over many years. It is essential that the community can see shared priorities for PRC services reflected in every decision and investment, regardless of location or service type. Throughout this document, *Making Life Better* makes linkages between its strategies and foundational values that Council, the PRC Committee and the community shared through the engagement process.

Where this Plan Sits

Making Life Better: Burnaby's Parks, Recreation and Culture Plan bridges foundational City plans with more detailed service strategies, capital and operational investments and site-specific projects. This Parks, Recreation and Culture Plan will also be updated regularly through the City's five-year planning cycle.



How We Listened

Engagement was conducted through multiple phases to ensure the Plan’s direction reflected priorities shared among the public, interested parties and Host Nations. The City promoted the engagement through a mix of physical and digital tactics, from postcards to social media posts.

Public

To serve a diverse population, it was necessary to have a range of activities and ways for people to share their experiences and thoughts. This also enabled the City to reach a mix of current users and non-users of City facilities, spaces and programs.

Tactics included:

- Statistically-valid phone survey
- Online survey
- Interested parties survey
- Toolkit to enable community hosted conversations
- Passive engagement stations
- Pop-in events and open houses
- Focus groups and workshops

Objective:

A core objective for the project was ensuring that public input was representative of Burnaby’s diverse population. A multi-method approach guided by GBA+ principles generated a deeper understanding of differing priorities and needs throughout the community.

More information regarding the engagement can be found in the Appendix: What We Heard.

Host Nations

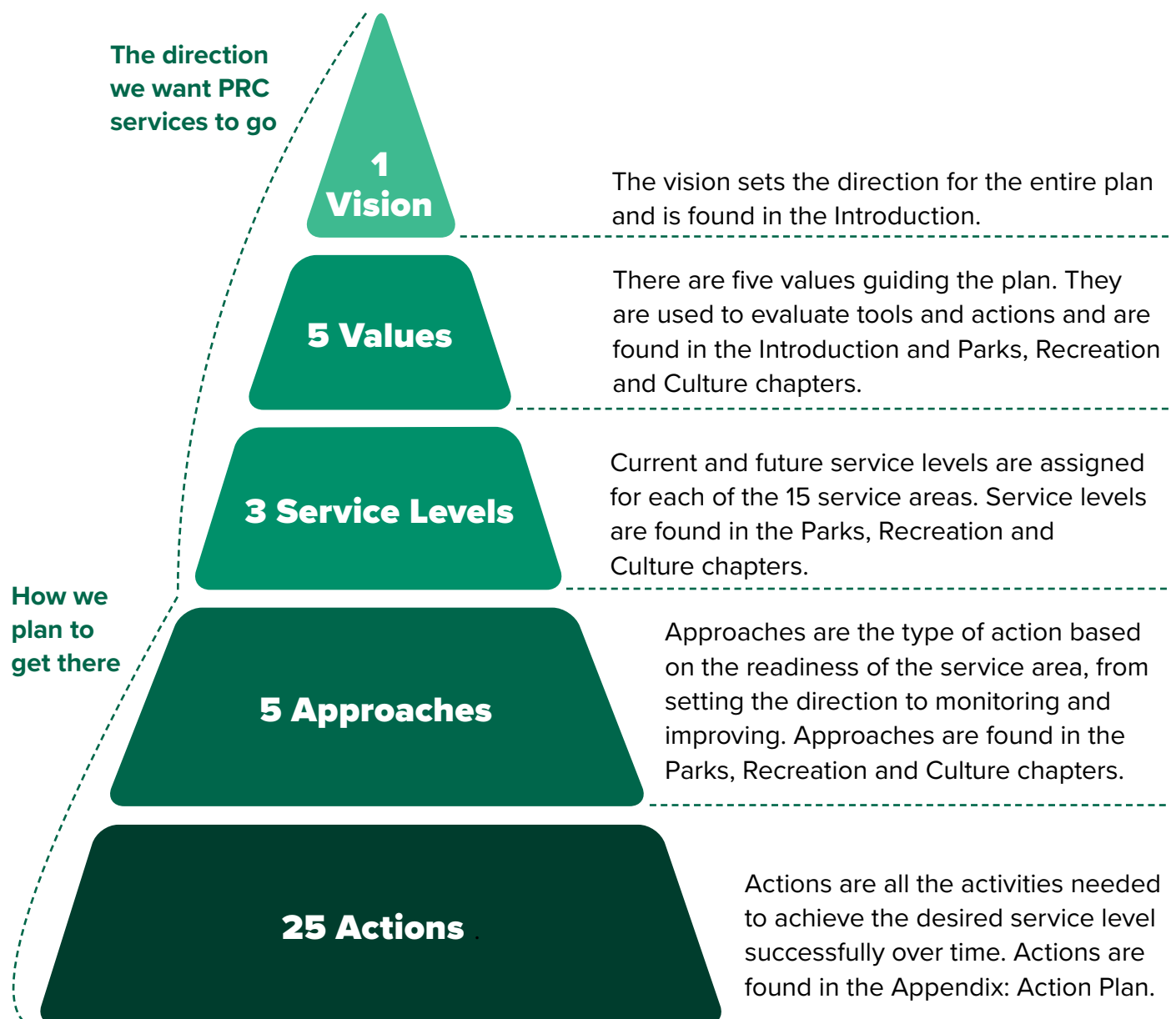
The City of Burnaby is located on the unceded territories of the xʷməθkʷəy̓əm (Musqueam), Skwxwú7mesh (Squamish), səliłwətał (Tsleil-Waututh), and kwikwəłəm (Kwkwetlem) Peoples. Each Nation has distinct histories and distinct traditional territories that fully or partially encompass the city.

All four Host Nations were invited to provide feedback on the results of *Making Life Better’s* first phase: Key Findings and What We Heard reports. The feedback and recommendations shared through the City’s formal referral process helped to shape direction.



How to Use the Plan

The *Making Life Better* Plan is organized around the following building blocks. These block elements appear throughout the Plan. All of the elements were informed by the Key Findings Report and the What We Heard Reports, which are attached in the Appendix.



Introducing Maria and Her Family

Meet Maria, a 34-year-old single mom living in Burnaby. She works as an administrative assistant at a local university—a job she loves for its stability and connection to the community. But her life is a constant balancing act.

She's raising her two kids, 4-year-old Sophia and 8-year-old Liam, caring for her aging father who recently moved in and mentoring her 17-year-old younger brother, Jason, as he navigates high school. Maria's family members each rely on Burnaby parks, recreation and culture spaces and programs in different ways. *Making Life Better* helps the City serve their differing needs and interests consistently.

Maria and her family have been a part of the Plan from the start, showing up in engagement and communications materials. We will see her family show up throughout the Plan, as a way to highlight the everyday impact of the Plan's direction. Maria's story reflects the real-life challenges and aspirations of many Burnaby families. It highlights why long-range planning in Parks, Recreation and Culture is essential—not just to meet today's needs, but to create spaces that foster health, connection and opportunity for generations to come.



Vision

Making Life Better

Making Life Better strives to enhance the quality of life for everyone in Burnaby by balancing the levels of service many residents enjoy today with the long-term viability of infrastructure and programs.

Values

Adaptable

Services respond efficiently to residents' evolving needs and interests.

Evidence-based

Investments in services and facilities are informed by reliable evidence.

Community-focused

Services and spaces reflect the needs and interests of the communities.

Equitable

Capital and operating budgets are allocated fairly while reducing barriers for equity-deserving communities.

Financially sustainable

Decisions effectively balance the costs and benefits of services to ensure that needs and interests are supported long term.





The Service Areas



Parks

- Developed Parks
- Horticulture
- Outdoor Recreation & Trails
- Outdoor Sports
- Urban Forestry & Natural Areas



Recreation

- Aquatics
- Arenas
- Community Spaces
- Golf & Food
- Physical Activity & Well-being



Culture

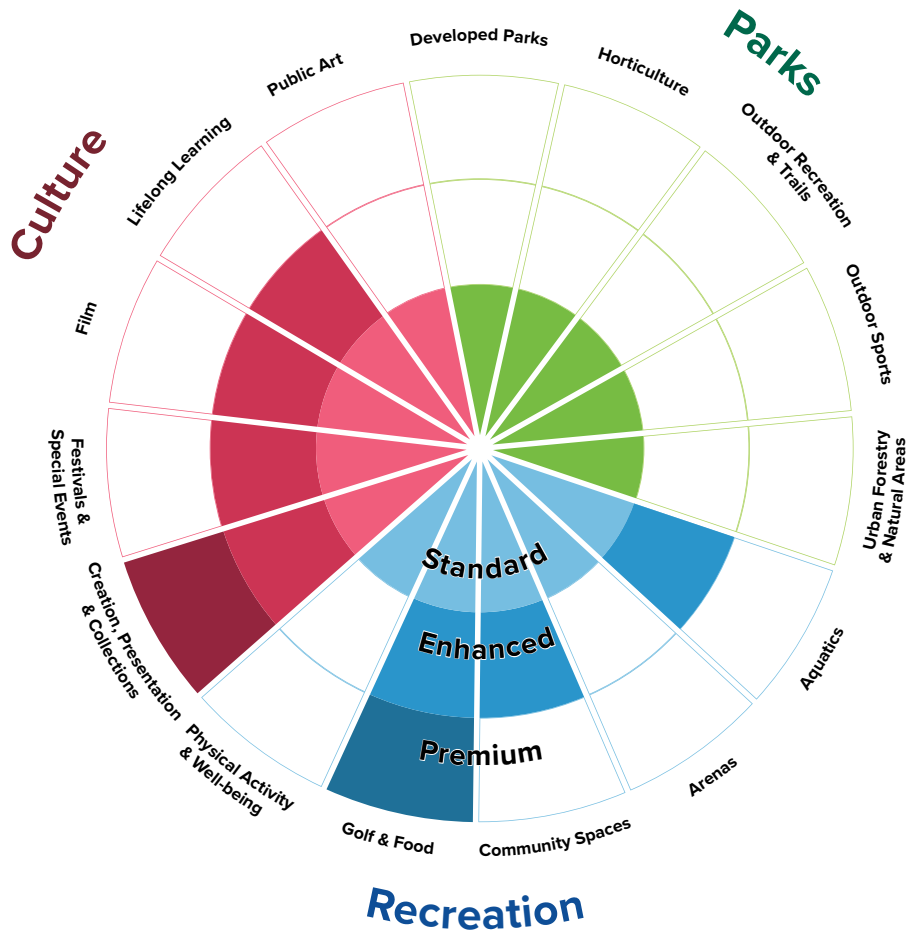
- Creation, Presentation & Collections
- Festivals & Special Events
- Film Production
- Lifelong Learning
- Public Art



The Service Wheel: Current

Current service levels

The PRC Department oversees 15 service areas, each with a role in meeting community needs. Early in the process of writing *Making Life Better*, current levels for these areas were set based on their **reach**, **quality** and **uniqueness**. These service areas have since been validated with Council, the PRC Committee and the public. In this document, they serve as baselines that *Making Life Better's* builds its directions from.



Standard

A service that ensures residents have access to core parks, recreation and cultural opportunities.

Priority is for low-barrier and introductory exposure for people of all ages, abilities, income levels and backgrounds.

Enhanced

A service that exceeds the standard service aim through elements such as a higher supply or comprehensively higher levels of service (e.g. operational practices or the quality of spaces and programs).

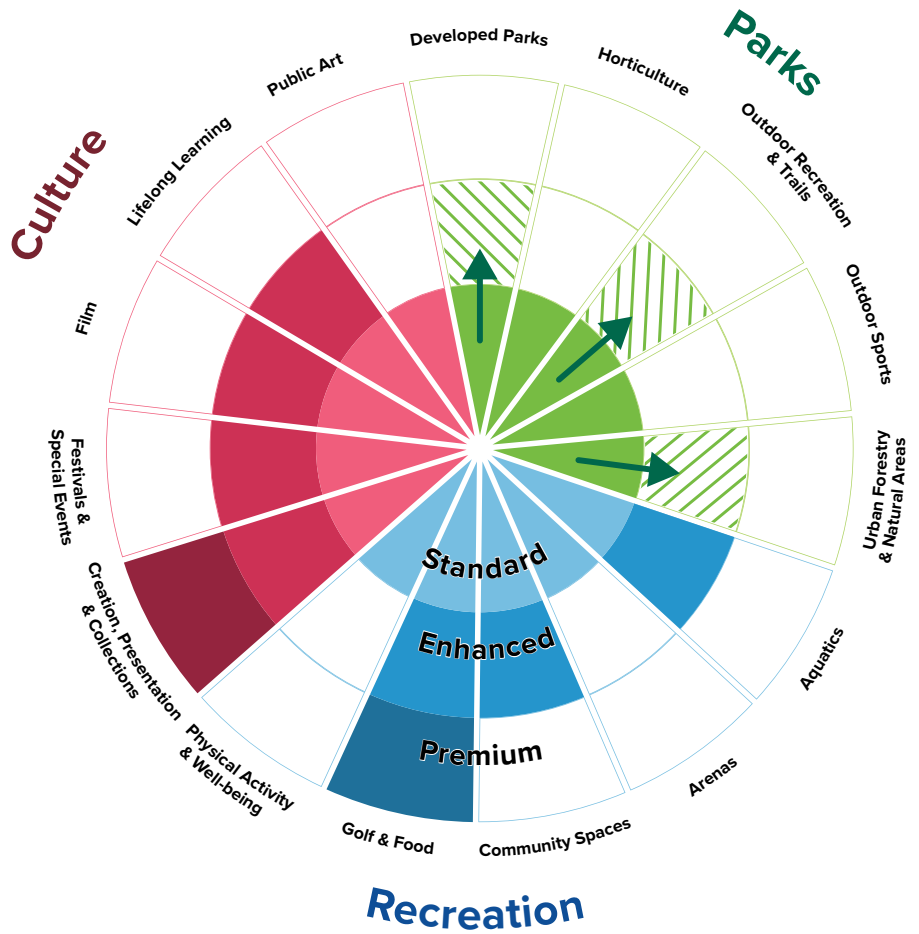
Premium

A service with key drivers beyond the standard or enhanced service mandates. The service is not typical but is offered to fit specialized needs, such as fulfilling a niche offering within the region, or generating revenue for the municipality.

The Service Wheel: Future

Future service levels

Contributions from Council and the public identified opportunities to improve each service area. Staff considered these insights, alongside the community’s values for PRC services, research on trends and data on usage and the condition of infrastructure to set aspirational levels for each service area. Proposed service levels in *Making Life Better* serve as targets that service improvements will strive to achieve over the next 25 years.



Overall direction

The proposed service levels are foundational to the Plan. The Parks, Recreation and Culture chapters and action plan establish how each service area will either maintain or transition to the proposed service level over the course of 25 years.




Approaches to Service Areas

Services go through a planning cycle that readies them for implementation. The Plan identifies approaches that are tailored to where service areas are in this cycle, sequencing and combining stages in this cycle into concrete actions that are needed to achieve aspirational service levels over time.

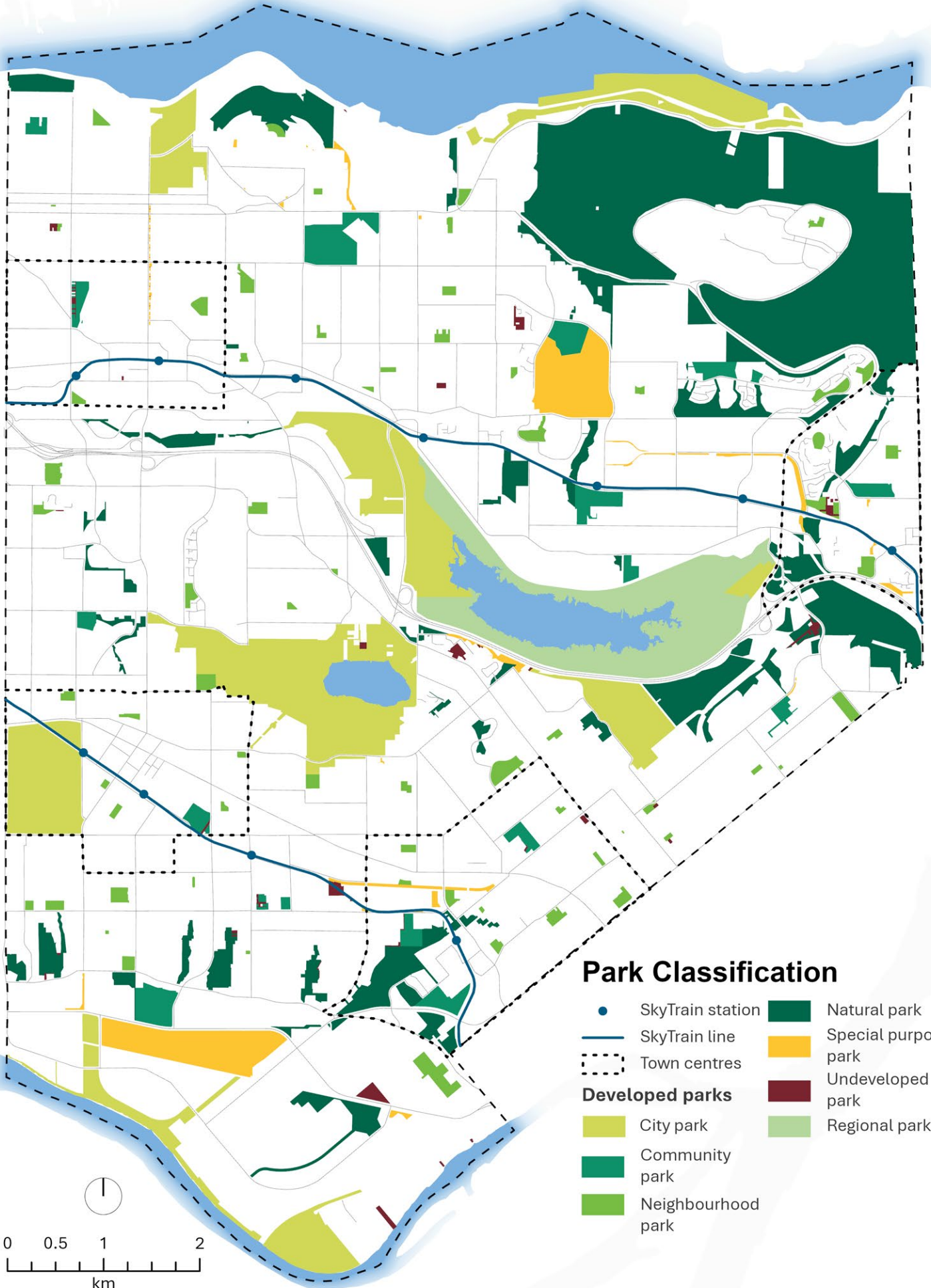


Inventory Snapshot

Parks, Recreation and Culture operate many facilities, services and programs across Burnaby, from iconic destinations like Burnaby Village Museum to local tennis courts and youth centres. As of 2025, PRC offerings include:

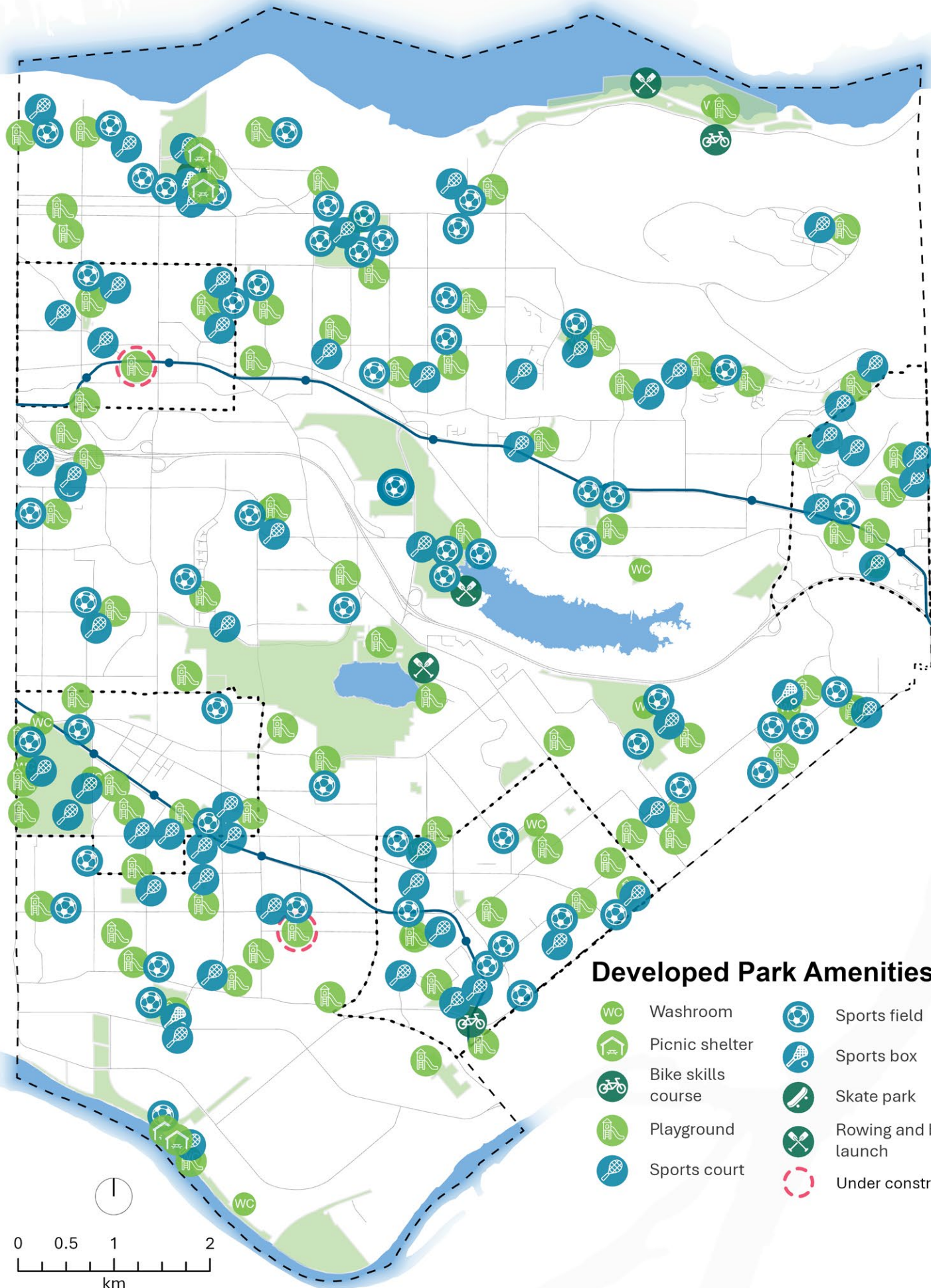
Dog off-leash areas 12		Artificial turf fields 9	
Running/walking tracks 3		Ball diamonds 60	
Public washrooms 41		Sports courts 90	
Garden displays 12.15 ha		Sports boxes 3	
Picnic shelters 11		Bike skills courses 2	
Developed parks 88		Skate parks 2	
Natural parks 32		Fitness circuits 8	
Special purpose parks 22		Playgrounds 82	
Trails 143 km			
Golf courses 4			Ice sheets 4
Stadium 1	Indoor pools 3		
Recreation facilities 9	Outdoor/wading pools 13		
Senior centres 4	Spray parks 10		
Youth centres 4	Concessions/restaurants 12		
Community halls 9	Fitness centres 10		
Gymnasiums 4			
Art gallery 1		City-owned public artworks 25	
Theatre 1		Film permits 247	
Village museum 1		Civic signature events 9	
Arts centre 1		Artist residency locations 5	
		Heritage artifacts 50,000+	

Additional information on PRC services, facilities, and programs is included in the Key Findings Report, available in Appendix B.













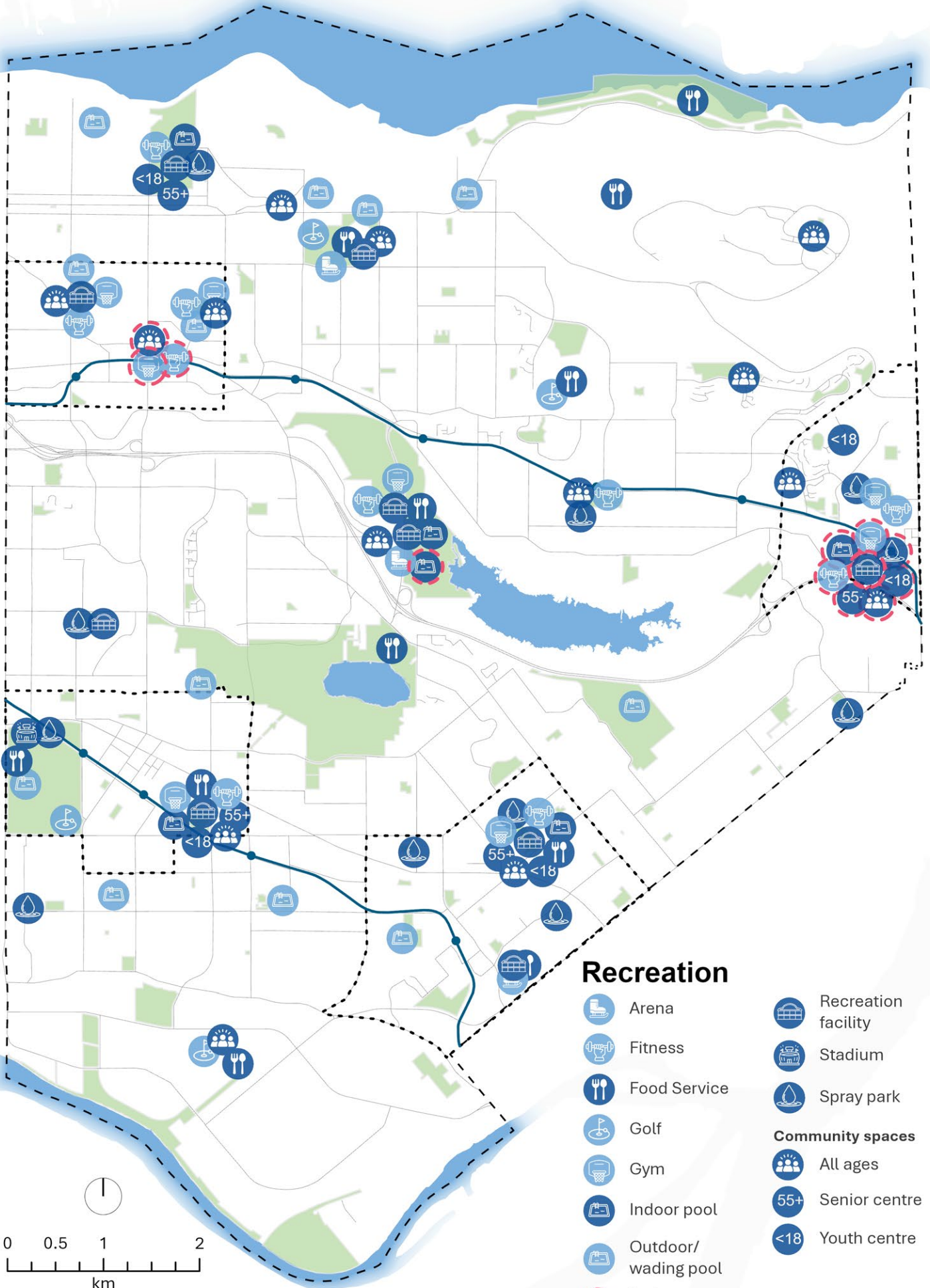
Park Classification

- SkyTrain station
- SkyTrain line
- ⋯ Town centres
- Developed parks**
 - City park
 - Community park
 - Neighbourhood park
- Natural park
- Special purpose park
- Undeveloped park
- Regional park

















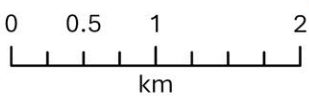
Developed Park Amenities

-  Washroom
-  Picnic shelter
-  Bike skills course
-  Playground
-  Sports court
-  Sports field
-  Sports box
-  Skate park
-  Rowing and boat launch
-  Under construction

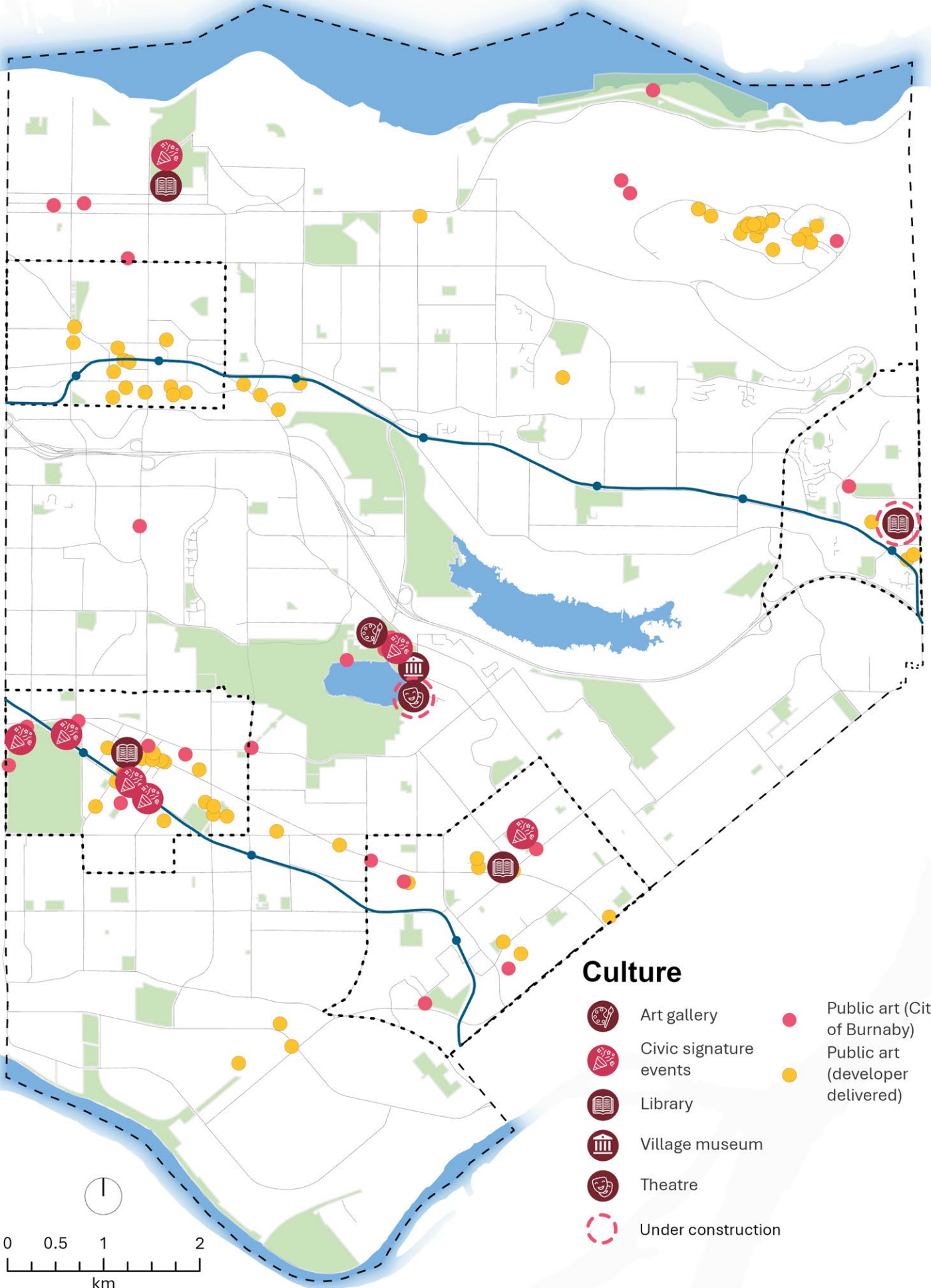


Recreation

-  Arena
-  Fitness
-  Food Service
-  Golf
-  Gym
-  Indoor pool
-  Outdoor/wading pool
-  Under construction
-  Recreation facility
-  Stadium
-  Spray park
- Community spaces**
-  All ages
-  55+ Senior centre
-  <18 Youth centre



Map Created February 2026



Culture

-  Art gallery
-  Civic signature events
-  Library
-  Village museum
-  Theatre
-  Under construction
-  Public art (City of Burnaby)
-  Public art (developer delivered)

Parks



Parks

What the service areas do

Parks support a wide range of activities that promote access to nature, active living and social connection. These services manage spaces and work with user groups and leagues to deliver programs to the public.

Overview of approach

Not all parks have the types or quantities of amenities people want and some are in critical need of upgrades. *Making Life Better* provides a long-term roadmap to strengthen the parks network, improve neighbourhood-level services, adapt to the changing climate, keep pace with demand and replace out-of-date amenities.

Values alignment



Financially sustainable

Investment across parks will make the best use of existing spaces first.



Community-focused

The park network will provide a greater range of functions, particularly around everyday neighbourhood park use.



Equitable

Parks will be tailored to the populations they serve and have more supportive amenities to create inclusive environments.



Adaptable

The service area approach enables decisions at the strategic level rather than only on a single park project.



Evidence-based

Decisions will be informed through improvements around stronger asset management and a prioritization framework for redevelopment/renewals.

This approach means there will be more things for me to see and do in the parks around my neighbourhood.



Parks Service Areas



Developed Parks



Horticulture



Outdoor Sports



**Urban Forestry
& Natural Areas**



Outdoor Recreation & Trails

“I love how many memories I created with my friends at Confederation Park. I enjoy my time at the park with my friends and family.”

- Burnaby resident

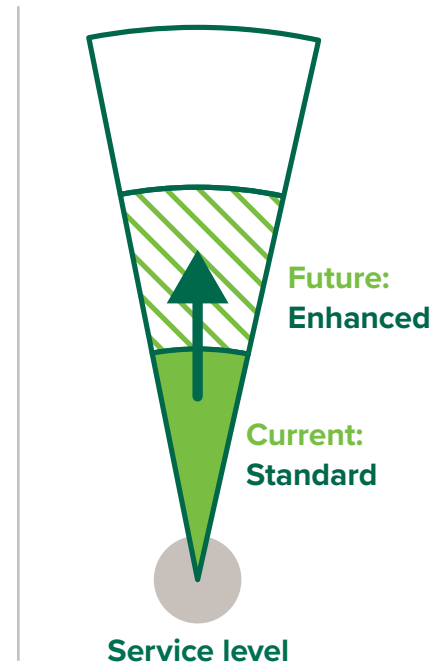
Developed Parks

About this service area

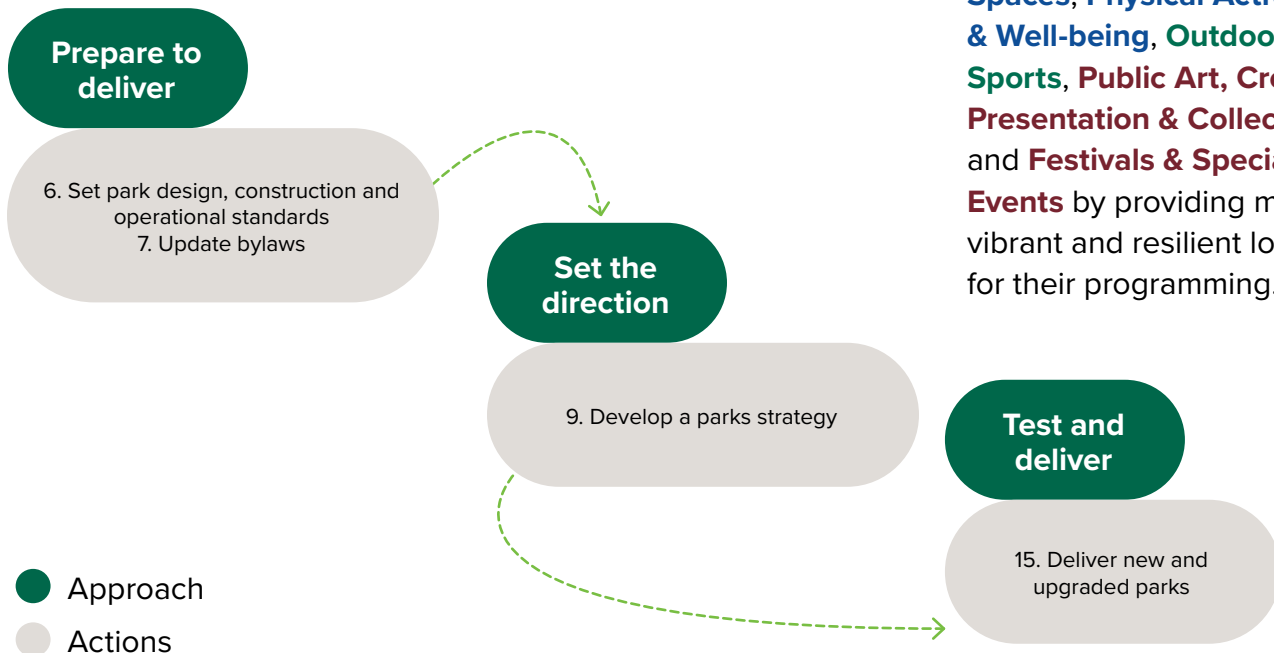
Developed Parks include developed areas within city, community and neighbourhood parks and the features that support their use. These services develop and maintain outdoor spaces that play a key role in enhancing sustainability and quality of life for residents.

Direction

Developed Parks will increase from a **Standard** to an **Enhanced** service level with more and higher quality amenities and furnishings. Increased investments in capital and operations will focus on addressing public concerns about dated and limited amenities and known gaps in neighbourhoods (e.g. town centres).



Approach



- Approach
- Actions

Interconnections

Enhancing Developed Parks will support **Community Spaces, Physical Activity & Well-being, Outdoor Sports, Public Art, Creation, Presentation & Collections** and **Festivals & Special Events** by providing more vibrant and resilient locations for their programming.

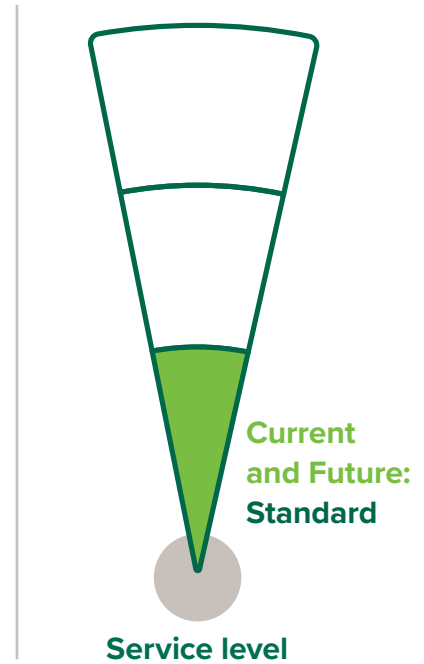
Horticulture

About this service area

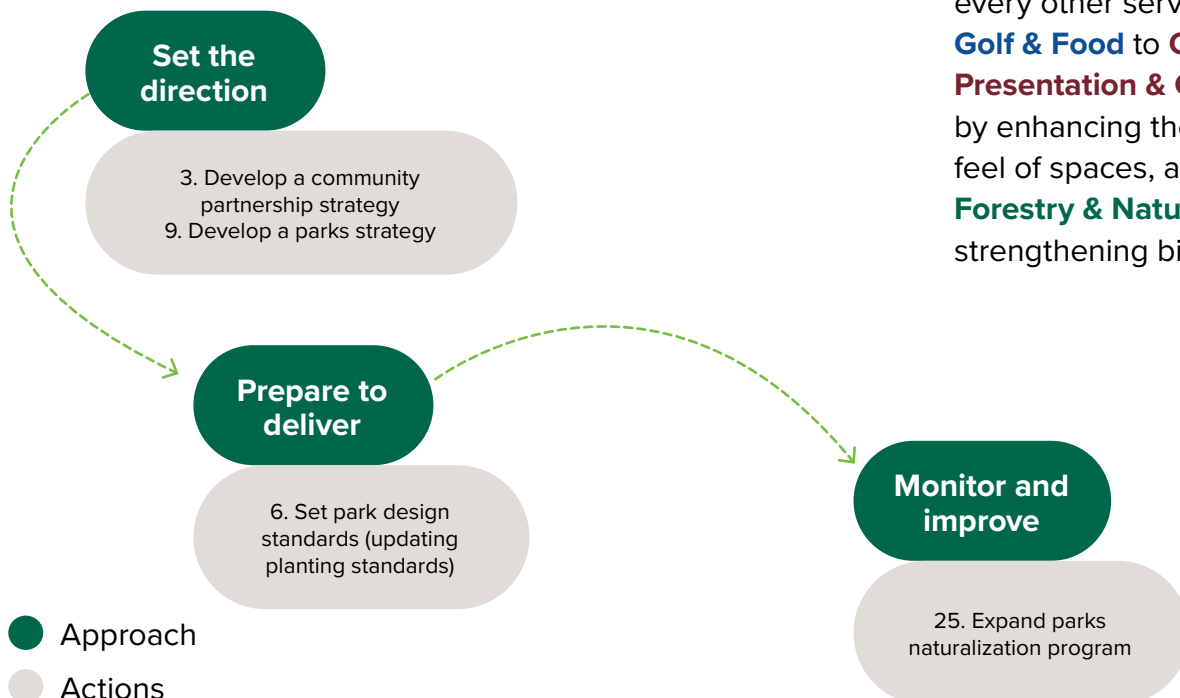
This service area includes shrub and flower beds throughout Burnaby. Horticulture supports biodiversity and enhances the vibrancy of the City’s public spaces. The City funds and manages its horticultural services directly.

Direction

Horticulture should continue to be provided at a **Standard** level of service while keeping up with ongoing requests for plantings for City projects (e.g. fire halls to boulevards). This aligns with the relatively high share of the public that think it should stay as-is. The overall direction focuses on being more strategic on where specialized landscaping is most needed (e.g. highly-visible entry locations).



Approach



Interconnections

Horticulture can support every other service area (from **Golf & Food** to **Creation, Presentation & Collections**) by enhancing the look and feel of spaces, as well **Urban Forestry & Natural Areas** by strengthening biodiversity.

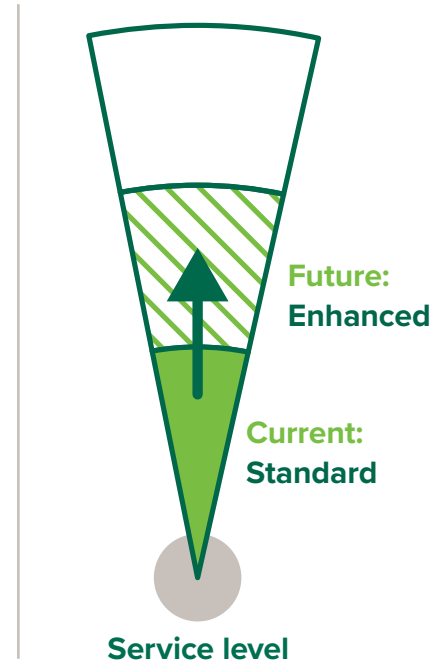
Outdoor Recreation & Trails

About this service area

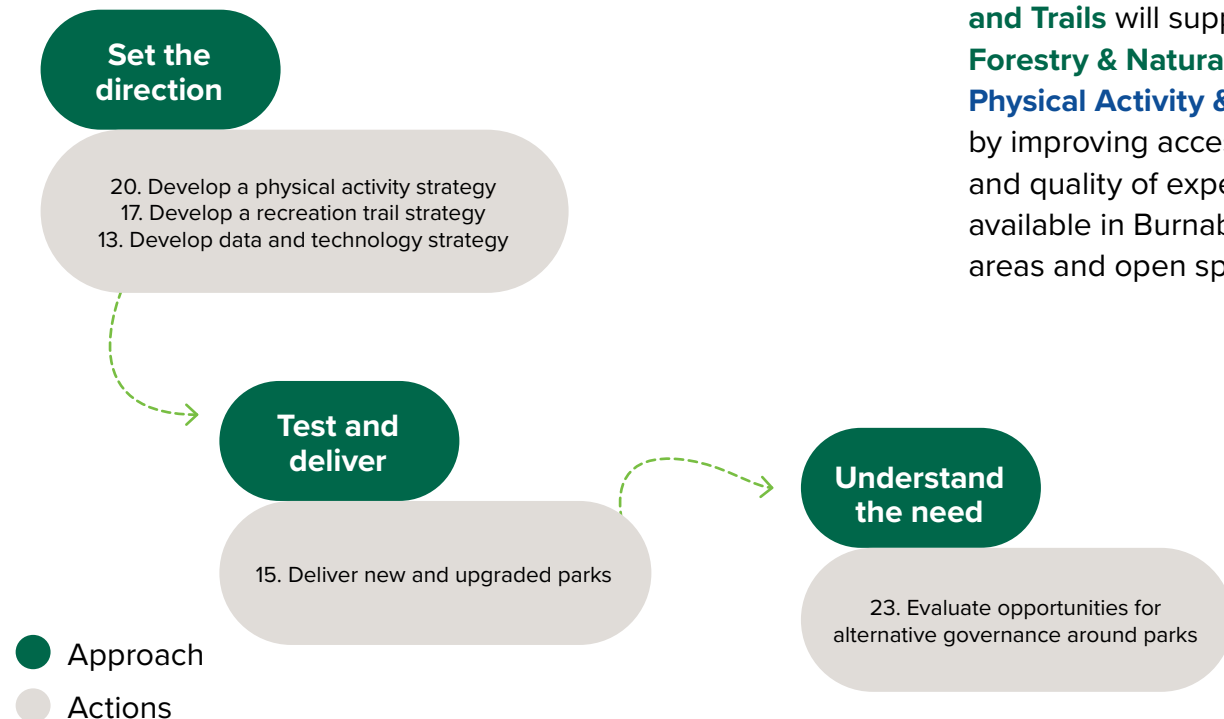
The City develops and maintains green spaces, trails, boardwalks and picnic sites and delivers nature-based programs. These services provide access to unprogrammed park spaces that support activities such as hiking, mountain biking, water-based recreation and picnicking.

Direction

Outdoor Recreation and Trails should move from a **Standard** to an **Enhanced** level of service that focuses on trail renewals, supporting nature-base experiences and cultural programming. Increases to capital and operating budgets will be necessary to address existing issues like trail closures, amenities in poor repair and other on-going maintenance concerns.



Approach



Interconnections

Enhanced **Outdoor Recreation and Trails** will support **Urban Forestry & Natural Areas** and **Physical Activity & Well-being** by improving access, safety and quality of experiences available in Burnaby’s natural areas and open spaces.

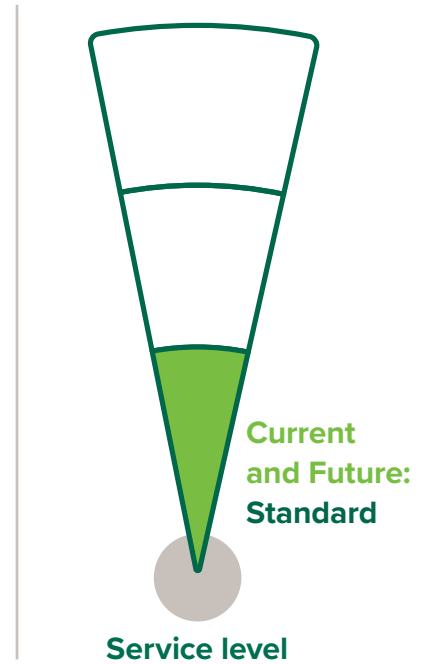
Outdoor Sports

About this service area

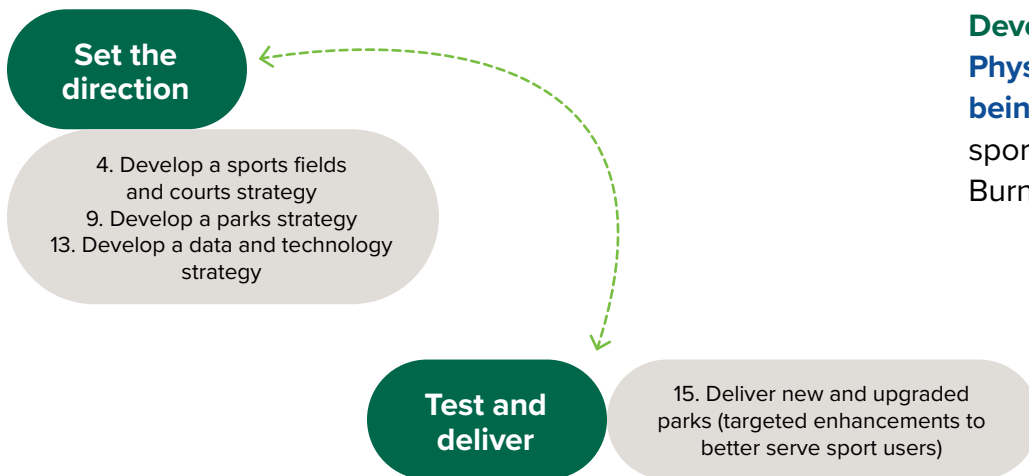
Outdoor Sports includes sports infrastructure located in Developed Parks throughout Burnaby. The City manages a range of common sport facilities in these spaces, including sports boxes, artificial turf and grass fields, hard sport courts, as well as unique offerings like archery and lawn bowling.

Direction

Outdoor Sports should continue to be provided at a **Standard** service level. However, the City should implement minor enhancements to respond to requests from the public engagement input relating to a range of different sport activities. A sports field strategy is a high priority for the short term to inform improvements.



Approach



- Approach
- Actions

Interconnections

Targeted enhancements to Outdoor Sports support **Developed Parks** and **Physical Activity & Well-being** by improving access to sport amenities throughout Burnaby's parks network.

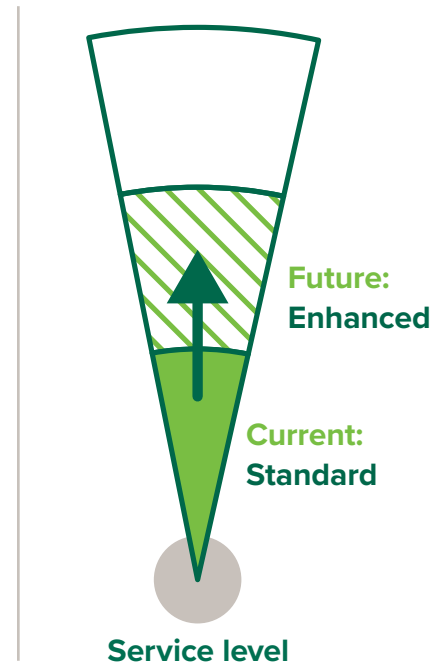
Urban Forestry & Natural Areas

About this service area

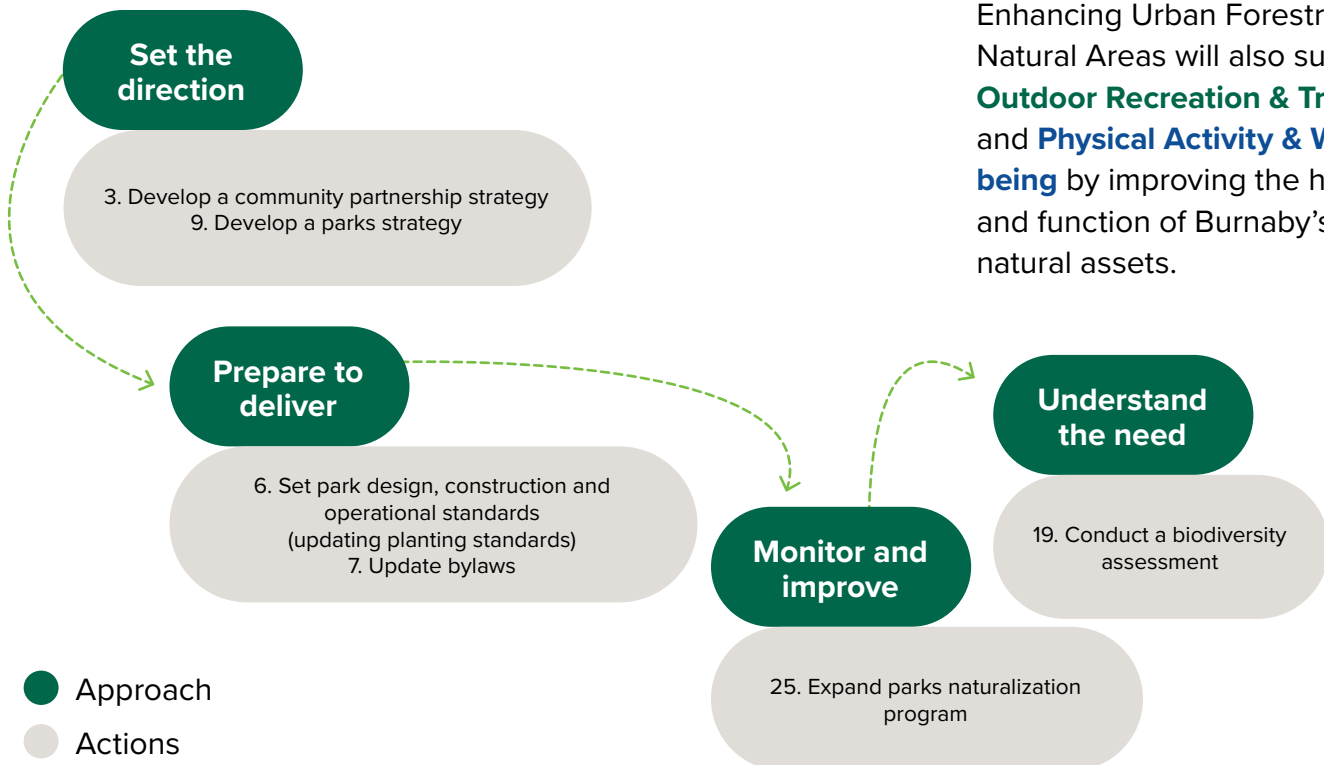
The City protects, manages and restores Burnaby’s lakes, streams, wetlands, trees, natural areas and wildlife habitats. This service area provides residents with access to nature, including environmental education, while reducing risks in natural hazard areas.

Direction

Urban Forestry and Natural Areas should move from a **Standard** to an **Enhanced** level of service to better address preservation, invasive species management and collaboration with private landowners. It will require increased capital and operating investment.



Approach



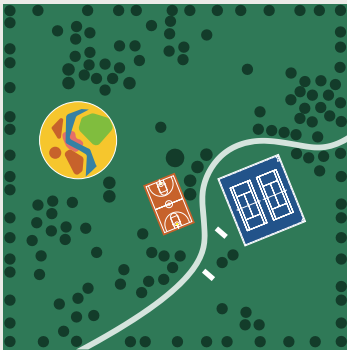
Interconnections

Enhancing Urban Forestry and Natural Areas will also support **Outdoor Recreation & Trails** and **Physical Activity & Well-being** by improving the health and function of Burnaby’s natural assets.

Park Classifications

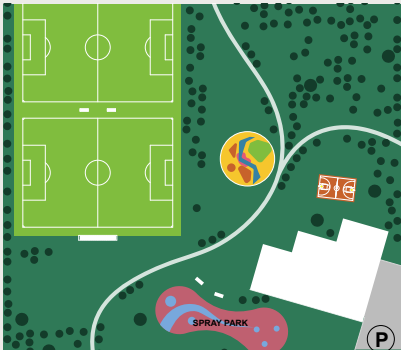
The following classifications are the building blocks of park development. They play different roles in function and scale but together create a cohesive and connected network.

Developed parks



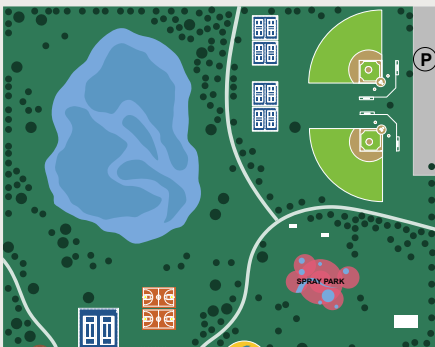
Neighbourhood parks | typically >2 acres

Smaller parks that are intended to serve a neighbourhood. They are primarily active or passive recreational spaces. An **enhanced neighbourhood park** may be appropriate in high-density residential areas with limited park provision, offering higher quality and quantity of amenities (e.g. sports courts or a spray park) and supporting amenities that lengthen park visits, like washrooms. Burnaby's 65 neighbourhood parks make up 5% of the parks system land. Examples: Camrose Park, Lakeview School Park, Maywood Park.



Community parks | typically >5 acres

Medium-sized parks serving multiple adjacent neighbourhoods. They may include a mix of community facilities and amenities. These parks may have multiple courts or fields, and often feature parking lots. There are 16 community parks in Burnaby, comprising 6% of parks system land. Examples: Kensington Park, Squint Lake Park, Riverway Sports Complex.



City parks | >100 acres

Larger parks serving as a citywide draw and may include several community facilities, amenities and natural areas. These parks feature many courts, fields or destination amenities. Burnaby has 7 city parks which represent 33% of the parks system land. Examples: Central Park, Robert Burnaby Park, Barnet Marine Park.

Other parks



Natural parks | Size varies

Parks that are preserved for nature. Due to terrain or environmental conditions they may have limited public access; development is typically limited to minimal trail infrastructure. The location of natural parks is based on geographic proximity to geological features, so the intent is not have an access target for this classification. Burnaby has 34 natural parks, which make up 48% of the parks system. Example: Froggers Creek Ravine Park.

Special purpose parks | Size varies

Parks that are unique or single-purpose and don't meet the criteria of a typical developed or natural park. These parks include paths, small green spaces, golf course and two community halls. There are 22 special purpose parks in Burnaby, comprising about 8% of the parks system. Example: Tinkerbell Corner.



Regional parks

Large-scale parks that are similar to natural parks and managed by another provider (e.g. Metro Vancouver). These parks have regional draw.

Uses within Park Classifications

The following table serves as a framework for identifying where specific park amenities are most appropriately placed.

The table will be used to guide decisions that will ultimately be done on a case-by-case basis. This exercise ensures that each space provides the right experiences for its users based on its role within the park system. Regional parks are not included in the table as they are managed through Metro Vancouver.

Allowed



Typical



Amenities and support infrastructure	Developed parks				Other parks	
	City park	Community park	Enhanced neighbourhood park	Neighbourhood park	Natural park	Special purpose park
Ball diamond	Allowed	Allowed				
Bike skills	Allowed	Allowed				Allowed
Boat launch	Allowed	Allowed			Allowed	Allowed
Sports courts (pickleball, tennis, basketball, beach volleyball, etc.)	Typical	Typical	Allowed	Allowed		
Disc golf course	Allowed	Allowed				Allowed
Dog off-leash area	Allowed	Allowed				
Drinking water fountains	Typical	Typical	Allowed	Allowed		Allowed
Amphitheatre / stage	Allowed	Allowed	Allowed			Allowed
Feature planting	Allowed	Allowed	Allowed	Allowed	Allowed	Allowed

Allowed



Typical



Amenities and support infrastructure	Developed parks				Other parks	
	City park	Community park	Enhanced neighbourhood park	Neighbourhood park	Natural park	Special purpose park
Fitness equipment	Allowed	Allowed	Allowed			
Community garden and urban agriculture	Allowed	Allowed	Allowed	Allowed		Allowed
Golf	Allowed	Allowed				Allowed
Lighting	Allowed	Allowed	Allowed			Allowed
Mountain biking trail	Allowed	Allowed			Allowed	Allowed
Natural or naturalized area	Typical	Typical	Allowed	Allowed	Typical	Allowed
On-site parking	Allowed	Allowed			Allowed	Allowed
Outdoor pool	Allowed	Allowed				
Picnic area, shelter and gathering space	Allowed	Allowed	Allowed	Allowed	Allowed	Allowed
Playground	Typical	Typical	Typical	Typical		Allowed
Playground (destination)	Allowed	Allowed	Allowed			
Public art	Allowed	Allowed	Allowed	Allowed	Allowed	Allowed
Seating	Typical	Typical	Typical	Typical	Allowed	Allowed
Signage and interpretation	Typical	Typical	Typical	Typical	Allowed	Allowed
Skate park	Allowed	Allowed	Allowed			

Allowed



Typical



Amenities and support infrastructure	Developed parks				Other parks	
	City park	Community park	Enhanced neighbourhood park	Neighbourhood park	Natural park	Special purpose park
Specialized sports	Allowed	Allowed				Allowed
Spray park	Allowed	Allowed	Allowed			
Sports field (soccer, cricket pitch, etc.)	Allowed	Allowed	Allowed	Allowed		
Trail or path	Typical	Typical	Typical	Typical	Allowed	Allowed
Unprogrammed space	Typical	Typical	Typical	Typical	Allowed	Allowed
Viewing deck	Allowed	Allowed			Allowed	
Washroom	Allowed	Allowed	Allowed			Allowed

Park Provision

Burnaby continues to preserve large natural areas for their ecological value, while ensuring the distribution and quality of Developed Parks. These parks ensure that residents have access to amenities that enable gathering with friends, meeting neighbours, and enjoying outdoor culture and recreation activities.

Burnaby's park system includes:

Over **4,850** acres of municipal parkland across **144** municipal parks

Over **430** acres of regional parkland

Guideline

Public outdoor space is important for everyone's quality of life. Burnaby residents should be within a walking or rolling distance of a Neighbourhood, Community or City Park, especially in high-density areas that offer less access to private outdoor space. Burnaby's Official Community Plan recommends that parks are provided within 400 metres in areas with higher residential densities and 800 metres in areas with lower residential density (see objectives 1.3, 1.4, 2.1, 2.7 and 5.6).

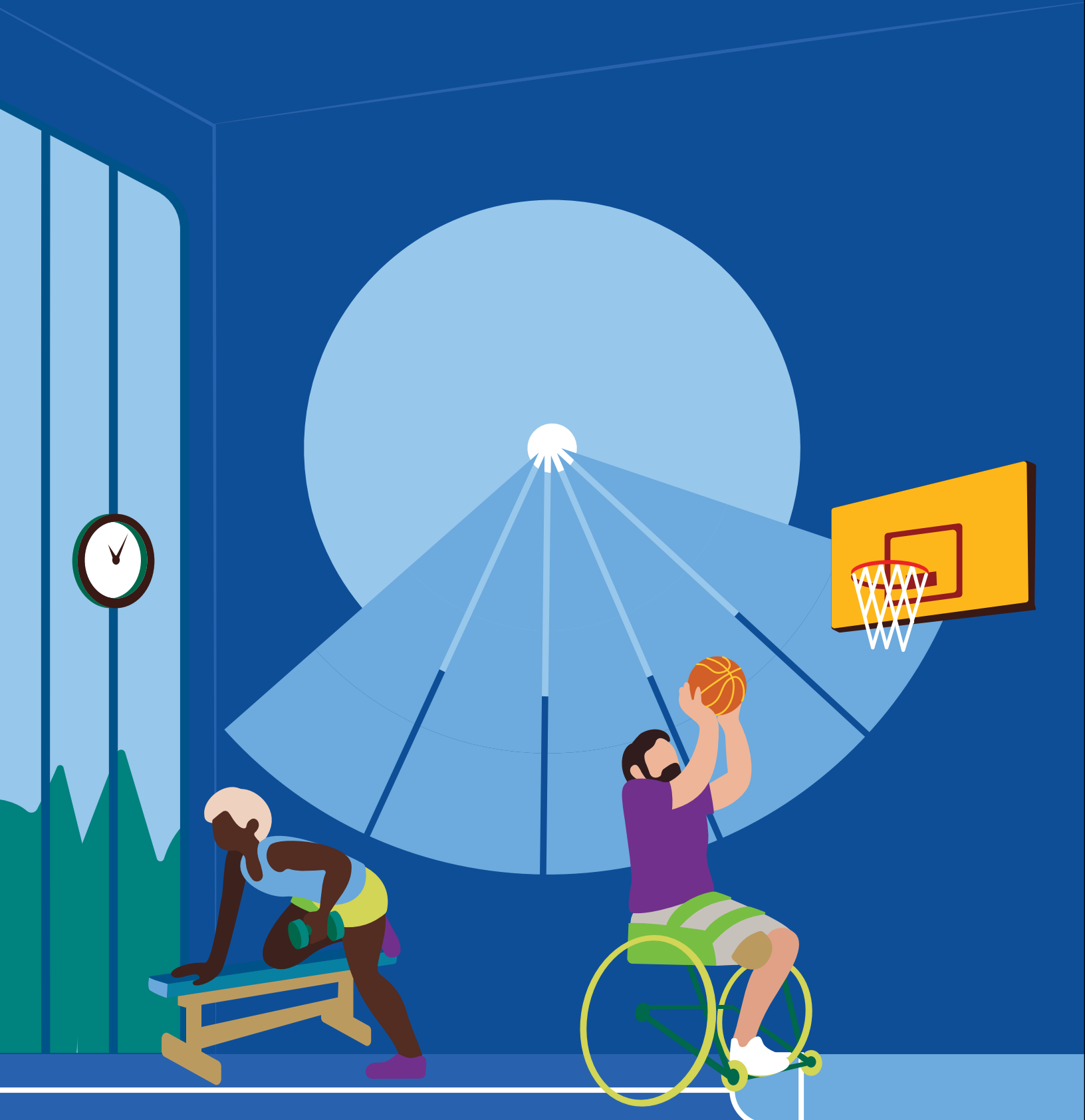


Parks within **400 metres** in areas with **higher** residential densities.



Parks within **800 metres** in areas with **lower** residential densities.

Recreation



Recreation

What the service areas do

Recreation programs and facilities support a wide range of activities that promote active living, social connection and well-being. These services manage spaces and work with user groups and clubs to increase access.

Overview of approach

As Burnaby grows and its recreation facilities age, investment will be needed to maintain the levels of service they are intended to provide to residents. *Making Life Better* prioritizes planned capital projects (e.g. new recreation facilities like Cameron Community Centre and Library and Burnaby Lake Recreation Centre) and provides guidance for addressing aging facilities in the future.

Values alignment



Financially sustainable

Staying the course on newly planned recreation facilities and identifying longer-term actions will build efficiency.



Community-focused

Collaborative approaches with user groups will support community empowerment and inform program design and implementation.



Equitable

Recreation services will be accessible to all Burnaby residents, with amenities that respond to diverse interests and abilities.



Adaptable

Programs and facilities will be designed to be flexible in responding to changing needs and community interests.



Evidence-based

Needs assessments and monitoring will drive decision-making to ensure alignment between resident needs and service delivery.

New and improved community spaces means my friends and I will have places we feel welcome to hang out in.



Recreation Service Areas



Golf & Food



Arenas



Aquatics



Community Spaces



Physical Activity & Well-being

“Recreation is really well organized, in general, very new and clean facilities and really kind and welcoming staff. One complaint would be that some facilities are overcrowded.”

- Burnaby resident

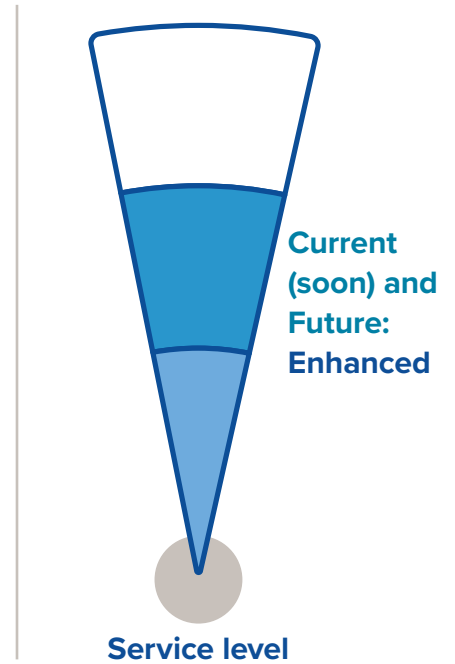
Aquatics

About this service area

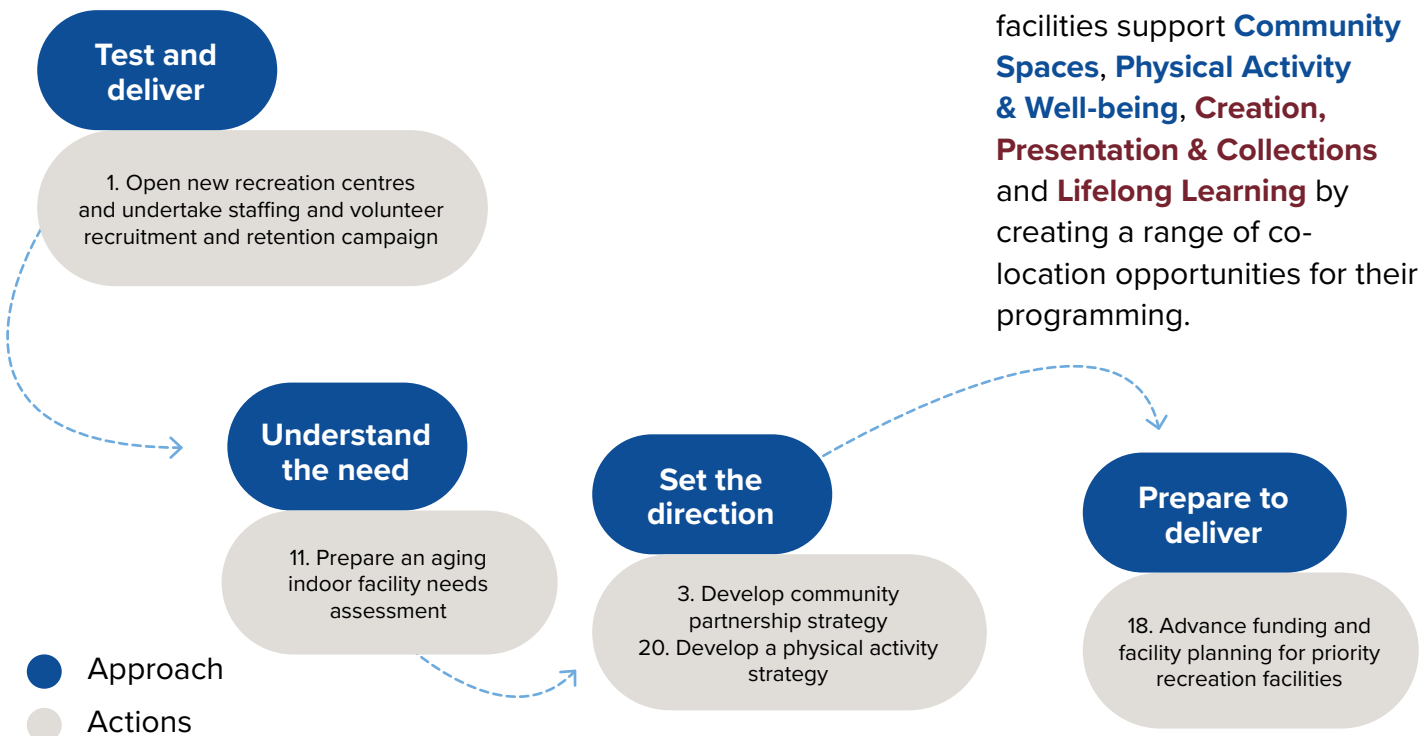
Aquatics services include indoor facilities, outdoor pools, spray parks and most learn-to-swim and lifesaving programs available to the community. These services provide year-round opportunities to play, stay active, develop skills and confidence in water, and participate in aquatic sports.

Direction

Aquatics will stay the course, achieving an **Enhanced** service level in the near future by bringing planned facilities online in response to the public’s interest in increasing swimming capacity. Staffing and programming new facilities will be the short-term focus for this service area as well as implementing the Outdoor Aquatics Strategy. Medium-to-long term there will be a broader look at older facilities and a programming refresh.



Approach



Interconnections

Spaces within planned aquatic facilities support **Community Spaces, Physical Activity & Well-being, Creation, Presentation & Collections** and **Lifelong Learning** by creating a range of co-location opportunities for their programming.

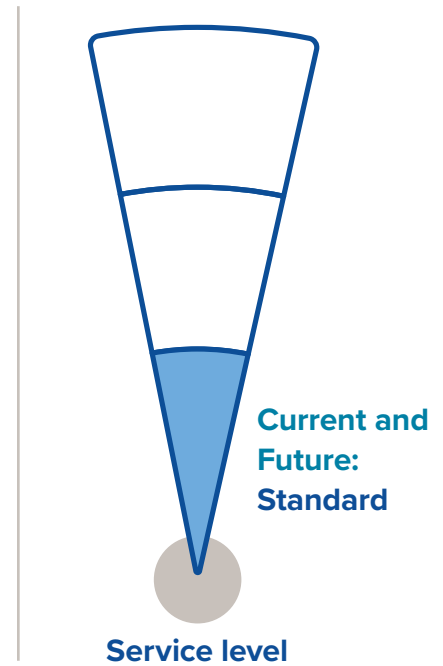
Arenas

About this service area

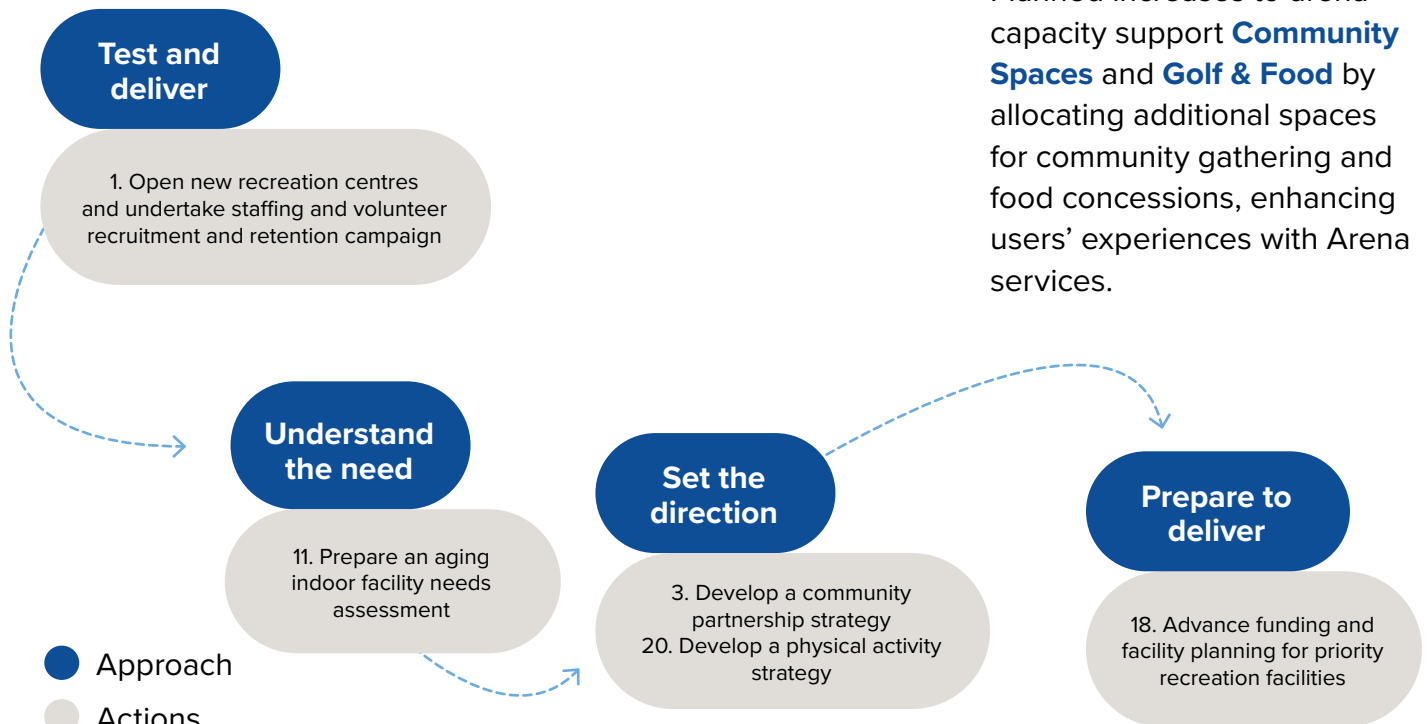
Arenas include ice sheets, dry floor spaces, supporting amenities and skating lessons. These services provide spaces and programs for training, competition and public recreation, ensuring year-round access for user groups and residents.

Direction

This service area will stay the course at a **Standard** service level by focusing on programming new ice sheets. Minor improvements include refining the booking process, clarifying needs for year-round ice and dry floor space, incorporating food services and planning for older facilities based on future community needs.



Approach



Interconnections

Planned increases to arena capacity support **Community Spaces** and **Golf & Food** by allocating additional spaces for community gathering and food concessions, enhancing users' experiences with Arena services.

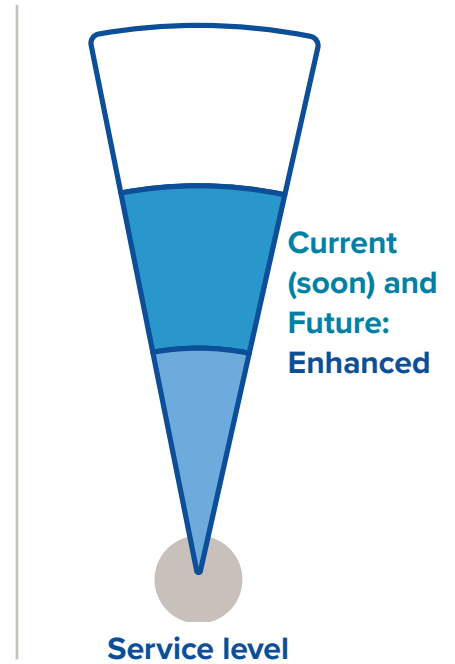
Community Spaces

About this service area

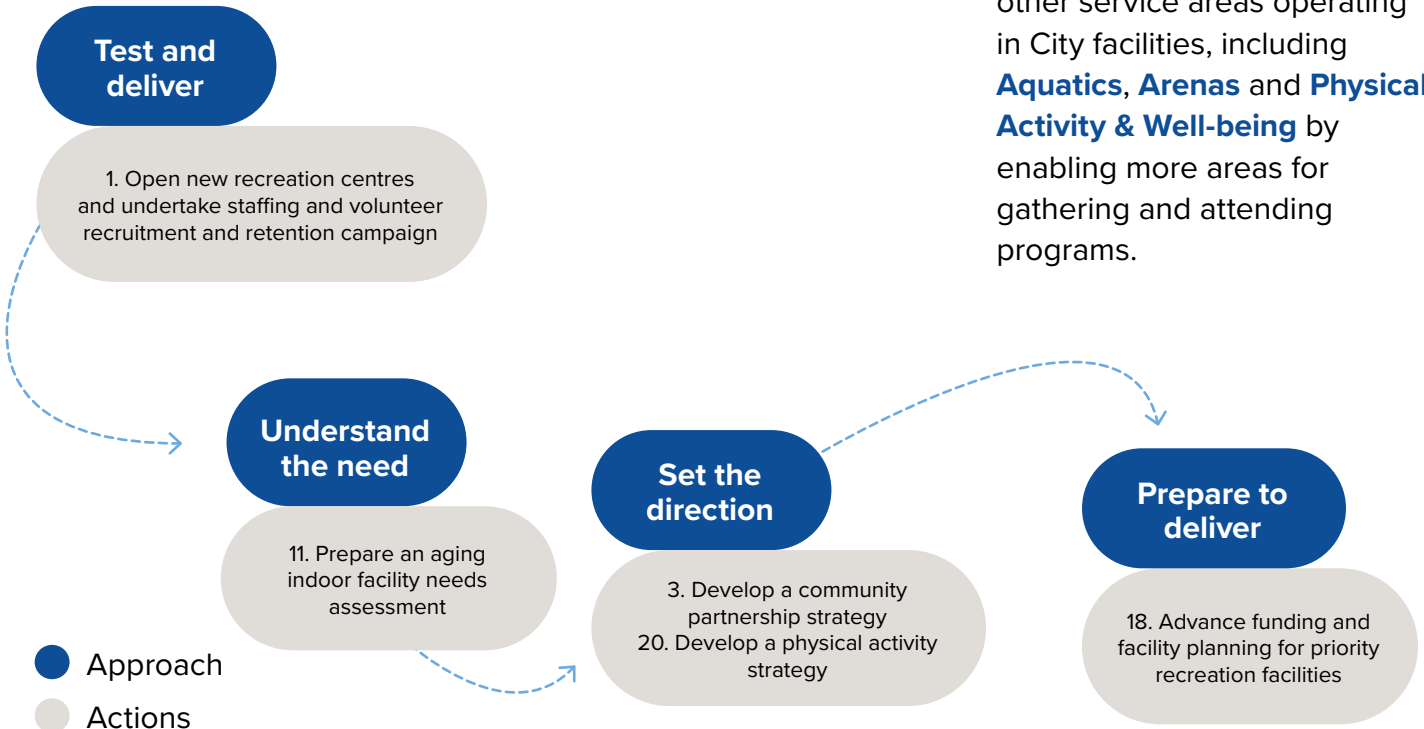
This service area includes a range of dedicated spaces for older adults, youth and the community at large, as well as diverse programs that activate PRC locations throughout the city. These services provide opportunities for social connection and participation in activities that promote individual and community well-being in Burnaby.

Direction

This service area will maintain its **Enhanced** service level, responding to the public’s feedback on providing community-focused services for older adults, teens and low-income households. Improvements will focus on testing new programs that expand service reach through pilot projects.



Approach



Interconnections

Community Spaces support other service areas operating in City facilities, including **Aquatics, Arenas and Physical Activity & Well-being** by enabling more areas for gathering and attending programs.

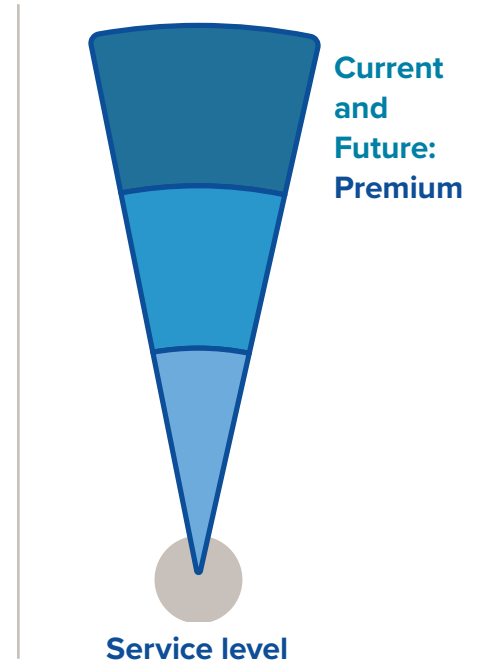
Golf & Food

About this service area

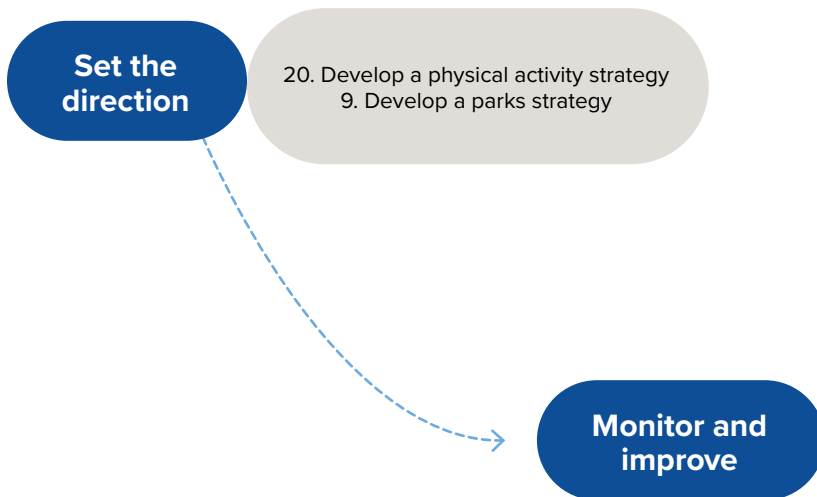
Golf and Food includes golf courses and programs, pitch and putt courses, driving ranges, disc golf and restaurants, cafes and coffee shops. These services operate using a fee-for-service model, providing a wide range of golf and dining experiences in parks and facilities.

Direction

Golf and Food services will stay the course and maintain a **Premium** service level. Continued high service standards will be achieved by growing offerings, increasing capacity at driving ranges and improving mini putt and disc golf. Through the physical activity strategy, the City can also evaluate different operating models for Golf and Food.



Approach



- Approach
- Actions

Interconnections

Ongoing minor improvements to golf support **Developed Parks** by providing opportunities to display **Horticulture** and creating more uses within **Developed Parks** through disc golf and pitch and putts.

Ongoing minor improvements to food services will support **Recreation** and **Festivals & Special Events** by providing convenient access to food in new recreation centres and venues.

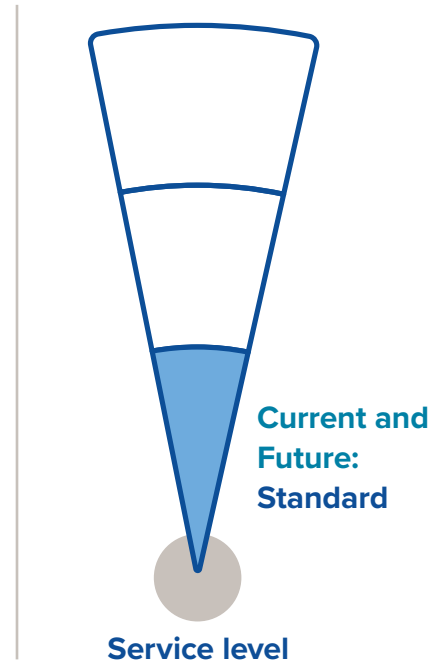
Physical Activity & Well-being

About this service area

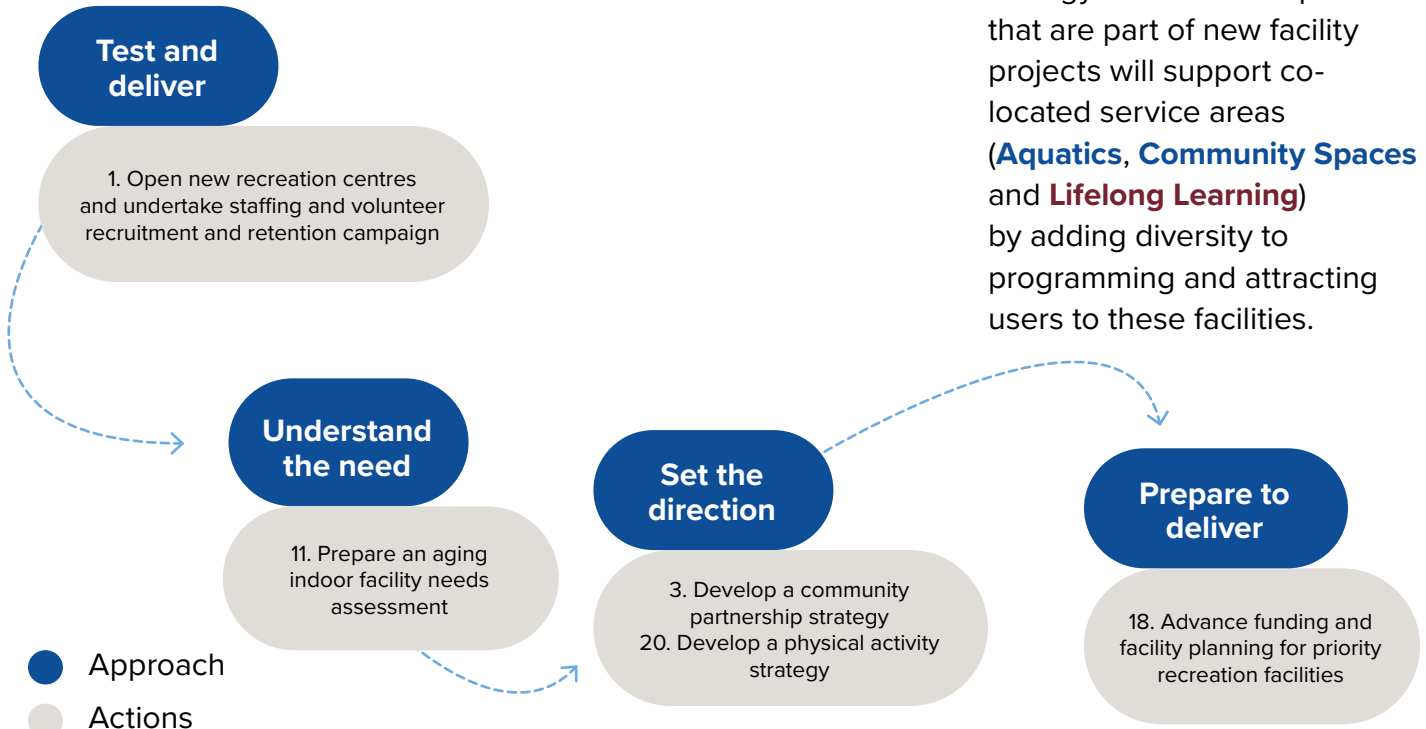
Physical Activity and Well-being include gyms and fitness centres, multi-purpose spaces and programming located throughout the City’s indoor facilities. These services support active lifestyles for Burnaby residents, offering year-round access to sport and physical activity.

Direction

This service area will maintain its **Standard** service level, focusing on programming future spaces and investing in minor upgrades to existing facilities. These improvements respond to the public’s value for diverse, community-focused programming and address lower levels of satisfaction with current equipment, locations, hours and maintenance.



Approach



Interconnections

New gym and studio spaces that are part of new facility projects will support co-located service areas (**Aquatics, Community Spaces** and **Lifelong Learning**) by adding diversity to programming and attracting users to these facilities.

Culture



Culture

What the service areas do

Culture services produce festivals, special events and performances, offer accessible programming and facilitate public art and film production. These services and more celebrate the community's diversity and support the local creative economy.

Approach

Making Life Better directs PRC staff to build community capacity and partnerships that can deliver enhanced and premium cultural experiences more sustainably over the long term.

Values alignment



Financially sustainable

Partnerships support long-term stewardship of cultural infrastructure, collections, public art and learning environments.



Community-focused

Approach supports relationships with artists, cultural groups, Host Nations and neighbourhoods, reflecting Burnaby's diverse identities.



Equitable

Approach provides geographically balanced access to cultural experiences while reducing barriers for equity-deserving and newcomer communities.



Adaptable

Approach responds to demographic and cultural changes to keep services relevant across all neighbourhoods.



Evidence-based

Evaluations and needs assessments will guide decisions to ensure investments reflect community impacts.

I love seeing art and events showing up around where I live. This approach will mean more chances for these kinds of experiences.



Culture Service Areas



Creation, Presentation & Collections



Film Production



Festivals & Special Events



Lifelong Learning



Public Art

“I drive by the display at Canada Way and Deer Lake park and love the foliage art—right now it’s a dragon. Art could be anywhere! Would love to see more distinct cultural events funded so I could expand my horizons, such as Indigenous culture and all the cultures that make up Burnaby.”

- Burnaby resident

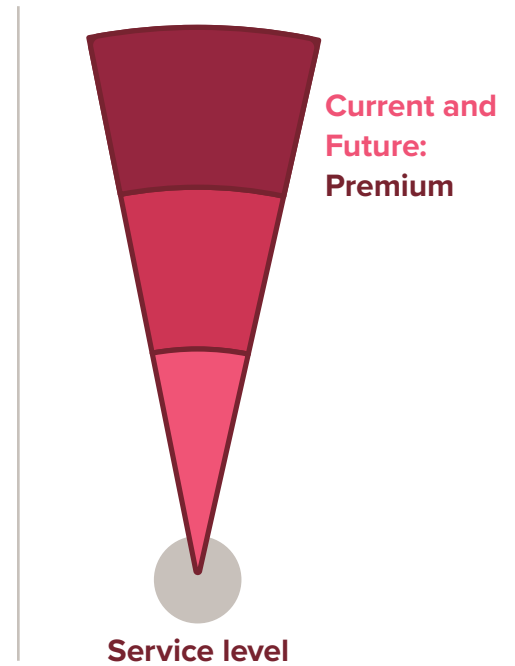
Creation, Presentation & Collections

About this service area

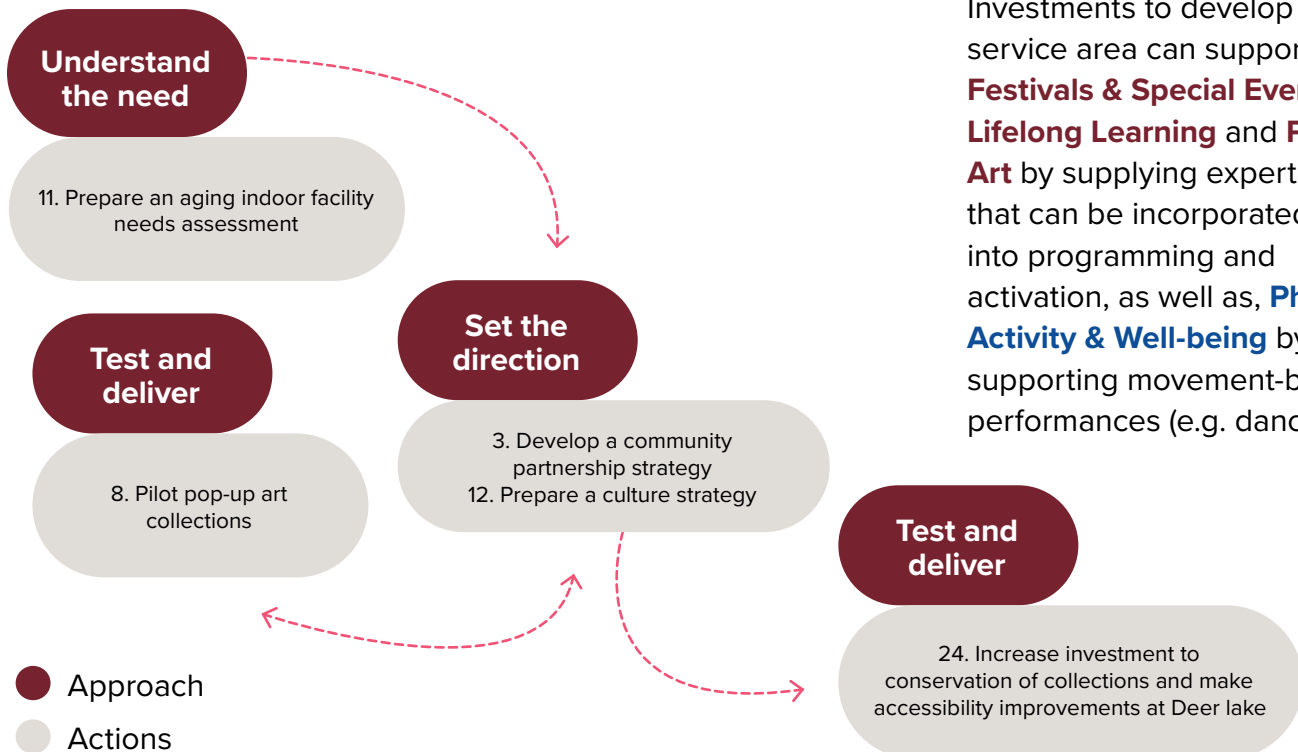
Creation, Presentation and Collections include exhibits, performances, physical and digital collections and artist residencies. These services, in Burnaby’s cultural precinct and beyond, attract world-class and locally relevant arts and organizations that offer residents diverse experiences and enrich the City’s cultural fabric. This service area helps cultivate local talent and arts production.

Direction

This service area will maintain its **Premium** service level by investing in partnerships that cultivate a community-driven artistic ecosystem. A transition to more of a hybrid City-and-partnership model will improve and expand programming capacity over the long term and support local arts and heritage production.



Approach



Interconnections

Investments to develop this service area can support **Festivals & Special Events**, **Lifelong Learning** and **Public Art** by supplying expertise that can be incorporated into programming and activation, as well as, **Physical Activity & Well-being** by supporting movement-based performances (e.g. dance).

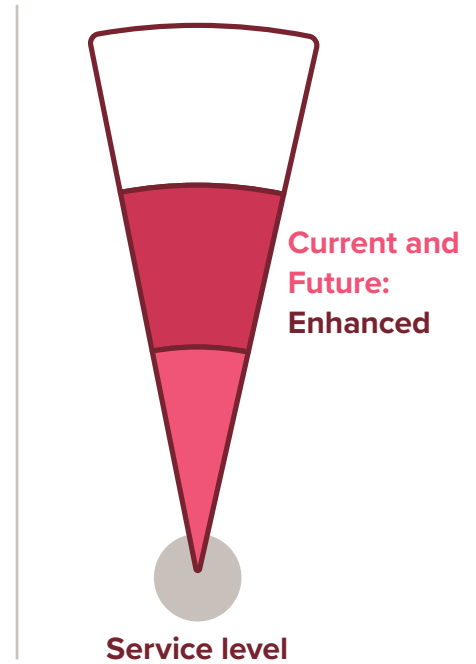
Festivals & Special Events

About this service area

Festivals and Special Events include City-owned event infrastructure and events, community partnerships and civic celebrations. These services bring people together, delivering diverse, multi-generational, affordable and accessible cultural experiences directly through City-produced events and indirectly through support for community-led initiatives.

Direction

This service area will maintain its **Enhanced** service level with current operational funding and partnership support. Increased funding may be required over time to maintain this service level. Improvements will focus on refining the City’s model for delivering large, signature events.



Approach



- Approach
- Actions

Interconnections

Festivals and Special Events enhance **Developed Parks** by activating spaces. Continued improvements to Festivals and Special Events support **Creation, Presentation & Collections** by offering a public platform to showcase creative works and **Physical Activity & Well-being** through supporting social cohesion.

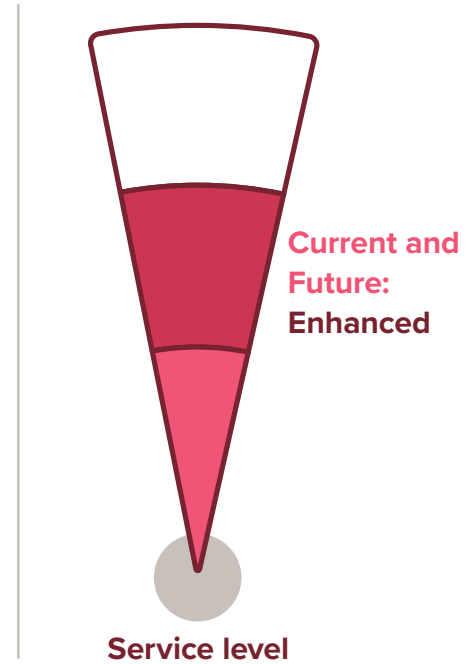
Film Production

About this service area

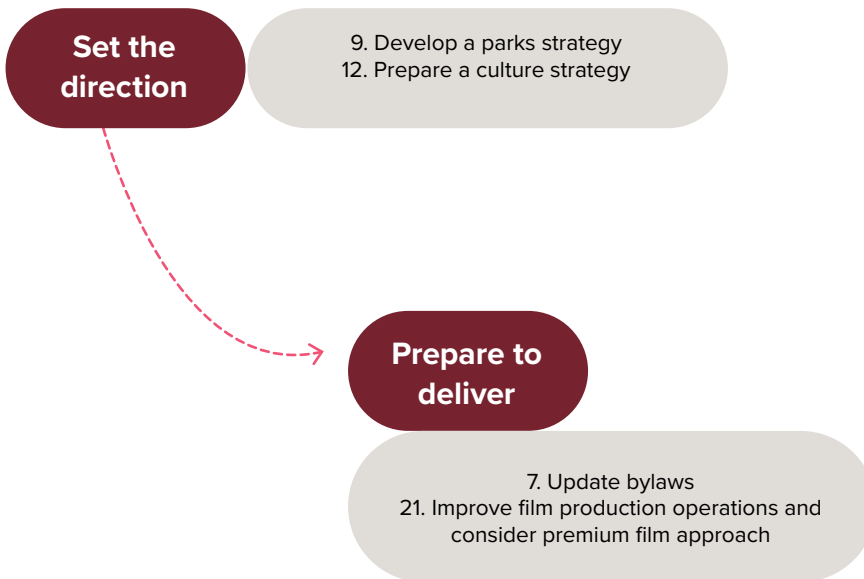
Film Production includes coordination and support for the temporary use of parks and public spaces for filming. These services promote creative industries in Burnaby and the region, generate revenue for the City and mitigate impacts film production has on residents and the environment.

Direction

This service area will continue operating at an **Enhanced** service level and, if necessary, consider a Premium level in the future to ensure Burnaby remains film-friendly, efficient and well-equipped to meet future demands. Improvements will focus on clarifying processes for permit seekers and the public and enhancing responsiveness through coordination with other City departments.



Approach



- Approach
- Actions

Interconnections

Refinements to Film Production supports **Developed Parks** by facilitating shared use and supporting park maintenance and upgrades. A premium service level in the future would support **Lifelong Learning** by providing hands-on opportunities for film-related education and instruction.

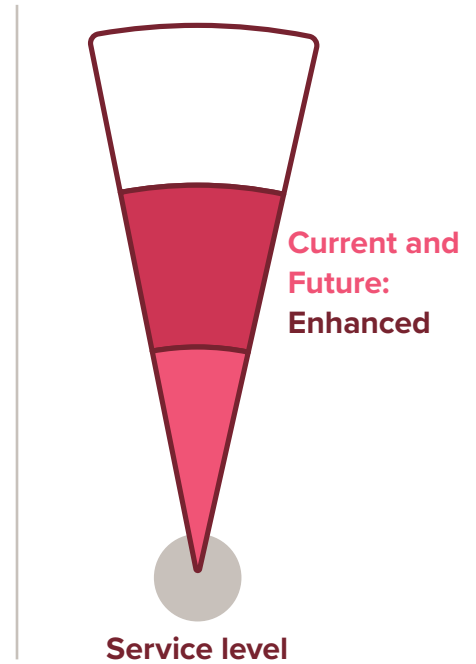
Lifelong Learning

About this service area

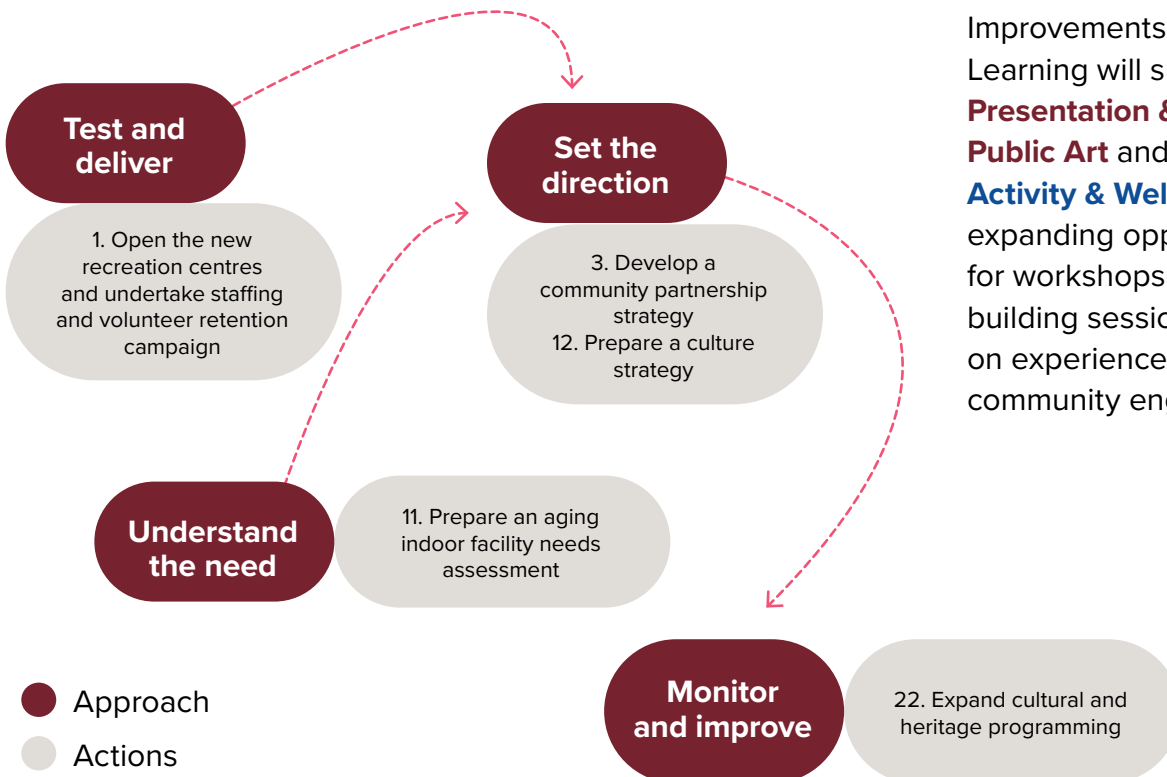
Lifelong Learning includes parks, recreation, culture and artistic development programs, heritage interpretation and programs, outreach, residencies and research. These programs and initiatives are delivered in facilities, schools and community spaces throughout Burnaby, providing hands-on learning and exposure to artists, performers and knowledge keepers.

Direction

This service area will continue operating at an **Enhanced** level, prioritizing stability, accessibility and quality of program delivery. Services will focus on expanding reach and participation in programs and strengthening connections with local community groups and the broader parks, recreation and culture ecosystem.



Approach



Interconnections

Improvements to Lifelong Learning will support **Creation**, **Presentation & Collections**, **Public Art** and **Physical Activity & Well-being** by expanding opportunities for workshops, talks, skill-building sessions and hands-on experiences that deepen community engagement.

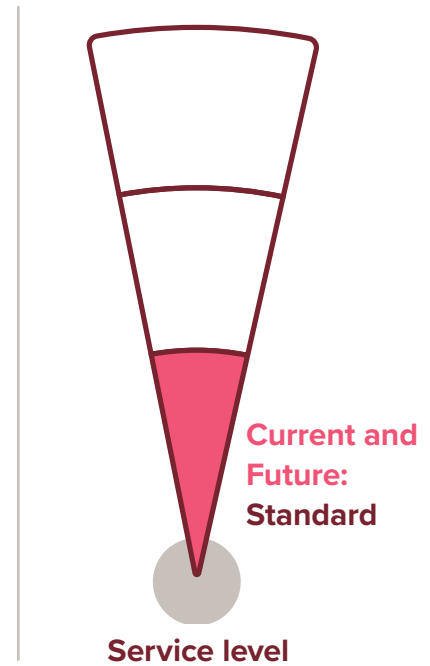
Public Art

About this service area

Public Art includes permanent artworks within the civic collection, private sector commissions and temporary installations. These services maintain artworks and engage the community through interpretation and public programming.

Direction

This service area will continue to deliver a **Standard** level of service within its current budget. Minor service improvements will focus on refining processes, strengthening collaboration with other City departments and maximizing the impact of the current public art portfolio.



Approach



- Approach
- Actions

Interconnections

Improvements to Public Art strengthen Culture services like **Lifelong Learning, Creation, Presentation & Collections** and **Film Production** by showcasing cultural expression in public spaces. The service area will continue to enhance **Developed Parks** and **Community Spaces** by enriching these shared environments with local art and storytelling features.

Direction Across PRC



Broad Direction

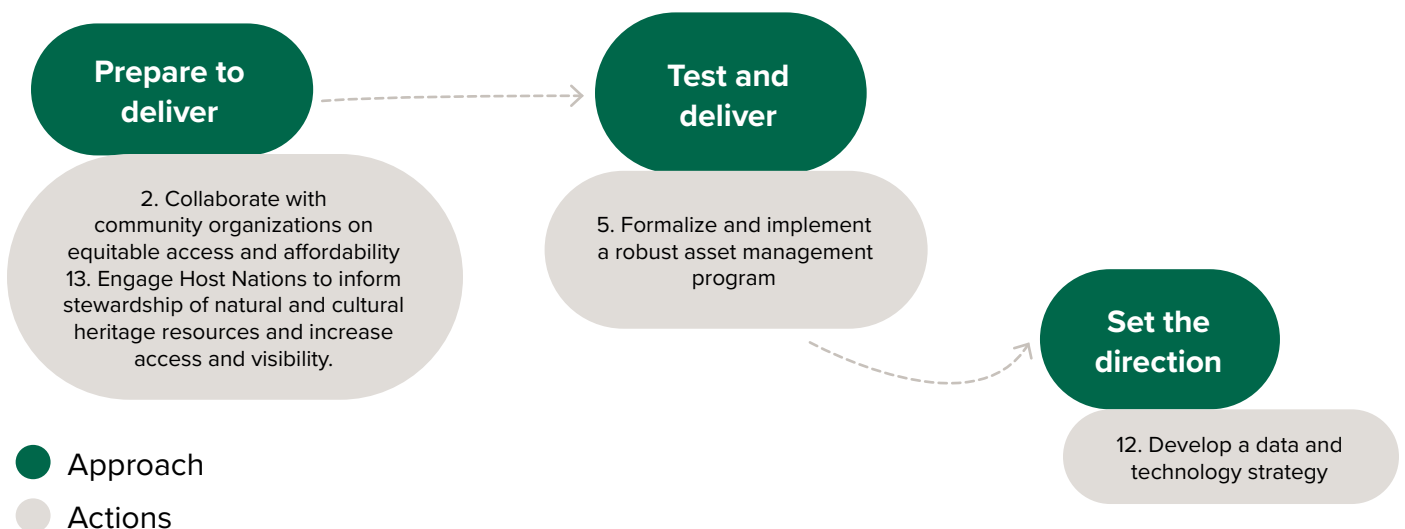
Making Life Better has identified several streams of work that will impact services across Parks, Recreation and Culture. Their implementation will be woven into approaches for specific service areas, from the development of a new Culture strategy to updates to Parks’ planting and design standards. Given the importance of the streams of work below, they are emphasized as standalone tools and actions.

Direction

Parks, Recreation and Culture should focus on increasing its reach in three main streams:

1. Dialogue with community organizations to reduce barriers for residents who don’t currently use PRC services (e.g. using languages other than English).
2. Engagement with Host Nations to implement feedback on improving access to PRC services and spaces, as well as to foster opportunities for Host Nations to establish presence on their territories, and to celebrate their cultures and languages.
3. The roll out of a PRC awareness campaign that makes it easier for residents to learn about PRC opportunities, from events to classes.

Approach



Keeping the Plan Fresh

Making Life Better will be reviewed and updated regularly, ensuring it keeps pace with shifts in and around Burnaby, from new non-municipal service providers to provincial legislation changes.

This regular schedule will extend the Plan's life as a relevant and strategic tool for the City.

- **Annually:** Track and report on progress achieved with tools and actions.
- **Five-year cycle:** Update the plan through a process that includes targeted engagement with interested parties and user groups.
- **Ten-year cycle:** Undertake a comprehensive update that involves extensive engagement to validate the Plan's framework (e.g. vision and values) with the public and Host Nations.

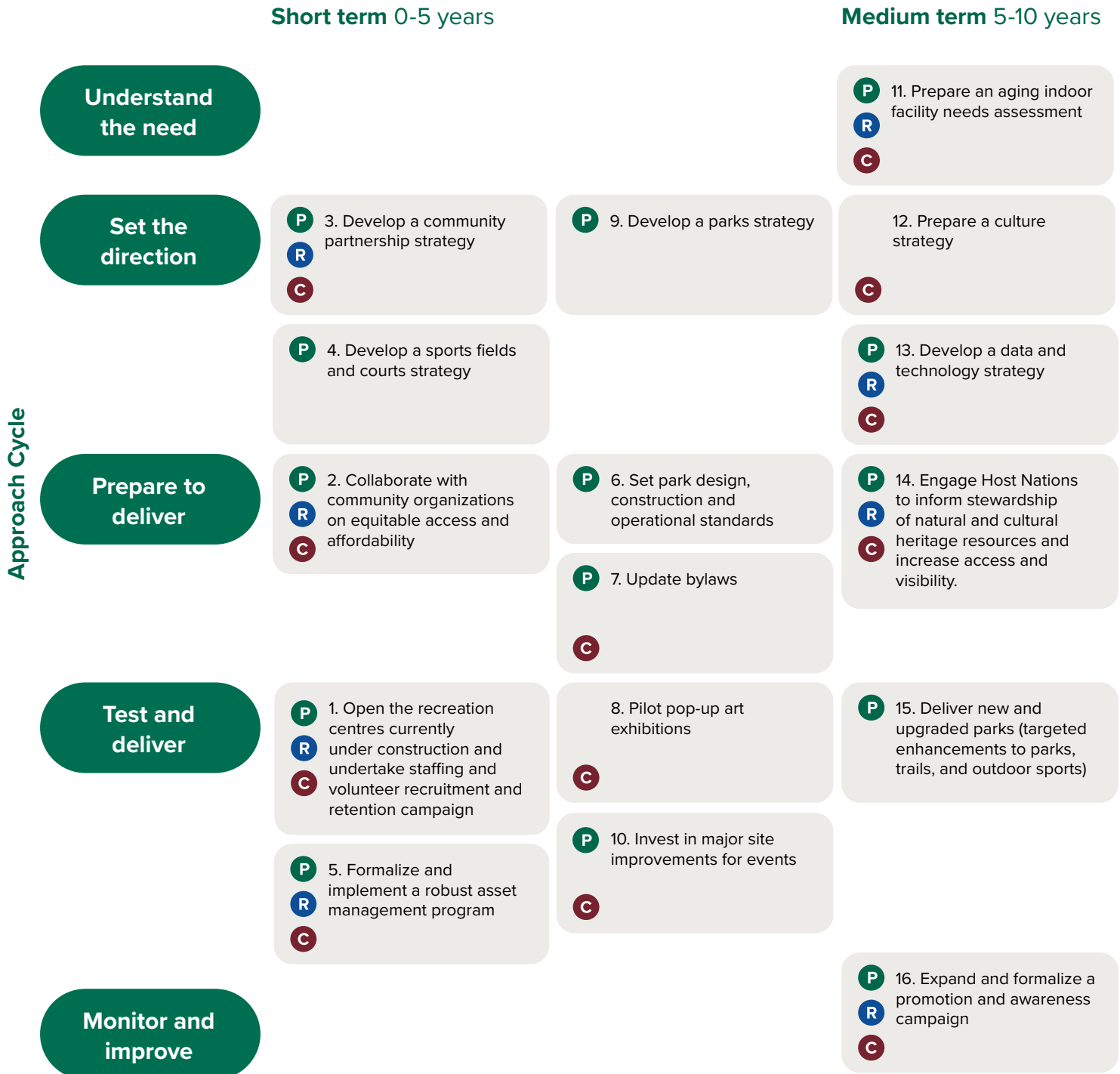


Appendix



The Action Plan: Overview

The Action Plan identifies the work needed to implement the proposed service levels for each service area. The actions are described in more greater detail in the following pages. This two-page spread organizes the actions by the Approach Cycle (see Introduction) as well as by order.



P Parks

R Recreation

C Culture

Medium term 5-10 years

Long term 10+ years

P 17. Develop a recreational trails strategy

P 18. Advance funding and facility planning for priority recreation facilities (currently Bonsor Recreation Complex and Confederation Park Community Centre)
R
C

P 19. Conduct a biodiversity assessment

P 20. Develop a physical activity strategy
R
C

P 21. Improve film production operations and consider premium film approach
C

22. Expand cultural and heritage programming
C

P 23. Explore and evaluate opportunities for alternative governance around parks (e.g., Metro Vancouver)

24. Increase investment to conservation of collections and make accessibility improvements at Deer lake
C

P 25. Expand parks naturalization program
R
C

The Action Plan

The *Making Life Better* Plan identifies recommended actions to undertake in the future. Each action lists the Parks, Recreation and Culture area impacted by the action, timeline, cost and the department responsible for the action.

The actions are aligned with values within the Making Life Better Plan. This includes scoping and sequencing work in a way that is financially sustainable for municipality. The Action Plan also tailors actions to suit the different levels of readiness as well as balancing strategic work with deliverables with immediate impact for residents.







Short term: 0–5 years	\$: <\$500,000	P Parks
Medium term: 5–10 years	\$\$: \$500,000–\$1,000,000	R Recreation
Long term: 10+ years	\$\$\$: \$1,000,000+	C Culture
	\$\$\$\$: \$5,000,000+	
	\$\$\$\$\$: \$10,000,000+	

Departments

- PRC: Parks, Recreation and Culture
- LF: Lands and Facilities
- BPL: Burnaby Public Library
- ENG: Engineering
- PD: Planning and Development
- PC: People and Culture
- IT: Information Technology
- CSF: Community Safety
- CAO: Office of Chief Administrative Officer
- CS: Corporate Services
- IIR: Indigenous Relations and Reconciliation
- FIN: Finance
- PS: Public Safety

Action and description		Timeline and cost
Short term		
1	<p>Open the recreation facilities currently under construction and undertake a staff and volunteer recruitment, training and retention campaign</p> <p>P</p> <p>R</p> <p>C</p> <p>Successfully opening the new recreation facilities will require considerable short-term effort. As part of this work the City should advance recruitment and training for future Parks, Recreation and Culture leaders through entry-level positions. Operating budgets should consider how to retain and develop these employees to support long-term service planning and preservation of institutional knowledge.</p> <p>Part of this work will also include delivering on recent strategic work. For instance, Aquatics will be guided by the Outdoor Aquatics Strategy.</p>	<p>Short term 0-5 years</p> <hr/> <p>\$\$\$\$\$</p> <hr/> <p>Lead: PRC</p> <p>Support: PC</p>
2	<p>Collaborate with community groups to advance equitable access and affordability</p> <p>P</p> <p>R</p> <p>C</p> <p>Evaluate the barriers by collaborating with organizations and hosting discussions with culturally diverse segments of the population. Identify strategies to reduce barriers for low-income and equity-seeking residents. Explore partnership opportunities to deliver diverse, community centered programming and reduce costs. This action is in alignment with the City’s recently adopted Accessibility Plan (2025)</p> <p>This work will also include a detailed review of opportunities to update PRC design standards, audit facilities and spaces, and determine investment for accessibility improvements.</p>	<p>Short term 0-5 years</p> <hr/> <p>\$</p> <hr/> <p>Lead: PRC</p> <p>Support: FIN and LIB</p>








	Action and description	Timeline and cost
<p>3</p> <p>P</p> <p>R</p> <p>C</p>	<p>Develop a community partnership strategy</p> <p>Define approach to build greater capacity among new and existing partners as well as opportunities for alternative funding models.</p> <p>Partnerships will look at schools, health authorities, Burnaby Public Library, arts organizations, cultural groups and more. The work will include defining the types of partnerships the City will cultivate, a plan to engage partners, approaches and a framework to support community cultural development.</p> <p>The work will also consider opportunities for certain service areas. For Festivals & Special Events, the City should evaluate community events and expand opportunities for community-led festivals by streamlining permits, offering micro-grants, mentorship and equipment access, and scaling up the community activations to improve underused spaces year-round. The City should also establish event evaluation criteria.</p> <p>Sponsorships will look at how to improve service delivery through funding opportunities (e.g. local business community), criteria for evaluating unsolicited requests, and refining policies around sponsorships.</p>	<p>Short term 0-5 years</p> <hr/> <p>\$</p> <hr/> <p>Lead: PRC Support: LIB</p>
<p>4</p> <p>P</p>	<p>Develop a sports fields and courts strategy</p> <p>Set targets to guide investments in outdoor sports fields and courts. This should include which spaces and amenities need increased supply, enhanced quality or may be repurposed. The scope should also determine direction around lighting, explore multi-purpose artificial turf fields and demand around casual/drop-in play as well as emerging and declining sports.</p>	<p>Short term 0-5 years</p> <hr/> <p>\$</p> <hr/> <p>Lead: PRC</p>

	Action and description	Timeline and cost
5   	Formalize and implement a robust asset management program Establish a formalized PRC-wide asset management program to support the planning, funding, operation, and renewal of PRC assets, aligned with departmental priorities. The program will focus on shared data standards, lifecycle planning, and consistent tools to support evidence-based investment, risk management, and long-term service sustainability.	Short term 0-5 years
		\$
		Lead: PRC Support: FIN and IT
6 	Set park design, construction and operational standards Establish new and update existing planting standards (e.g. to incorporate more native, culturally-significant and climate resilient plantings), amenities and other park design elements. This work will also determine details around levels of service and construction specifications and operational practices. This work should establish a standard for public washroom provision in parks in alignment with OCP policy 2.1.5 “Expand public washroom accessibility in high-use indoor and outdoor City facilities and public spaces.” To inform this work, the City should test potential maintenance approaches that may result in better service delivery, environmental sustainability or enhance user experience. This includes turf management, irrigation, restoration and garbage/recycling.	Short term 0-5 years
		\$\$
		Lead: PRC Support: PD, IRR and LF
7  	Update bylaws (e.g. Parks Regulation Bylaw) Review and update relevant bylaws such as the Parks Regulation Bylaw to reflect current and emerging practices and challenges in the park network. Updates may include but are not limited to drone use, cremation protocols, park hours, encroachments, electric mobility devices, alcohol and cannabis use, augmented reality, and commercial and food service ventures.	Short term 0-5 years
		\$
		Lead: PRC Support: PD, COMSAF and CS

	Action and description	Timeline and cost
<p>8</p> <p>Pilot pop-up art exhibitions</p> <p>Extend access to art collections through more roving pop-up art exhibits. The pilot will be an opportunity to strategically locate exhibitions to activate place-making, extend access to collections and potentially align with other public art opportunities in the city.</p> <p>C</p>		<p>Short term 0-5 years</p> <hr/> <p>\$</p> <hr/> <p>Lead: PRC</p>
<p>9</p> <p>Develop a parks strategy</p> <p>Guide the appropriate development and redevelopment of the park network. This work will include a focus on:</p> <ul style="list-style-type: none"> • A framework for naturalization prioritization and formalized conservation areas. • A standardized and streamlined process of park renewal decision making and redevelopment prioritization. This framework will enable the City to invest strategically in park redevelopments where it is most needed. • Refreshing existing approaches for non-municipal land. The work should include developing design and management guidelines for strata open spaces and supporting implementation of updated Burnaby Tree Bylaw to increase preservation of private trees. • Where accessibility audits should be conducted. • A review of allotments within parks beyond sport fields and sport courts <p>P</p>		<p>Short term 0-5 years</p> <hr/> <p>\$</p> <hr/> <p>Lead: PRC</p> <p>Support: PD, CSF</p>

Action and description		Timeline and cost
10 Invest in major site improvements for special events <p>P Inventory existing assets and determine future needs based on Burnaby’s growth and changing demographics to enable special events.</p> <p>C Following initial work, invest in permanent, purpose-built festival and special event infrastructure including upgraded event sites, accessibility improvements, public art, lighting, portable infrastructure strategy to reduce reliance on temporary rentals and advance planning of a fairground-scale or purpose-built event site.</p>	Short term 0-5 years	
	\$\$\$\$\$	
	Lead: PRC Support: LD, FIN, IT, PS and ENG	
Medium term		
11 Prepare an aging indoor facility needs assessment <p>R Assess condition, accessibility and changing uses and needs for these spaces. Identify where there are gaps in program delivery and how to better reach marginalized communities. Explore opportunities for facility lifespan extension through renovation and re-purposing of indoor facilities.</p> <p>C As part of this work, the City should assess Deer Lake’s long-term facility, site, lawn and operational needs to guide sustainable and equitable cultural service delivery. Identify priority purpose-built cultural facilities, required climate-resilient and service upgrades and opportunities to expand public access to collections.</p>	Medium term 5-10 years	
	\$\$	
	Lead: PRC Support: LD and LF	




	Action and description	Timeline and cost
<p>12</p> <p>Prepare a culture strategy</p> <p>C</p>	<p>Guide the coordinated development of cultural spaces, programming, and learning initiatives, while strengthening staff resourcing and organizational capacity to support sustainable service delivery over time. The culture strategy will be an opportunity to evaluate the state of the sector and the level of service provided by City-owned and non-City owned facilities.</p> <p>The scope of work should include but may not be limited to:</p> <ul style="list-style-type: none"> • Strategic direction on public art, including alignment of City-funded and Developer-funded art streams, guidance on digital public art collection, a maintenance and renewal plan and include a public art implementation framework. • Translating of interpretive content and accessibility standards for both digital and physical collections. This may include resources as part of collections as well as outdoor heritage resources. • Identifying current facility requirements, future vision, partnership models, space needs, and cost estimates to equip the City to respond quickly to emerging funding or site opportunities, and advance the realization of a new Burnaby Art Gallery in Metrotown. This action will potentially deliver a new gallery to increase space and programming at a new location. The City as part of this work should determine the future use of the existing Burnaby Art Gallery, such as adaptation for continued programming. 	<p>Medium term 5-10 years</p> <p>\$</p> <p>Lead: PRC</p> <p>Support: PL, PD, CS, FIN and ENG</p>
<p>13</p> <p>Develop a data and technology strategy</p> <p>P</p> <p>R</p> <p>C</p>	<p>This strategy will enhance operations and customer service through data and technology improvements. The work will consider opportunities to adopt new or strengthen current uses around booking platforms, website usage, asset management, data sharing among City and partners, and other areas of work identified by staff.</p>	<p>Medium term 5-10 years</p> <p>\$</p> <p>Lead: PRC</p> <p>Support: IT</p>

Action and description		Timeline and cost
14   	Engage Host Nations to inform stewardship of natural and cultural heritage resources and increase access and visibility Begin evaluating and testing ideas collected during development of <i>Making Life Better</i> Plan. These ideas may be piloted or may inform direction in multiple strategies. Potential outcomes may include a review of user fees, storytelling (e.g. through signage), bylaw updates, planting updates, management approaches as well as other potential outcomes that support Host Nation access to parks. Looking ahead, the City will continue to engage Host Nations in identifying cultural sites and resources, and strengthening tools for prioritizing their protection. This work is in alignment with the City’s Indigenous Relations and Reconciliation Framework and Strategy.	Medium term 5-10 years
		\$\$
		Lead: PRC Support: IRR, LF and CAO
15 	Deliver new and upgraded parks (targeted enhancements to parks, trails, and outdoor sports) This action will be informed by a Parks strategy and park redevelopment prioritization framework to guide where investments are most needed. Outcomes may include redeveloped parks as well as replacements of amenities beyond park redevelopments (e.g. trails). The action supports improved asset management.	Medium term 5-10 years
		\$\$\$\$\$
		Lead: PRC Support: LF, PD and FIN
16   	Expand and formalize a promotion and awareness campaign Support public awareness across PRC, particularly of community spaces, aquatics life saving programs, festivals and special events and film production.	Medium term 5-10 years
		\$\$
		Lead: PRC Support: CS

	Action and description	Timeline and cost
17	Develop a recreational trails strategy	Medium term 5-10 years
P	Undertake a recreational trail network plan that will guide citywide trails within the park system. This work should include route planning, design standards, wayfinding, supportive amenities and management practices. A segment of this work should also consider the development of site-specific deliverables such as the Burnaby Mountain Trail Management Plan.	\$
		Lead: PRC Support: ENG
18	Advance funding and facility planning for priority recreation facilities (currently Bonsor Recreation Complex and Confederation Park Community Centre)	Medium term 5-10 years
P	The City should determine the scope and implement projects identified for funding under the capital for Amenity Cost Charges. Currently this list includes Bonsor Recreation Complex and Confederation Park Community Centre but additional projects may be included in the future. While the capital will be funded through ACCs and DCCs, operating new facilities would have additional operational costs.	\$\$\$\$\$
R		Lead: PRC
C		Support: PD
19	Conduct a biodiversity assessment	Medium term 5-10 years
P	Integrate design strategies within Parks, Recreation and Culture assets to support biodiversity within Burnaby. Identify current biodiversity impacts of Parks, Recreation and Culture assets; mitigate negative impacts and bolster positive ones. The work may also identify new opportunities to support climate adaptation.	\$\$
		Lead: PRC Support: PD

Action and description		Timeline and cost
Long term		
20	Develop a physical activity strategy	Long term 10+ years
<p>P</p> <p>R</p> <p>C</p>	<p>A physical activity plan will identify and implement actions to increase participation in physical activity among residents.</p> <p>The physical activity plan will include:</p> <ul style="list-style-type: none"> Assessing demands and trends for sports in Burnaby to inform facility and programming needs. The work should also explore synergies between sports and other amenities/offerings to efficiently and effectively program multi-use spaces. Evaluating and refining the allotments for arenas, physical activity spaces, outdoor sports facilities, aquatics, events, theatres and Burnaby Village Museum to respond to evolving community needs. This should include identifying ways to improve bookings. Considering gaps in programs beyond sports, such as play that could encourage residents to be more active. Evaluating usage of community spaces (youth, senior and underused lobbies) and programs for a defined period of time and establish a clear process to respond to changing needs and interests. New monitoring approaches may include staff spot checks (e.g. manually counting), aggregated cell-phone data, surveys and interviews. This work may also include piloting new programming with user groups, non-users and Host Nations to maximize utilization of community spaces and invite new users in. Piloting would be an opportunity to work with local groups as well as provide development opportunities to staff. Identifying spaces or sites where accessibility audits should be conducted. The physical activity plan may also identify new opportunities to support climate adaptation at recreational spaces such as further green innovations at the City's golf courses (in support of the Climate Action Framework). 	<p>\$</p> <p>Lead: PRC</p> <p>Support: ENG, PD and LF</p>

	Action and description	Timeline and cost
21	<p>Improve film production operations and consider premium film approach</p> <p>P</p> <p>Consider the future of Film Production including a premium scenario that increases revenue through new approaches (e.g. equipment rentals, education, training and dedicate teams of staff).</p> <p>C</p> <p>This work should also establish community benefit agreements, update bylaws (see Action 8) and expand film liaison staff capacity.</p> <p>As part of this work, the City should also evaluate any needs to support film in strategic locations such as adding Wi-Fi, servicing and signage while being sensitive to environmental considerations.</p>	Long term 10+ years
		\$\$
		Lead: PRC Support: CSF, CS, FIN and PC
22	<p>Expand cultural and heritage programming</p> <p>Enhance access strategies (sliding scale, translated materials, mobile outreach) for under-served populations and schools.</p> <p>C</p>	Long term 10+ years
		\$\$
		Lead: PRC
23	<p>Evaluate opportunities for alternative governance around parks (e.g. Metro Vancouver)</p> <p>P</p> <p>Complete an environmental scan and internal review to assess opportunities (e.g. co-management with Host Nations, regional partnerships).</p>	Long term 10+ years
		\$
		Lead: PRC
24	<p>Increase investment to conservation of collections and make accessibility improvements to Deer Lake facilities</p> <p>Ensure that staff skills, equipment and technology will allow for the long-term care and future-proofing of collections.</p> <p>C</p>	Long term 10+ years
		\$\$
		Lead: PRC Support: ENG, LF, PD and FIN

	Action and description	Timeline and cost
25   	Expand parks naturalization program This program will be focused on converting manicured turf or select planting beds for more naturalized planting and/or updated management practices. It will also support the existing restoration program.	Long term 10+ years \$\$ Lead: PRC Support: LF, PD and ENG

Glossary

Action	An organized process for implementing changes that are meant to advance or achieve one or more strategic goals.
Amenity	Defined under the Local Government Act (via Bill 46) as a facility or feature providing social, cultural, heritage, recreational, or environmental benefits to a community. These include community/youth/seniors' centres, libraries, daycare facilities, and public squares.
Amenity Cost Charge (ACC)	A development finance tool that allows local governments to collect funds for amenities such as community centres, recreation centres, daycares, and libraries from new development that results in increased population of residents or workers.
Development Cost Charge (DCC)	A development cost charge is a one-time fee that the City can collect from new developments to help offset the capital costs for new infrastructure related to the development. The funds are then used for new infrastructure (such as transportation, water, and drainage), fire protection facilities, and parkland acquisition and improvements.
Evidence-based	A systematic process whereby decisions are made and actions or activities are undertaken using the best objective information available at the time.
GBA+	An analytical approach that supports the development of responsive and inclusive policies, programs, and other initiatives by understanding who is impacted by an issue, identifying how a response could be tailored to meet diverse needs and anticipating and mitigating any barriers to accessing or benefiting from the response.
Statistically-valid	A description for conclusions of a study that has accurately measured what it intended to, and provides reliable information about relationships between study variables.

